

Jobs for the boys

Michael Thompson-Noel

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FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

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Germany's SPD reverses policy on immigration

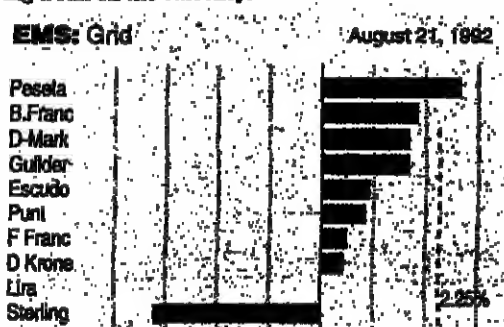
Germany's opposition Social Democrats have reversed their policy on refugees and the use of German forces in UN-led operations, which they now no longer oppose. The call for curbs on immigration, by SPD leader Bodo Evers, came on a weekend when over 200 skinheads and neo-Nazis clashed with police outside a refugee hostel in Rostock, eastern Germany. The police used tear gas and water cannons as the protesters, egged on by hundreds of spectators, threw petrol bombs, stones and fireworks at the hostel.

Israel's olive branch Israel announced it was ending some restrictions on Palestinians in the occupied territories and freeing 800 prisoners. Middle East peace talks are due to resume in Washington today. Page 10; Peace hopes and war fears, Page 8

Gloves off The Republican campaign turned ruthless as the party tried to link the Democrats and their presidential nominee, Bill Clinton with the troubled private life of actor-director Woody Allen. Page 2

Hurricane hits Bahamas Hurricane Andrew tore across the Bahamas with 160mph winds. Four people were reported killed. About a million south Florida residents were ordered to leave their homes as the storm roared on towards Miami. "We're looking at a very, very bad storm and it's coming straight at us", said one US official.

European Monetary System Sterling and the Portuguese escudo dominated the European Exchange Rate Mechanism's grid last week. The pound virtually hit its floor against the D-Mark, putting the Bank of England under heavy pressure to intervene. The pound has diverged by 76 percentage points from its central rate and some dealers say that this puts the Bank under a moral obligation to intervene. The Portuguese escudo slid five places in the grid after the Bank of Portugal cut its intervention rate by 1 per cent, triggering a run on the currency.



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling, the Spanish peseta and the Portuguese escudo operate with six per cent fluctuation bands.

Kabul attacked again Afghan rebels renewed their bombardment of Kabul. The government retaliated, claiming to have captured a strategic hilltop. The UN said over 1,800 had died in two weeks of fighting in the capital.

Lebanon polls Lebanese in the north and east voted in the country's first general election since 1972. Two people were killed and many Christians boycotted the polls. Page 2

LSI Logic, the California chip maker, is closing its German plant, cutting US operations and shifting most of its manufacturing to Japan and the Asia Pacific region. About 450 jobs will go. Page 14

Cruiseline sinks More than 500 passengers were rescued when the cruise ship Royal Pacific sank after colliding with a fishing boat in the Malacca Straits. Two bodies were recovered and seven people were still missing.

Uni Storebrand's Anders Eckhoff, chairman of the beleaguered Norwegian insurer, is expected to seek boardroom backing today to expand the company's share capital by at least Nkr2bn (\$347m). Page 14

Duchess heads home The Duchess of York, centre of a scandal after being pictured on holiday with a Texas businessman, left the Queen's Scottish estate for her home in southern England.

Split over Efin Divisions have emerged among foreign banks owed money by Efin, the Italian state holding company which was put into voluntary liquidation last month. The banks are due to meet Italian treasury officials in London this week. Page 11

Black prisoner dies A 25-year-old man died in custody in Transvaal a day after being detained by South African police. He was the fifth person to die in the cells since an independent pathologist alleged four weeks ago that police regularly beat prisoners to death. Bad weekend, Page 3

Drought threatens city A million people may have to be moved from Bulawayo, Zimbabwe's second city, which is expected to run out of water next month. Almost half the country's industries are based in Bulawayo.

Egyptians rescued Helicopters and lifeboats rescued 22 Egyptian crew members when the 2,800-ton Sea Reefer ran aground off the northeast coast of Scotland.

Canada has reached outline agreement on constitutional reform. The deal stands a real chance of being accepted by all 10 provinces, including Quebec. Page 2

Banks braced for pressure on dollar

By our Economics and Foreign Staff

CENTRAL BANKS around the world are today braced for renewed pressure on the dollar after the US currency breached its all-time low against the D-Mark at the end of last week. In the UK, pressure on sterling may require a rise in base rates to prevent the currency falling below its ERM floor.

Bank of England and Treasury officials were yesterday working on strategies to support the pound as Mr John Major, the prime minister, returned to London. Treasury officials said the government would do whatever was necessary to maintain the pound within its ERM bands.

In the US, the likely response of the Federal Reserve to a further decline of the dollar was uncertain last night. In spite of the failure of foreign exchange market intervention to halt the

dollar's slide on Friday, few Wall Street analysts believe the US monetary authorities are yet prepared to raise interest rates to defend the dollar.

The pressures resulting from the strong D-Mark seem certain to be on the agenda of a meeting of finance ministry officials from the Group of Seven leading industrial nations expected later this week to discuss a range of economic issues.

The dollar's decline led to a sharp fall in share prices on Wall Street on Friday, and caused severe strains on the weaker currencies in the European exchange rate mechanism.

Monetary officials in Europe are worried that a further fall in the dollar against the D-Mark could force several countries in Europe - including France and Italy - to increase interest rates at a time of weak economic activity.

In Germany, the Bundesbank is

- Dollar invisible issue in US election, Page 4
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expected to come under renewed domestic and international pressure to cut its high short-term interest rates, thereby reducing the wide differential with US borrowing rates. This would depress the D-Mark's value on currency markets.

Mr Herbert Hax, head of the German government's council of economic advisers, said: "A large wave of international criticism of the Bundesbank's interest rate policy cannot be excluded ahead of September's meeting of the

World Bank and the International Monetary Fund."

In the US, the consensus is that US monetary policy should be dictated mainly by the needs of the domestic economy which is still showing no signs of a robust recovery. Some economists continue to predict further small cuts in US rates if the economy fails to revive.

The dollar's decline, while attracting some media attention, has been overshadowed by the presidential campaign. Over the

weekend President George Bush and Governor Bill Clinton traded punches on economic policy but neither saw the need to speak out on the dollar.

The Fed is unlikely to attempt to defend any particular value of the dollar, although it would strive to reduce the rate of dollar depreciation through carefully timed forays in the foreign exchange markets.

The US Treasury is thought to have supported concerted foreign exchange market intervention in recent weeks as much to ease tensions in the exchange rate mechanism as to defend the dollar.

If a further plunge in the dollar led to big falls in share and bond prices, however, the Fed might be forced to raise rates to restore confidence in spite of the damage this would do to Mr Bush's re-election hopes.

In Britain, City of London economists believe the government

may buy pounds today in the foreign exchange markets, using its \$45.7bn foreign currency reserves. Another strategy thought to be under discussion at the Bank of England is to strengthen sterling by raising the rates at which it lends money to commercial banks and discount houses in the cash market.

A small rise in lending rates would not necessarily trigger a base rate rise. But, by the close of trading on Friday, prices in the sterling cash and futures markets were discounting a rise in UK base rates by 1/4 per cent.

Euro-sceptics within Britain's Conservative party have seized on sterling's weakness and the continuing recession to press their case for UK withdrawal from the ERM. Home loan societies warned yesterday they would be unable to keep their mortgage rates down if there was an increase in bank base rate this week.

Crackdown on 'ethnic cleansing' aimed at improving Belgrade's image

Panic faces challenge from Serb militants

By Laura Silber in Belgrade

MR MILAN PANIC, the Yugoslav prime minister, was on a collision course with militant Serb leaders in the northern Serb province of Vojvodina yesterday over his pledge to halt "ethnic cleansing".

Ultraradical Serbs in the village of Hrtkovci threatened to set up roadblocks if five of their leaders were not released from prison today. The five were arrested on Friday night for "endangering the freedom and rights of citizens of other nations" after spearheading the expulsion of some 5,000 Croats from Hrtkovci, formerly a predominantly Croat village.

The arrests appear to be timed to coincide with this week's London conference on the former Yugoslavia, in an attempt to improve the west's image of Yugoslavia. If the Serbian radicals remain in jail, it would signal that Mr Panic has enough power to back up his pledge.

The confrontation could destroy the fragile coexistence between Vojvodina's Serbs, who make up 55 per cent of the population, and its ethnic Hungarians and Croats. The wars in Croatia and Bosnia began when militants set up roadblocks, claiming territory as their own, and took up arms against their ethnic rivals.

Mr Ostoja Sibinjevic, the village's



Peace overtures: Yugoslav federal leader Milan Panic said yesterday: "We are going to London to make peace."

mayor, was one of the five detained. He joined a group of Serb refugees from Croatia in ordering streets be renamed and demanding the name of the farming village be changed from the Croat-sounding Hrtkovci into Serbslavci, meaning "the place of Serbs".

Croat inhabitants of Hrtkovci last month complained to Mr

Panic about being forced to abandon their homes. They told of escalating harassment, including death threats, if they refused to accept offers to swap their homes for the houses of Serb refugees from central Croatia.

Continued on Page 10
Balkan drama, Page 2

Bae shrugs off Saudi move to defer £8bn air base project

By Daniel Green in London

BRITISH AEROSPACE, the troubled defence contractor, prepared yesterday to mount a damage control exercise following Saudi Arabia's decision to shelve the £8bn-10bn (\$15bn-18bn) Sulayli air base project. The base was to have been part of Bae's largest overseas contract, Al Yamamah 2, which is understood to be worth \$30bn over the next decade.

Riyadh is paying Bae, as lead contractor on Al Yamamah 2, about £3bn a year for the rest of the decade for defence equipment, construction and services such as training. Bae has never revealed its own share of that total. In April, Bae received an instalment worth about £1.4bn.

News of the postponement comes at a sensitive time for Bae, which is being restructured in an effort to restore its financial health.

Mr John Cahill, the company's

new chairman, is expected to reveal progress on the restructuring in the company's interim results due late next month.

Bae confirmed the Saudi decision to shelve the project yesterday. But within the company it was being argued that the move was "not significant". Equipment, training and support were a far larger part of the Al Yamamah project than construction, it was said.

Postponement reflected a change in priorities for Riyadh and suggested that funds would be moved from the construction project to the purchase of fighter aircraft, it was argued. This could lead to Saudi Arabia increasing its order for Bae's Tornado IDS, the version of the aircraft designed for air-to-air combat.

The Tornado is competing with US company McDonnell-Douglas' F15E. Saudi Arabia already operates both Tornados and F15s and is in a position to buy more of either or both.

Officially, Bae would say only that: "We remain satisfied on the progress of negotiations over the procurement of further equipment for the Al Yamamah programme."

The Saudi decision will mean the transfer to other projects of 100 staff at Ballast Nedam, Bae's construction arm. They have been working on designs for the Sulayli base, intended to be a 900 sq km complex, about 300 miles south of Riyadh in a desert region known as the Empty Quarter. It would have included a town of more than 25,000 inhabitants, a 25 sq km airfield, three 4km runways, as well as ammunition dumps, hardened shelters and technical facilities.

Ballast Nedam, a Dutch construction concern with a long history of contracts in the Middle East, was the lead contractor for the base. A number of other large UK construction companies had tendered for work. Ballast Nedam was bought by Bae in 1987 for £90m.

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Lebanese choose MPs for first time in 20 years

Lara Marlowe in Baalbek sees Hizbollah make the transition from guerrilla group to mainstream political party

MOSLEM and Christian residents of northern Lebanon and the Bekaa Valley voted yesterday in Lebanon's first parliamentary elections in 20 years.

A few ballot boxes went missing with voters' lists, irregularities which appeared to favour government candidates. But the pro-Syrian Shia Muslim Hizbollah movement, the most popular party in the Bekaa Valley, said it believed the poll was free and fair.

The Hizbollah fielded four candidates in the Baalbek-Hermel region, marking its transition from a secret guerrilla movement associated with the kidnapping of westerners in Lebanon to a mainstream political party.

The poll went ahead despite objections by Maronite Catholics, concentrated in the mountainous coastal strip running from east Beirut up to Jbeil and in the Israeli-controlled "security zone" in southern Lebanon. These regions observed a "day of mourning" in protest at the poll yesterday.

But Christians in northern Lebanon and the Bekaa are generally allied with Syria and participated in the voting. "We would not participate in this election if we did not think it was free," Sayyid Ibrahim Amin, a Shia cleric, member of the Hizbollah political bureau in Beirut and the leading candidate on Hizbollah's list, said.

"This doesn't mean that the government will not do some cheating. Elections that are 100 per cent free and fair exist only in paradise, and we do not live among angels."

Down the hill at Baalbek's Palmira Hotel, the Lebanese Speaker of Parliament Hussein Husseini, Hizbollah's main opposition in the Bekaa, was concluding an election-day meeting with Gen Ghazi Kneass, the chief of Syrian military intelligence in Lebanon. Syrian troops and plain-

clothes intelligence officers manned check-points every few kilometres throughout the Bekaa, but there were no Syrians in the villages or polling stations.

The Hizbollah are the only party to have published an election programme for the controversial poll, which is scheduled to continue next week in Beirut and Mount Lebanon and on September 6 in the south.

"Many Shia voters said yesterday that they supported Hizbollah because it was the only group in Lebanon which continues to fight the Israeli occupation of the south. But the 'Party of God's' social programmes in the Bekaa, which

Elections that are 100 per cent free and fair exist only in paradise, and we do not live among angels'

include Iranian-financed supermarkets, schools and hospitals, have also won the loyalty of many in this neglected region.

Hizbollah candidates claim they will improve living conditions for the poor throughout Lebanon if they are elected. "In some of the world's worst dictatorships, people are respected to the extent they have water, electricity, streets, hospitals and job opportunities," Sayyid Ibrahim Amin said.

"These are not available for a large segment of the Lebanese population. The Lebanese people live in a system that despises them. This didn't start with the civil war. It's been going on for 50 years."

Condemnation of the Maronite elite who ruled Lebanon

until the civil war was implicit in Sayyid Ibrahim's speech. The majority of Maronites, about a third of the population of Lebanon, are boycotting the legislative elections, because 40,000 Syrian troops are still in Lebanon. "Was the election of Bashir Gemayel in 1992 free, with Israeli troops in Beirut?" asked Sayyid Ibrahim. "It was the same parliament that elected him. If they had opposed the 1992 presidential election, their opposition today would be more credible."

The enemies of the 1975-90 civil war still linger. "The Maronites are saying these elections are not fair because that is their last excuse," Ali Shirazi, a 20-year-old French literature student and Hizbollah supporter from Baalbek, said. "They are sulking because they are losing their domination over everyone else in Lebanon."

Twenty-five kilometres from Baalbek, in the Shia village of Chacastar, Mr Tadel Salman, the editor of As Saif newspaper, one of Beirut's main dailies, said he understood the Maronites' reservations but regretted their boycott of the poll. "The balance of the country will be lost through their decision," he said, pointing out that there are no Syrian soldiers in the Jbeil and Kesrouan regions, where opposition to the vote is highest.

Mr Salman, whose newspaper is considered pro-Syrian, noted that Syria was named in the 1989 Taif Accords to help implement the peace plan. "Syria has lost the lives of many soldiers in 15 years in Lebanon and they are political influence as payment for that sacrifice. Israel, by occupying part of Lebanon, gives Syria the right to be here. You cannot tell the Syrians to go while Israel is still here," he said. In the run-up to yesterday's elections, Lebanese officials travelled every day to Damascus to



A Moslem woman votes in the elections in Baalbek, east Lebanon

confer with Syrian Vice President Abdel Halim Khaddam. "This silly government in Lebanon doesn't have the confidence to make its own decisions," Mr Salman said. "Over the years, the Maronite leaders were the ones who went most often to Damascus to ask favours. This is a transitional period after the war, and it will

pass." Meanwhile, women in chadors and girls in tight blue jeans, Hizbollah fighters, lawyers and teachers crowded into the Chacastar girls' public school down the road from Salman's house to post their ballots under the watchful eye of Lebanese policemen armed with automatic rifles.

Mr Habib Shadad, a civil servant in suit and tie from the Ministry of the Interior, sat next to a metal ballot box securely closed with two padlocks. In the presence of representatives of the five competing candidates' lists, Shadad held his right hand over the slot in the top of the ballot box at all times, lifting it only

when voters had shown their identity papers, been checked off on the voters' list and slipped their ballot into a ministry-stamped envelope. "This is my responsibility before God," he said of his role in supervising the election. "I am 30 years old and I never voted before today. I hope we have elections every

day, so we can express our opinions like the French do." But would the elections be free and fair, in view of the presence of Syrian troops? The civil servant's spontaneous reply: "God willing," he said. "According to what I heard from the media and [Syrian] President Hafez al-Assad, it will be."

NEWS IN BRIEF

Japan party chief's aide 'given Y500m'

A SECRETARY to an influential ruling party politician is reported to have accepted hundreds of millions of yen from a transport company at the heart of Japan's latest funding scandal, Reuters reports from Tokyo.

A secretary to Mr Shin Kanemaru, vice-president of the Liberal Democratic party (LDP), received Y500m (€2m) in cash before the 1989 election from Mr Hiroyasu Watanabe, former chief of Tokyo Sagawa Kyubin, television and newspapers said.

The daily Asahi Shimbun said Mr Watanabe, 58, admitted handing the money to one of Mr Kanemaru's secretaries in June 1988 in the parking lot of the Tokyo building where many leading LDP member have offices. Asahi said one of Mr Kanemaru's secretaries strongly rejected the allegation.

Cruise liner sinks

Malaysian sea-rescue teams were still searching last night for those missing after a cruise liner with more than 500 passengers and crew aboard sank in the Malacca Strait, about 15 miles off Malaysia, writes Kieran Cooke in Kuala Lumpur.

The Bermuda-registered Royal Pacific was in collision with a Taiwanese fishing vessel early yesterday. Survivors said it sank in minutes. Malaysian authorities said most of those on the ship had been rescued but two were dead and several other passengers missing. Most of those aboard were believed to be Singaporeans.

Kabul fighting kills 1,800

At least 1,800 people have been killed, many of them women and children, in two weeks of bloody factional fighting in Kabul, Reuters reports from Islamabad.

Several thousand have been injured since Hezb-i-Islami Mujahideen and forces loyal to the Islamic coalition government joined battle two weeks ago, a senior United Nations official said.

An estimated 128,000 of the 1.5m residents of the Afghan capital have fled, Mr Sotirios Mousouris, personal representative of the UN secretary-general in Afghanistan and Pakistan, said. UN agencies working in Afghanistan have prepared an emergency package of \$10m "to address the urgent humanitarian needs of the country arising from the current hostilities", he added.

Iran 'bans free speech'

Freedom of expression in Iran is still "brutally suppressed", despite the victory of "moderates" backed by President Ali Akbar Hashemi Rafsanjani in elections, Article 19, the international anti-censorship pressure group, says, Edward Mortimer writes.

Under Mr Rafsanjani, the group says in a report published today, journalists have been arrested, newspapers banned and newspaper offices ransacked by government officials or hardline opposition groups, whose activities go unpunished. The clamp-down on journalists and artists "continued with renewed vigour" after widespread anti-government riots and demonstrations against housing evictions in April and May, and in June the new parliament reaffirmed the late Ayatollah Khomeini's death sentence against Mr Salman Rushdie.

(Iran: press freedom under the 'moderates', published by Article 19, 90 Borough High Street, London SE1 1LL.)

Chinese phone numbers sold

The upwardly mobile of Beijing's were out in force at the weekend for the first auction in the Chinese capital of auspicious telephone numbers, writes Yvonne Preston.

Bidding was brisk for multiple six or eight numbers and for combinations of the two. To the superstitious, the number six denotes luck and eight means wealth. The top price of 65,000 yuan (\$16,250) was paid for a mobile phone number 901 9888.

Official statistics show the average number of telephones per 100 persons to be 1.29 in 1991.

Disputed glacier discussed

India and Pakistan have agreed to high-level discussions on pulling back troops from a disputed Himalayan glacier, Reuters reports from Islamabad.

Defence Ministry secretaries of the two countries will meet in late October or early November to sort out differences on redeployment of troops, Pakistani Foreign Ministry secretary Shahar-yar Mohammad Khan told reporters.

Clashes have occurred as Pakistan repeatedly tried to retake the glacier in an unmarked portion of a military control line dividing Kashmir into Indian and Pakistani zones.

Kuwait plans to spend \$12bn on building up armed forces

KUWAIT has allocated an extra KD3.5bn (\$12bn) to spend on buying advanced weapons and building up its armed forces over the next 12 years, Reuters reports from Kuwait.

A decree from the Emir, issued late on Saturday, said the government was authorised to draw the KD3.5bn from its general reserves and add it to money already allocated to bolster Kuwait's defences.

"The Higher Defence Council is authorised to allocate the sums needed for every financial

year for 12 years beginning from the financial year 1992/1993," the decree said.

"Those sums which are not spent in every year will be transferred to the subsequent year." It was not clear exactly what was meant by the amount already allocated for Kuwait's defence. Economists said they believed money drawn from the KD3.5bn would most likely not be included in budget projections, but would be added to final accounts drawn up at the end of each fiscal year.

Kuwait raised defence spending in fiscal 1991/1992 five-fold from the previous year but the increase was mainly due to huge contributions towards the costs of allied forces which ended Iraq's seven-month occupation.

Kuwait has not announced a defence allocation for its current 1992/1993 budget, which foresees a drop in total spending to KD4bn from an estimated KD6.2bn in 1991/1992.

But it has said non-recurring war costs would fall to KD2.1bn in 1992/1993 from KD4.5bn the

previous year.

Diplomats say Kuwait's plans to overhaul its armed forces and buy hundreds of tanks, armoured personnel carriers, helicopters, artillery and air defence systems are still being worked out.

No exact breakdown is available, but economists say the emirate's general reserves and overseas assets have dwindled to less than \$40bn from \$100bn before Iraq's invasion because of heavy Gulf war spending.

Middle East orders \$35bn in arms since Iraqi invasion

By a Financial Times Reporter

MILITARY equipment and arms worth between \$35bn and \$45bn (\$18bn-22bn) have been ordered by Middle Eastern countries since Iraq invaded Kuwait, according to the Saeferworld Foundation, a think tank and pressure group based in Britain.

It suggests in a report today that "unless the major powers and the countries of the Middle

East learn the lessons of history and work to reduce and control arms transfers to the Middle East, the hopes for the peace process, currently so high, may disappear beneath an arms race that perpetuates instability, conflict and bloodshed in the Middle East."

Saeferworld says the US has received orders worth about \$28.5bn, principally from Saudi Arabia, which has ordered more than \$17bn worth of equipment.

The 1992 "Javit's list", which sets out the US's expected arms exports for the year, predicts sales worth \$35bn, mostly to countries in the Middle East.

The report says the US government "has helped its manufacturers by providing Desert Storm veterans to recount their experiences at arms fairs, such as the Paris Air Show. The Pentagon has also provided equipment used in the Gulf War free of charge, saving manufac-

turers hundreds of thousands of dollars in less- ing and transport costs."

Saeferworld says the UK has received orders worth about \$4bn in which Tornados, Hawks and other aircraft figure prominently. "Russia, Germany, North Korea, China, Czechoslovakia, France and other industrialised countries have all received orders from the Middle East. Saudi Arabia, Israel, Kuwait, Iran, Turkey, Egypt and Syria lead the importing nations."

Korean minister in China for talks

By Yvonne Preston in Beijing

MR Lee Sang-ock, South Korea's foreign minister, arrived in Beijing yesterday for talks with Chinese leaders expected to result in the establishment of diplomatic relations between the two former enemies. An announcement is expected today.

Normalisation between the two countries has been on the cards for some time, with the rapid expansion of economic ties. Total trade volume reached \$5.8bn (\$3bn) last year and is forecast to exceed \$10bn for 1992, making South Korea China's fourth biggest trading partner after Hong Kong, the US and Japan.

Last year both countries signed an agreement giving each other "most-favoured-nation" status for investment and business ventures. South Korean investment topped \$130m in 1991, quadrupling that of 1990.

This year the two countries agreed to exchange Bank of China and Korean Exchange Bank offices in each other's capitals.

Mr Lee visited Beijing in April for a meeting of the Economic Commission for Asia and the Pacific. At that time he was the highest-ranking minister from Seoul to have visited China.

North Korea is certain to be unhappy at the prospect of diplomatic ties between its northern neighbour and China. China has backed the North since partition of the peninsula after the second world war,



Lee Sang-ock (left) meets Zhang Dingyan of China's Foreign Ministry in Beijing

while the US was patron to the South during the decades of the cold war.

Mr Lee made no comment on arrival at Beijing but last May he told a seminar in Seoul that relations between China and South Korea would act as a "catalyst for change".

"Lingering of the cold war on the Korean peninsula and North Korea's continued isolation certainly are not desirable for South Korea, North Korea and China," Mr Lee said. China's interest in normalisation lies in South Korean investment and trade.

● Taiwan, shrugging off its worst diplomatic setback in a decade, said its foreign policy would not change following South Korea's move to switch diplomatic recognition from Taipei to Beijing, Reuters adds from Taipei.

Bad weekend for South Africa's right-wingers

By Patti Waldmeir in Johannesburg

RIGHT-WING whites in South Africa had a hard time over the weekend. The national sport of the right, dealt them a cruel blow when the South African state lost to Australia 26-3 (though the relatively civilised behaviour of the fans at least ensured that future rugby tours should not be in jeopardy).

And right-wing politicians took a small step towards acknowledging the end of white hegemony when they agreed to participate in "talks about talks" on a post-apartheid constitution which, even if they have their way, would leave whites with a much smaller share of land and privilege in South Africa.

The weekend ended what has been a rough month for the right: Mr Eugene Terreblanche, leader of the paramilitary Afrikaner Weerstandsbeweging (Afrikaner Resistance Movement or AWE), has had his sexual relationship with a South African journalist exposed in the British courts in sordid detail.

Mr Terreblanche had already become a figure of fun when he tumbled from his horse last March at a right-wing rally in Pretoria. Now that the court has bared Mr Terreblanche's green underwear to the world, it is difficult to see him leading a ferocious Afrikaner nationalist resistance to reformist President F.W. de Klerk.

Indeed, lack of leadership appears to be the right wing's main weakness at the moment. Mr Andries Treurnicht, leader of the right-wing Conservative party, the official parlia-

mentary opposition, is an old man weakened by the referendum result, and is scarcely likely to survive much longer at the CP helm. And there is no heir apparent to Mr Terreblanche, a powerful orator whose humiliation weakens the right-wing cause.

But if the right lacks leadership, it is also short of ideas.

"Verwoerd joins ANC" Wilhelm Verwoerd, grandson of former South African prime minister Hendrik Verwoerd, the main architect of apartheid, has joined Nelson Mandela's African National Congress, South Africa's Sunday Times reported, Reuters reports from Johannesburg.

It quoted his wife Melanie as saying: "We hope our work within the ANC will, in some small way, make up for the hurt caused to so many people by Dr Verwoerd, the Verwoerd name and the policy of apartheid which he personified."

Hendrik Verwoerd was prime minister from 1958 until he was assassinated in 1966.

ship, it does not lack support. Over 30 per cent of the white electorate voted for the right in the recent referendum, and there are believed to be well over a hundred small ultra-right groups (many of them paramilitary) operating throughout the country. They could prove a powerful force if united.

For the moment, unity is proving illusory, even among the politicians. Ten days ago, five Conservative party members of parliament resigned to form a new right-wing party, the Afrikaner Volksfront. Led by Mr Andries Beyers, whose victory in the Potchefstroom

by-election earlier this year prompted Mr de Klerk to call a referendum to prove his support among whites, the new party advocates negotiation with blacks for a much smaller separate white homeland in the northern Transvaal and parts of the Cape. (The Conservative party says it wants a larger homeland covering the 41 constituencies won by the CP in the 1989 elections and by-elections.)

Though it is too soon to gauge the new party's support, its formation has provoked a number of resignations from grass-roots party organisations, and its more moderate stance appears to have forced a measure of moderation on the parent Conservative party as well. Last Saturday the party decided after a special congress that it would participate in talks with the Zulu Inkatha Freedom party, and possibly the National party, about the failed Codesa constitutional talks, suspended since June.

Mr Treurnicht, who has raised evasion to an art form during his long political career, refused to be drawn on whether the Conservatives would now join negotiations with the African National Congress (ANC) on a post-apartheid constitution. But it seems likely that the weekend decision to attend "talks about talks" could eventually lead to negotiations with the ANC.

Both the ANC and the National party hope that the Conservatives can be drawn into talks. They worry that white separatists could turn to violence if they feel that they have been barred from all peaceful avenues to achieve their aim of national self-determination for the Afrikaner.

THE MARKETS UNDER STRAIN

Currency tacticians ready to defend pound

THE TACTICS of the Treasury and the Bank of England in propping up the pound will be tested today, when sterling is expected to come under renewed pressure on currency markets.

After the pound's sharp fall on Friday night, when it traded perilously close to its floor against the D-Mark in the European exchange rate mechanism, UK monetary officials spent the weekend thinking of ways to defend the currency without a politically damaging rise in interest rates.

Some economists believe, however, the chances for a rescue of the currency are slim. Mr John Shepperd, an economist at S.G. Warburg Securities, the investment group, said: "There's been a steady reduction in confidence in sterling. We may be moving into a crisis."

Mr Keith Skeoch, chief UK

economist at brokers James Capel, believes UK monetary authorities have "a credibility problem" due to their lack of success in arresting sterling's recent decline. He thinks there is a "good chance" of a rise in base rates, now at 10 per cent, in the next few days.

Mr Norman Lamont, the chancellor, has attempted to lift the currency throughout the pound's 15-penny slide over the past three months to DM2.7975 at the London close on Friday night.

He has issued determined statements that Britain will keep the currency in its existing ERM band around a central rate of DM2.56. The essence of this message is that investors who sell the pound when it approaches its ERM floor of DM2.778 will lose money, as the UK will never allow the limit to be breached.

Mr Lamont's strategy has

been buttressed by modest and discreet intervention by the Bank, mainly in the Far East, to buy sterling for other currencies, chiefly D-Marks, to lift the value of the pound. The Bank has also joined three highly public operations by other central banks during the past month - including moves by the US Federal Reserve and the Bundesbank - to buy dollars for D-Marks, and so depress the German currency.

The strength of the D-Mark - caused by the difference of 6.75 percentage points between German and US short-term interest rates - has been one of the main components of sterling's recent difficulties. But UK efforts to buoy the pound may have run out of steam. The main obstacles have been:

● D-Mark resilience. The interventions by central banks to lower the value of the Ger-

man currency - the last one being on Friday - have failed. The dollar fell below its all-time low of DM1.4430 against the D-Mark on Friday, and this helped to push down sterling.

Mr Jim O'Neill, head of financial markets research at Swiss Bank Corporation, said: "The dollar may be set for bigger falls, and I don't think the central banks can do much about it."

● Economic gloom. In recent weeks the economic outlook has worsened. At the end of May the consensus among private-sector economists was that UK output this year would rise by 0.8 per cent. The latest average forecast, according to Consensus Economics, a consultancy firm, is for a 0.5 per cent decline. Such sentiments have knocked market confidence and helped persuade investors to sell sterling.

● Devaluation worries. In spite of Mr Lamont and Mr John Major, the prime minister, stressing Britain's ERM commitment, doubts remain about whether the UK might devalue should the pound fall too far - especially if rising interest rates was the only alternative.

Some large UK companies, hedging bets about a possible devaluation, have been among sellers of sterling in the past week.

● Maastricht concern. The financial markets are worried about the possibility of a large "no" vote in the French referendum on ratification of the Maastricht treaty on September 20. Such a result would almost certainly halt progress towards economic and monetary union. It might also damage confidence in the ERM, undermining weak currencies such as the pound. As the ref-

erendum nears, these fears will give investors more excuses to switch out of sterling.

Where does this leave Mr Lamont and his advisers? One option is for the Bank to intervene heavily and publicly to buy the pound for D-Marks.

Such an operation would convince investors of Britain's determination to use its foreign-currency reserves - which add up to \$45.7bn (£23.5bn) and include a substantial proportion of D-Marks - to defend its currency.

If intervention of this sort failed to relieve pressure on sterling the only other alternative, assuming devaluation remained a non-starter, would be to raise UK base rates. Such a move would reverse Britain's progress in bringing base rates down by 5 percentage points from 15 per cent since it joined the ERM in October 1990.

The move, coming when

Britain is still locked in recession, would also, to ERM critics, underline the perverse results of sticking to the mechanism's rules.

But some commentators - including Mr O'Neill of Swiss Bank - think Britain will convince markets that it believes in the ERM only if it demonstrates its preparedness to increase borrowing rates as well as lower them.

Mr O'Neill said intervention was unlikely to be effective in boosting the pound. Rather, the government should immediately increase base rates by 1 percentage point. With luck, the rise in rates could soon be reversed, assuming that sterling strengthened.

He said: "If Mr Major wants us to believe the ERM is valuable, he should back up his words with action."

Peter Marsh

Business braced for rise in rates

BRITAIN'S recession-hit business community is bracing itself for an increase in the cost of money, which it says will hit investment programmes and snuff out any chances of economic recovery.

Given poor business prospects well into next year, as well as increasing alarm at the impact of possible public spending cuts, some industrialists are likely to warn that higher interest rates could turn recession into slump. The Institute of Directors said at the weekend that many businessmen had not wanted Britain to join the European exchange rate mechanism. Others have consistently suggested that sterling entered at too high a level.

Most business leaders still support ERM membership. They now accept, however, that the price for government determination to beat inflation is likely to be a longer recession and more unemployment.

For much of this year the Confederation of British Industry has argued that interest rate reductions are the most important step towards encouraging economic revival. It has said the government's successful fight against inflation has already made possible minor, "step-by-step" interest rate cuts.

Any rates increase now, however small or temporary, would be messing with deep disinflation and could bring more industrial criticism of the government's handling of the economy.

With this year's spending round expected to involve particularly tough negotiations between Treasury and departmental ministers, the CBI is urging the government not to impose cuts that would further demoralise business.

Ministers have suggested that large reductions in capital programmes can be achieved, most notably in housing, roads, education and prison building.

Concern in industry about possible cuts has prompted Mr Howard Davies, CBI director-general, to write to Mr Michael Portillo, chief secretary to the Treasury. Mr Davies says that any increases in public-sector pay rates should be financed through efficiency improvements or cuts in government operations, enabling spending programmes to be maintained.

Mr Davies suggests recent planned increases in public expenditure recognised that public expenditure would continue to fund the bulk of spending programmes. He adds: "We hope that recognition is also evident in the outcome of this year's expenditure round."

Michael Prowse

Michael Cassell

Key times in today's trading

08:30 Trading in London foreign exchange market opens

09:00 First details of Bank of England's money market operations issued - signalling any change in base rates

11:30 July trade balance and current account figures released

12:30 More details of Bank's money market operations

13:30 Wall Street and US foreign exchange markets open

14:30 Final details on Bank's money market operations

15:30 London foreign exchange trading winds down

16:30 US foreign exchange trading winds down

Three are British Summer time



Eddie George

Leading Bank of England and Treasury players

Top schemer: Eddie George, chain-smoking, discreet deputy governor of the Bank of England and the brains behind its market operations. Aged 53, joined Bank in 1982, after spell in military intelligence. Hates inflation and is staunch advocate of Britain's ERM membership. Tipped to become governor when job becomes vacant next year.



Ian Plenderleith

Market watcher: Ian Plenderleith, hawk-like head of Bank's market operations. Shrewd market operator, aged 48, who works in tandem with George and directs a team of 10 foreign-exchange specialists. Plenderleith works out strategy while the 10 buy and sell currencies in concert with other central-bank dealers. Relaxes by reading about archaeology.



Tony Colaby

Tactical expert: Tony Colaby, Executive director of Bank with responsibility for monetary policy. Will give general advice on world economic outlook during intervention operations. Thoughtful, brings element of cultured charm. Aged 57, occasionally lets his tongue slip, when he can give thought-provoking views on UK economic outlook. Fine chorister and keen on old railways.



Alan Budd

Shy thinker: Alan Budd, Aged 54, Treasury chief economic adviser since last year. Will help in feeding political guidance from chancellor to the Bank's market team in charge of currency operations. Amiable and intelligent, sees most sides of most problems, but still finding feet at Treasury in midst of Whitehall anxiety at longest UK recession since 1930s.



Sir Terry Burns

Long stay: Sir Terry Burns, Treasury permanent secretary since last year, came to Treasury as chief economic adviser in 1980. Aged 48, great survivor of policy tussles during Thatcher years. Rugged approach may help chancellor if sterling's problems worsen. Under attack by some Tory backbenchers and City economists as being too identified with Treasury policy errors.

US election rivals ignore dollar

THE IMPLICATIONS of the dollar's plunge are only just beginning to seep into US political consciousness.

Strange though it may seem in Europe, President George Bush and Governor Bill Clinton, his Democratic challenger, are debating the economy without even mentioning the dollar. Both men are focusing exclusively on domestic imperatives such as the need to create jobs. Until very recently top White House officials were calling loudly for further cuts in interest rates.

This blithe indifference to the dollar may not last. On Saturday the New York Times and Washington Post ran front-page stories on the dollar's decline. Until then currency news had been relegated to business pages. As public awareness grows the Democrats may try to make capital out of the dollar's weakness, saying it is yet another sign of Mr Bush's economic incompetence.

But the exchange rate is politically a far less sensitive indicator than it is in Europe. The dollar is rarely perceived as a macho measure of economic strength, if only because few US consumers know or care what it is worth in terms of other

currencies. Dollar depreciation has been widely welcomed as a way of giving US companies an edge in export markets. Mr Nicholas Brady, the Treasury secretary, and an ardent advocate of lower interest rates, frequently argues that export growth holds the key to US economic revival.

Few analysts worry that dollar weakness will threaten an acceleration of inflation. Exports and imports each account for less than 11 per cent of gross domestic product, about a third of the ratio in European economies. Higher import prices thus have little impact on the overall price level. Forecasters expect inflation to fall to between 2.5 per cent and 3.0 per cent next year as high unemployment and competitive labour markets keep a firm lid on wage rises.

A free fall of the dollar, of course, is not at all the same thing as a gradual, controlled depreciation. On

Friday the dollar's plunge undermined both share and bond prices, something that the US cares a great deal about. Until then domestic markets seemed oddly insulated from foreign exchange fluctuations. Even so, few Wall Street analysts see dollar weakness as likely to cause a revision of monetary policy. They do not believe the US Treasury and Fed will do more than "talk up" the dollar and join other central banks in periodically intervening in foreign exchange markets.

Mr Bill Griggs, a bond market expert, said: "I don't think there is any plan to raise interest rates. I don't think they feel the economy would permit it. Politically, it would be suicide."

Mr William Brown, chief economist at J P Morgan, the New York bank, said that if the economy failed to strengthen, a further loosening of monetary policy was likely. "If the growth rate is still 1.5 per cent in

three months time and unemployment is trending higher, the Fed will cut the discount rate again," he said. He believes small cuts in the federal funds rate - at which banks lend to each other - are possible before then, if economic news is bad.

The view that US rates ought to fall rather than rise is not just based on worries about the sluggish domestic recovery. In the US Germany is blamed for causing turbulence in foreign exchange markets. The problem is seen primarily as an excessively strong D-mark rather than a weak dollar - which has held its value much better against the Japanese yen.

Mr Neal Soss, chief economist at First Boston Corporation, a Wall Street brokerage, said: "I would hope and expect that the Fed will not place itself in the position of the Bank of England and subordinate monetary policy to foreign exchange constraints." If the Fed were to raise

rates now, he said, the US would in effect become an honorary ERM member and allow the Bundesbank to dictate its monetary policy. That would not be acceptable in the US.

The country's policymakers are keenly aware of the strains that high German interest rates are causing in Europe. They sympathise with the plight of countries such as the UK and are anxious that progress towards economic integration in Europe is not jeopardised by French rejection of the Maastricht treaty.

The Fed, at the direction of the US Treasury, has thus joined other central banks in intervening in foreign exchange markets as much to ease tensions in the ERM as to defend the weak dollar. In the short run, the strong D-mark is seen as a much bigger threat to small, weak European economies than to the US.

Fed intervention on Friday, however, did seem motivated mainly by domestic considerations. The Treas-

sury wanted to make sure that the dollar remained firm following Mr Bush's acceptance speech at the Republican convention in Houston. In the event, the intervention misfired because it seemed to confirm market fears about the dollar's fragility. Mr Griggs said: "The dollar would probably have been stronger without any intervention."

Most US analysts believe the dollar is now chronically undervalued and will rebound as the economy recovers and the abnormal gap between German and US interest rates narrows. However, the belief that the Fed will not raise interest rates in the approach to a close presidential election creates the potential for great instability. Put bluntly, it invites speculation against the dollar and puts far too much strain on foreign exchange intervention.

The assumption that the Fed will not raise rates may, of course, be false. It has tightened policy in the approach to past elections. But if it were forced to act, it would strike a devastating blow to Mr Bush's re-election hopes.

Michael Prowse

Michael Cassell

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES										■ JAPAN					■ GERMANY					■ FRANCE					■ ITALY					■ UNITED KINGDOM						
Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (M1)	Broad Money (M2)	Short Interest Rate	Long Interest Rate	Equity Market Yield		
1985	9.0	8.8	5.00	10.50	1.1	5.0	8.4	8.62	8.51	n.a.	4.4	5.1	5.45	6.94	n.a.	6.2	7.4	10.03	11.74	n.a.	18.2	13.5	14.34	13.71	n.a.	4.7	13.2	12.32	11.03	n.a.	7.0	7.7	11.00	13.28	3.31	
1986	13.5	8.3	6.49	7.67	3.43	8.8	8.7	5.12	5.35	0.84	9.9	8.3	4.64	5.90	1.79	6.9	6.8	7.79	8.74	2.65	10.4	7.9	13.26	11.47	1.41	4.0	16.3	11.02	9.97	4.35	8.0	8.3	11.84	12.92	3.59	
1987	6.8	6.5	6.82	6.39	3.12	10.5	10.4	4.15	4.64	0.55	9.0	7.3	4.03	6.14	2.21	4.1	10.0	8.26	8.46	2.75	10.4	7.9	11.32	10.58	1.94	4.7	14.6	9.77	9.52	3.80	7.8	6.9	11.24	10.54	2.71	
1988	4.3	8.2	7.86	8.84	3.81	8.4	11.2	4.42	4.77	0.54	9.8	8.4	4.34	6.48	2.81	4.0	8.8	7.94	9.08	3.06	7.8	6.9	11.24	10.54	2.71	6.8	17.0	10.41	9.99	4.48	5.8	5.9	11.87	11.87	2.84	
1989	1.0	3.9	5.99	6.49	3.43	4.1	8.9	5.31	5.22	0.48	6.3	5.7	7.11	8.94	2.22	8.0	9.5	9.39	8.78	2.08	7.4	8.4	12.41	11.61	2.46	6.4	18.2	14.82	11.53	5.07	5.8	5.9	11.87	11.87	2.84	
1990	3.7	5.3	6.06	8.54	3.80	2.6	11.7	7.62	6.91	0.95	4.5	4.5	6.49	8.71	2.11	3.8	9.0	10.32	9.92	3.18	8.1	17.4	11.98	11.87	2.84	6.4	18.2	14.82	11.53	5.07	5.8	5.9	11.87	11.87	2.84	
1991	8.0	3.2	5.87	7.85	3.21	5.2	3.6	7.21	6.37	0.75	5.2	5.8	9.25	8.44	2.38	-4.8	2.7	9.62	9.03	3.56	7.3	8.0	11.83	13.30	3.45	2.4	8.3	11.58	10.04	4.87	5.8	5.9	11.87	11.87	2.84	
3rd qtr.1991	8.1	2.8	5.79	7.95	3.10	6.8	2.6	7.21	6.44	0.76	5.3	5.8	9.24	8.52	2.31	-2.1	5.4	9.54	9.05	3.80	7.0	7.7	11.00	13.28	3.31	2.0	7.2	10.92	9.97	4.87	5.8	5.9	11.87	11.87	2.84	
4th qtr.1991	8.0	2.8	5.90	7.34	3.08	8.5	2.2	6.11	5.88	0.78	4.2	5.6	9.47	8.29	2.45	-4.6	2.7	9.86	8.80	3.61	8.0	8.3	11.84	12.92	3.59	2.8	6.2	10.81	9.72	5.03	5.8	5.9	11.87	11.87	2.84	
1st qtr.1992	11.0	2.9	4.17	7.29	2.80	7.5	1.7	5.01	5.49	0.88	4.3	6.6	9.82	7.91	2.31	-1.4	3.7	10.05	8.48	3.40	8.8	8.1	12.04	12.05	3.40	2.2	5.0	10.61	9.50	5.00	1st qtr.1992	2.2	5.0	10.61	9.50	5.00
2nd qtr.1992	11.7	1.6	3.95	7.37	2.87	5.7	1.2	4.96	5.83	1.04	6.4	7.9	9.76	7.96	2.28	-1.2	4.5	10.04	8.98	3.36	9.8	9.3	12.56	12.62	3.43	2.0	5.4	10.26	9.21	4.78	2nd qtr.1992	2.0	5.4	10.26	9.21	4.78
August 1991	8.2	2.6	5.72	7.50	3.07	7.2	2.7	7.21	6.48	0.77	4.8	5.9	9.31	8.54	2.32	2.7	6.9	9.59	9.09	3.82	7.8	8.1	11.69	13.49	3.31	2.0	7.2	10.92	9.97	4.87	5.8	5.9	11.87	11.87	2.84	
September	7.1	2.4	5.65	7.66	3.06	8.4	2.2	6.64	6.18	0.78	5.0	5.6	9.22	8.42	2.31	-2.1	5.4	9.43	8.68	3.47	8.1	7.0	11.59	13.08	3.39	2.3	6.8	10.37	9.86	4.73	September	2.3	6.8	10.37	9.86	4.73
October	7.1	2.5	5.34	7.32	3.08	9.3	2.1	6.15	5.75	0.72	4.8	5.3	9.38	8.31	2.41	-3.1	4.9	9.32	8.76	3.50	7.4	7.4	12.01	12.51	3.29	2.6	6.5	10.45	9.72	4.83	October	2.6	6.5	10.45	9.72	4.83
November	8.2	2.9	4.96	7.41	3.09	8.3	2.4	6.04	5.96	0.75	5.3	6.3	9.38	8.31	2.41	-3.1	4.9	9.32	8.76	3.50	7.4	7.4	12.01	12.51	3.29	2.6	6.5	10.45	9.72	4.83	November	2.6	6.5	10.45	9.72	4.83
December	7.7	3.0	4.87	7.08	3.08	8.8	2.0	5.94	5.72	0.81	3.7	6.1	8.81	8.24	2.02	-4.6	2.7	10.10	8.51	3.47	10.4	9.0	12.47	13.03	3.37	2.0	6.3	10.84	9.88	5.25	December	2.0	6.3	10.84	9.88	5.25
January 1992	11.3	3.1	4.11	7.33	2.90	7.6	1.8	5.15	5.45	0.83	3.9	6.3	9.54	7.91	2.38	-2.4	3.8	9.98	8.40	3.49	11.1	8.4	12.07	12.77	3.31	3.1	6.8	10.71	9.48	5.00	January 1992	3.1	6.8	10.71	9.48	5.00
February	11.0	3.1	4.07	7.17	2.87	7.0	1.6	5.05	5.35	0.87	4.1	6.0	9.61	7.88	2.37	-1.6	3.9	10.00	8.40	3.49	11.1	8.4	12.07	12.77	3.31	3.1	6.8	10.71	9.48	5.00	February	3.1	6.8	10.71	9.48	5.00
March	11.5	2.6	4.29	7.52	2.94	7.5	1.8	4.94	5.51	0.93	4.9	7.0	9.75	7.94	2.28	-1.8	3.7	10.12	8.59	3.31	7.3	7.2	12.10	12.69	3.49	2.2	5.8	10.57	9.98	5.04	March	2.2	5.8	10.57	9.98	5.04
April	11.9	2.2	4.04	7.47	2.87	7.0	1.6	4.94	5.51	0.93	4.9	7.0	9.75	7.94	2.28	-1.8	3.7	10.12	8.59	3.31	7.3	7.2	12.10	12.69	3.49	2.2	5.8	10.57	9.98	5.04	April	2.2	5.8	10.57	9.98	5.04
May	12.2	1.9	3.88	7.39	2.95	7.0	1.5	4.99	5.88	1.06	7.0	7.5	9.75	7.94	2.28	-1.4	3.1	10.04	8.57	3.37	8.7	8.1	12.94	12.71	3.51	2.5	5.2	10.13	9.08	4.81	May	2.5	5.2	10.13	9.08	4.81
June	11.4	1.4	3.92	7.26	3.00	6.8	1.1	4.59	5.65	1.00	5.8	7.8	9.79	7.96	2.28	-1.0	4.2	9.99	8.58	3.33	8.3	8.0	12.94	12.68	3.46	2.5	5.2	10.13	9.08	4.81	June	2.5	5.2	10.13	9.08	4.81
July	11.7	1.5	4.34	6.84	2.90	3.3	0.9	4.49	5.56	1.06	6.8	8.1	9.75	7.97	2.27	-1.2	4.6	10.11	8.78	3.47	10.7	9.0	13.52	13.14	3.34	1.3	4.7	10.04	8.98	5.15	July	1.3	4.7	10.04	8.98	5.15
August	11.7	1.5	4.34	6.84	2.90	3.3	0.9	4.49	5.56	1.06	6.8	8.1	9.75	7.97	2.27	-1.2	4.6	10.11	8.78	3.47	10.7	9.0	13.52	13.14	3.34	1.3	4.7	10.04	8.98	5.15	August	1.3	4.7	10.04	8.98	5.15

Business braced for rise in rates

Two things are clear in the debate over the quality of American workers. The first is that employers are worried about the abilities of their employees; the second is that they are not sure what is wrong. "They do not know what the hell they are talking about. That's the problem," says Arnold Packer, director of a government inquiry into the skills that employers demand from workers.

Even employers agree with that criticism. "Most employers are not very sophisticated about what they want from workers. They only know it when they see it," says Renee Lerche, Ford's manager of employee development. Corporations complain of a range of problems from literacy and numeracy, to poor reasoning ability, and difficulty in working in teams.

Such complaints are not prompted by falling skills standards among employees. The young workers have on average achieved more at school than those they accepted without complaint in the 1970s. Average scores in the Scholastic Aptitude Test for school-leavers rose in the 1980s after falling in the previous two decades. The problem comes from changing employer demands. Two trends in skill demands can be distinguished.

One trend is a growth in demand for more highly-educated workers - in particular a boom in middle-level technical jobs such as paraprofessionals (legal assistants) and medical technicians. There is expected to be a 76 per cent growth in the number of paraprofessional jobs in the US between 1985 and the turn of the century.

Stephen Barley of Cornell University says this shift is caused partly by aspects of managerial work being given to technical support workers, and partly by mechanisation.

American employers are becoming more demanding of their workers, reports John Gapper

Redefining the three Rs

tion in plants and offices. This cuts the number of low-skilled jobs but requires more technicians to supervise machines. Most of these new technical jobs require further education for a two-year degree at an institution such as a community college.

A second trend is broader requirements for workers with basic levels of education. An example is the entrance test for workers at New United Motor Manufacturing (NUMMI) in Fremont, California. Although NUMMI does not require assembly workers to have high school diplomas, it tests recruits on their ability to work together by asking them to take part in mock group discussions about production problems and planning.

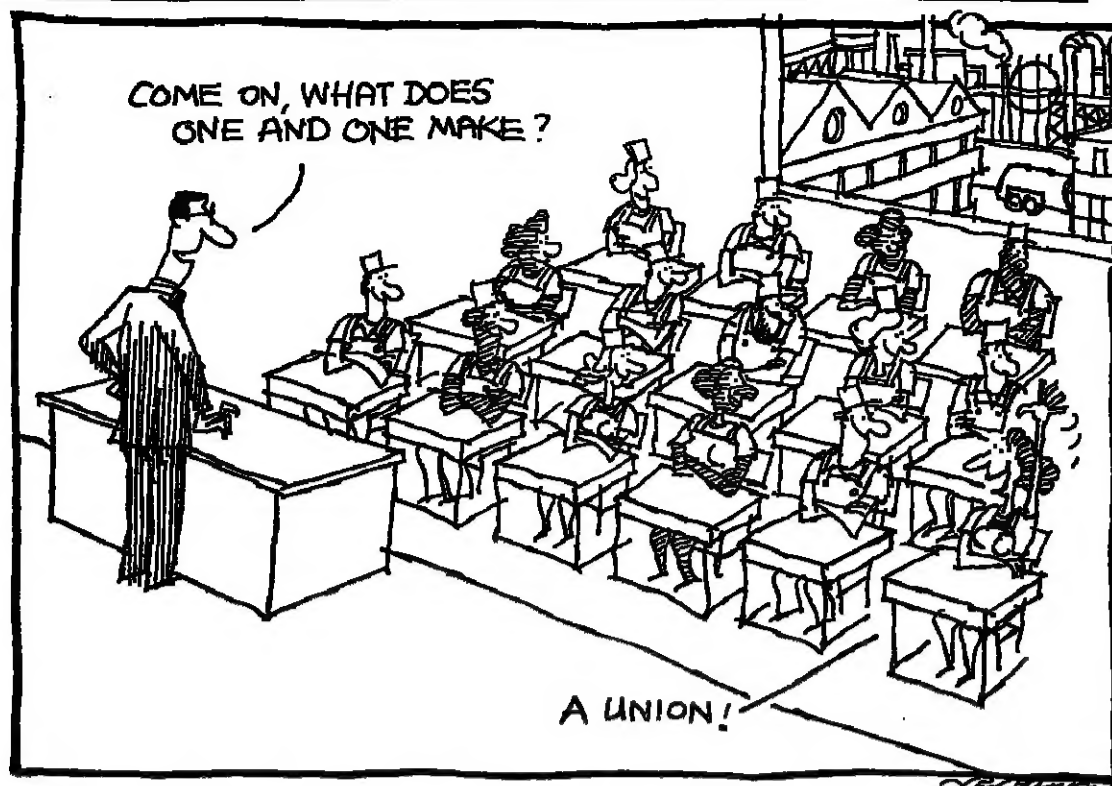
This shift in skill requirements has several strands. One is the increased need for problem-solving: devolution of authority to lower levels in organisations demands greater intellectual skills in entry-level workers. A second strand involves attitudes. The belief that applicants lacked the attitude to adapt to the workplace was easily the most common complaint by employers in a 1990 National Association of Manufacturers survey.

Peter Cappelli, co-director of the

National Centre on the Educational Quality of the Workforce at the University of Pennsylvania, argues that the requirement for employees to work in teams means that organisations are more concerned about workers being disciplined and committed to achievement. "If you reduce supervision and monitoring, bad work attitudes tend to show up more clearly," he says.

Such changing needs for workers with high school education can be seen by looking at training and re-education programmes run by US companies over the past five years. Large employers including Polaroid and Digital Equipment have spent considerable sums upgrading the skills of adult workers. They have been prompted by both skill shortages and a tradition of investing in current workers rather than hiring others.

Many of the workers involved in what Polaroid calls the hardware apprenticeship programme are first generation immigrants from Haiti or



the Cape Verdean Islands. The change in work organisation required them to work happily together and take responsibility for quality control on their section. Managers estimate the jobs now require formal education probably only equivalent to the sixth grade level - the standard of an intelligent 12-year-old.

Yet Polaroid believes it would have been impossible to ask the employees to work successfully in teams and solve basic assembly problems if they had not taken the lessons. Jim Mahoney, the plant's

manufacturing manager, says the assembly line job in its new form needs workers to make presentations and participate in team meetings. "Without the education, it would simply have been a waste of time to send them on team-building courses," he says.

Acquanetta Farrell, Polaroid's director of technology readiness, argues that public schools are now failing to prepare students for even the most basic jobs. "In the classroom, they are told to sit down, fold their hands and shut up. Then when they leave we suddenly ask

them to work together in teams and participate in making things run," she says.

Digital Equipment has had a similar experience at its software manufacturing plant in Westminister, Massachusetts. As part of a switch to team working, employees from engineers to shopfloor workers have been offered re-education in the past four years. The company believes the gains from this are hard to quantify, but it has improved quality and output at the same time as cutting the workforce from 830 to 690.

"People have much more confidence and sense of self-control and leadership," says Barbara Strisgall, the plant planning and development manager. She argues that there is a strong correlation between the level of education and the ability to work with other people and contribute to innovation and quality improvement.

The result of experiments such as those at Polaroid and Digital is that many US corporations are now questioning whether US high schools could provide better basic education for work. Employers in some school districts have started trying to define better the requirements of new jobs. Fort Worth Independent School District in Texas has carried out extensive job analyses in local companies to find out what pupils should be taught.

The biggest federal effort has been the Secretary's Commission on Achieving Necessary Skills (Scans) inquiry, headed by Packer, which issued its final report in April. The inquiry concluded that employees now had to have the ability to work with others and analyse information, in addition to basic thinking and reading skills. It found that teaching methods in most US schools were ill-suited to produce these new abilities.

Packer argues that the broader range of skills needed by employers means workers need to be taught how to analyse and debate in high school, and not just in colleges. But he does not underestimate the size of the challenge this presents to educators. "We are asking everyone to re-examine something they thought was settled long ago," he says.

The author is a Harkness Fellow of the Commonwealth Fund, New York. This is the second in a series of articles on US education and training. The first appeared on August 17

Two years ago IBM, with its eye very much on the need for cross-border integration ahead of 1993, unveiled a far-reaching European reorganisation.

The strategy of the computer giant's move was eminently sensible: in essence, it consisted of a decentralisation around Europe of most of the regional responsibilities long exercised by IBM Europe's headquarters in Paris. But, from the very start, the precise pattern of the restructuring looked too neat and textbookish to be true.

In a set of patent political compromises, the HQ's regional responsibilities were parcelled out to the general managers of the four largest European divisions. With a new European title to his name, each took charge of strategy for one or two types of product or system,

and one or two customer sectors.

The chairman of IBM Germany gained mainframe computers plus manufacturing industry; his French counterpart got telecommunications, "professional and technical services" (including maintenance and systems integration), software and IBM's internal computing systems; Italy took over mid-range machines, scientific computers and government and the public sector; while the boss of IBM UK took charge of personal computers and "Unix" open systems products, as well as the banking and financial services sector.

Sure enough, within a year two aspects of the neat reorganisation

Christopher Lorenz urges slow cross-border integration

had to be reversed in rather embarrassing circumstances because they had proved inappropriate. First, responsibility for PCs was transferred back from the UK to IBM Europe; then the latter also resumed professional and technical services from the French organisation. The principle of some businesses being run centrally was thereby reasserted.

To most IBM insiders, this episode pales into insignificance compared with last summer's much more dramatic reorganisation of IBM worldwide into a number of

arm's length product/systems businesses and marketing/service units. But to the outside world it typifies the dangers of trying to create every aspect of a pan-European organisation too rapidly and too neatly.

The risks of doing so are underlined by four McKinsey consultants - though without any reference to IBM - in an article called "Creating European organisations that work", published in the latest issue of the *McKinsey Quarterly*.

Experience shows, say the consultants, that the best way to Euro-

peanise is to shift power gradually (a tactic which IBM had been following until 1990). Most successful efforts focus initially on only a few "lead functions", where the need is most apparent and urgent and where good early results can cause a ripple effect which gradually overcomes nationalistic attitudes and practices.

Procter & Gamble, the American consumer goods group, did this by introducing a "Eurobrand" concept to bring national product managers together in a task force to thrash out common brand requirements. In

another food company, the key lever was a manufacturing task force, and a freight company set up a pricing task force.

But only when such groups get down to nuts-and-bolts practicalities does commitment to a common European vision - and actual co-ordination - really start to develop, say the consultants. In addition to its main objective, the pricing task force also uncovered a need for better cross-functional co-ordination on such issues as sales management, product labelling and packaging, and distribution.

When it actually comes to realigning the power structure "short cuts do not work", warns the McKinsey

team. Simply imposing a functional "head of Europe" frequently proves ineffective because such people do not have power over - and respect from - the various national operations.

When a German company appointed a European operations manager, it left control of production in the hands of its product managers in Germany. So sales and marketing companies elsewhere in Europe found they were better off ignoring the new Euro-manager and continuing to deal direct with Germany.

One obvious approach, as at IBM, is to give the managers most threatened by prospective changes part of the responsibility for planning and executing them.

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PEOPLE

Press Complaints Commission

Bolland moves up

In the midst of what is proving to be an eventful summer for the Press Complaints Commission, 29-year-old Mark Bolland, who has served as deputy director since the turn of the year, has been promoted into the vacant hot seat.

The PCC, set up at the beginning of 1991 in accordance with recommendations of the Calcutt report on privacy and the press, initially took over the resources - from staff to desks - of the old Press Council. The previous director Ken Morgan left at the end of December, and now the council is peopled almost entirely with new faces.

Bolland had worked for PCC chairman Lord McGregor, who is 71 tomorrow, at the Advertising Standards Authority; he joined the PCC a year ago. He had previously been on the marketing side for IBM, and has also spent a stretch with a Toronto public affairs consultancy.

McGregor says Bolland had been told he would be considered for the directorship after a year as deputy, but that he had "been so good and effective, particularly in dealing with the staff" that he was promoted early.

The ASA experience is relevant, according to McGregor, "to the extent that both are self-regulatory bodies that have to enforce a code of practice framed by the industry and not by the self-regulatory body itself."

This autumn Sir David Calcutt is to reconsider the question of whether a law of privacy is desirable, and is expected to report to the government around Christmas. In the course of this he will be examining how effective the PCC has been since it was created.



EDUCATION FOR INDUSTRY

The FT proposes to publish this survey on September 22 1992. The weekday FT is read by 104,000 UK businessmen responsible for making personnel and training decisions who will show a particular interest in this survey. To reach this important audience and other decision makers worldwide, please contact:

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FINANCIAL TIMES
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BUILDING CONTRACTS

£26m Bangkok headquarters

BOVIS (THAILAND) has been awarded a US\$26m (£26m) construction management contract to build a high rise headquarters in Bangkok for a local business, the Tipco Group.

Pre-construction work on the 700,000 sq ft development is now under way, with building scheduled to start early in 1993, for completion in two years.

The upper floors of the multi-storey office block will include a number of luxury apartments and other elements of the development range from restaurants to conference and leisure amenities.

Destined to become a landmark on the Bangkok skyline, the reinforced concrete frame building will feature striking glazed curtain wall facades and

the interior will be equipped with high technology services. In Greenwood, South Carolina, another Bovis Construction Group subsidiary, McDevitt Street Bovis, is to manage the construction of a textile manufacturing plant for Sara Lee Knit Products. Costing over US\$80m (£41.4m), the 500,000 sq ft plant is scheduled for completion in summer 1993.

Upgrading water treatment works

BAIFOUR BEATTY has been awarded a £12.5m design and construct contract for the modernisation of the Tittesworth Water Treatment Works by Severn Trent Water, with Acer Engineering acting as engineer.

The contract will be executed by an internal collaboration between the water industry unit and the central unit of Balfour Beatty Civil Engineering, with Balfour Beatty Pro-

jects & Engineering providing the detailed design.

Located two kilometres north of Leek, Staffordshire, the existing works treats water from Tittesworth Reservoir by conventional gravity clarification and sand filtration, to a design typical of its period, the 1960s.

The new works will replace the existing plant, with enhanced technology comprising clarification by dissolved

air flotation (DAF), first stage sand filtration, second stage sand filtration and disinfection.

This treatment stream includes dosing systems for various different treatment chemicals and systems for waste water reclamation and sludge disposal. Also included in the contract, which is scheduled for completion in the autumn of 1994, is refurbishment of the ancillary plant.

£10m orders won by Laing companies

LAING CIVIL ENGINEERING has been awarded a £5.5m contract for the design and construction of the civil engineering works associated with the Purton Water Treatment Works.

The contract was awarded by Degremont UK, which is responsible for the turnkey contract with Bristol Waterworks Company.

The designed sustained capacity of the plant is 165 million litres per day, taking water from the Sharpness and

Gloucester Canal. The process includes abstraction, raw water ozonation, clarification, rapid gravity filtration, primary disinfection, granular activated carbon adsorption and residual disinfection. The main civil engineering works will start on site in September for completion in May 1994.

Laing Offshore has been awarded a £4.5m turnkey construction contract by Phillips Petroleum Company UK, on the Lancelot gas project at Bacton in East Anglia.

Laing Offshore is to undertake the multi-disciplined project, including the mechanical, structural, civil and electrical and installation works associated with the gas receiving installation. The contract is due for completion in May 1993. Anticipated peak labour force and staff are 120 and 25 respectively.

Laing Industrial Engineering and Construction will act as the main contractor and will be responsible for the mechanical engineering works.

£18.5m workload for Alfred McAlpine

ALFRED McALPINE CIVIL ENGINEERING has won contracts with a total value of £18.5m in the south and south east of England during July.

Two contracts worth £14.8m have been awarded by Kent County Council to build sections of new roads near Ash-

ford. Work on the A2070 Stockbridge to South Ashford road contract, worth £11.2m, started last week. This will link up with the Ashford southern orbital road, which is currently under construction. Phase II of the £3.6m Beaver Road project, the second of the

two commissions, is also under way.

The company has also been awarded contracts worth around £3.7m for phase II and phase III of the Bognor Regis breakwaters project for the National Rivers Authority and Arun District Council.

Expansion at Rampton Special Hospital

CLUGSTON CONSTRUCTION has been awarded the £4.6m contract by the Special Hospital Service Authority to build a three-storey wing at Rampton Special Hospital at Retford, Nottinghamshire.

The 74-week contract

includes bedroom accommodation for patients plus associated external works in the secure hospital and is part of the SHSA's investment programme of upgrading and improving its special hospitals. The project is being super-

vised by the PSA. Project management is provided by CS Project Consultants on behalf of the SHSA.

It is the second major project for Clugston at Rampton. The first was a £5m project for a ward block refurbishment.

PUBLIC NOTICES

NOTICE

to the holders of

Bell Resources Financial Services N.V. (the "Issuer") U.S. \$200,000,000 5 1/4 per cent. Guaranteed Convertible Subordinated Bonds due 1996 (the "Bonds") unconditionally guaranteed on a subordinated basis by, with non-detachable conversion bonds issued by, and convertible into Ordinary Shares of A\$0.50 each of Australian Consolidated Investments Limited (previously named Bell Resources Ltd.).

NOTICE IS HEREBY GIVEN to the notice published by the Issuer on 11th November, 1991, that a declaratory judgment was given on 31st July, 1992 by the Court of Appeal in England (the "Judgment of the Court of Appeal") in respect of an appeal made by The Law Debenture Trust Corporation p.l.c. (the "Trustee") against the declaratory judgment given on 18th October, 1991 by Mr. Justice Ferris in the High Court of Justice in England as to the construction of Conditions 8(B) and 8(C) of the Bonds (the "First Judgment").

The Judgment of the Court of Appeal determined that, on the true construction of such Conditions and in the events which have happened, the Issuer was bound to redeem those of the Bonds which (a) were outstanding immediately prior to 13th November, 1991 and (b) had been deposited (with the notice of early redemption entered thereon duly completed) not less than 30 nor more than 45 days prior to that date in accordance with Condition 8(C) of the Bonds together, the "Put Exercised Bonds", at 117.70 per cent. of their principal amount together with interest accrued to that date in accordance with the said Condition 8(C).

The Issuer will be petitioning the House of Lords for leave to appeal against the Judgment of the Court of Appeal, which the Issuer is required to do by 31st

August, 1992. The Issuer's application will be considered by the House of Lords thereafter, and the issue of whether the Issuer will receive leave to appeal is expected to be resolved by the end of October 1992 or shortly thereafter.

The Issuer has however paid to the Principal Paying Agent for the account of the Trustee the difference between the redemption price of the Put Exercised Bonds of 117.70 per cent. of their principal amount and the redemption price of those Bonds of 103 per cent. of their principal amount paid on 13th November, 1991 in accordance with the terms of the First Judgment.

In light of the Issuer's pending petition for leave to appeal to the House of Lords, the Trustee has been advised that it would be inappropriate for it to distribute moneys paid by the Issuer to the Principal Paying Agent for the Trustee's account at this stage. Such moneys will be retained in a US dollar deposit account earning interest at the current rate from time to time of the Principal Paying Agent for US dollar deposits.

A further notice will be published as soon as practicable after the House of Lords has determined whether to grant leave to appeal against the Judgment of the Court of Appeal.

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SCHEME OF ARRANGEMENT (the "Scheme") PROPOSED BETWEEN TNKP AND ITS SHAREHOLDERS AND CAUTIONARY ANNOUNCEMENT

BOE Merchant Bank Limited is authorised to announce that, further to the cautionary announcement on 3 July 1992, the board of directors of TNKP has resolved, in principle, to restructure TNKP as follows:

• TNKP will be restructured on a variable rate loan stock company and application will be made to amend its listing on the Johannesburg Stock Exchange (the "JSE") and the Stock Exchange, London (the "SEL"). The listing will continue in the "Property - Loan Stock" sector of the JSE under the name of "All Properties Limited".

• The reorganisation will be effected by means of a scheme of arrangement in terms of which TNKP shareholders will be obliged to release the entire proceeds of a special dividend (together with Van Leer House, to AFG Investments Limited at a market valuation to be established by independent valuers).

• TNKP will then repurchase Van Leer House at the same value at which it was disposed of for cash.

• In addition, TNKP will acquire certain other income earning decentralised office properties, certain of which will be purchased for cash and others by way of an issue of listed units.

It is proposed that a detailed announcement relating to the scheme will be made on or about Friday, 11 September 1992 which will set out the extent and details of the financial effects of the scheme.

Shareholders are accordingly advised to continue to exercise caution in dealing in their shares.

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24 August 1992

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Architecture

Bauhaus changes its contours

Günter Kowa finds the institution embarked on an environmental rethink

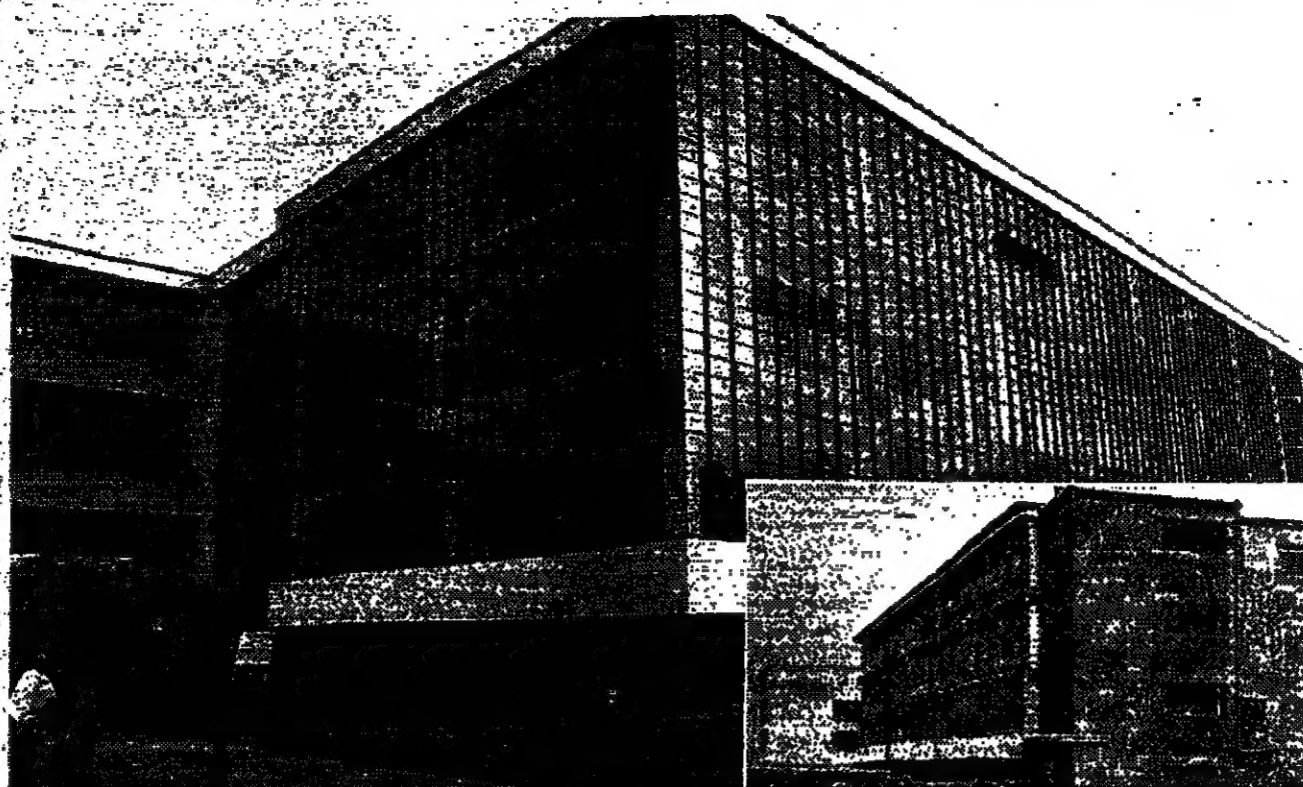
WITH his dark, bushy beard, Rolf Kuhn, director of the Bauhaus, looks an unlikely successor to Walter Gropius and Mies van der Rohe. He has inherited the fame and the burden of an institution that revolutionised 20th century architecture and design; today it is based in what appears, after 40 years of neglect, a nondescript, dilapidated town in former East Germany.

The Bauhaus, however, remains Dessau's most famous building, capable of overawing the visitor by the serene proportions of its interlocking glass and steel structures, seemingly untouched since it opened in 1924.

The perfect exterior conceals a history that Bauhaus admirers in the west are only now learning about. The institution is setting out on a course which, according to Kuhn, redefines its original purpose in the social and architectural context of the present day Germany.

Kuhn has some explaining to do, since he was appointed under the old regime in 1988. Although a communist party member, he played a significant part in the mass protest that swept through Dessau in November 1989. When he came to office, the Bauhaus was still regarded as a showpiece of the regime, preservation of which the regime boasted to the world. The further education seminars for architects conducted at the Bauhaus for many years had little impact on the stifling monotony of the housing estates and new towns built during the 1970s and 1980s in East Germany.

The regime had discovered a grudging love for the institution late in the day - at the end of the 1980s, when Soviet scholars began to take an interest in the left-wing traditions that enlightened the Bauhaus of the 1920s. By the time a faithful restoration of the building was under way in 1970, East Germany had begun to claim separate nationhood.



Metamorphosis: the Bauhaus building in Dessau today and (inset) as designed when regarded as "anti-German"

from West Germany.

It looked upon certain monuments and historical figures as a part of its working class heritage, and the Bauhaus was given "progressive" status. During the 1950s and 1960s, the regime had taken a very different line, calling the Bauhaus "anti-German" (in blatant Nazi tradition) and anti-working class.

But there are some who say that the Bauhaus after its reopening developed into an institution which the state failed to bring under complete control. This view is shared by Rolf Kuhn, who set up so-called "Walter Gropius Seminars" two years before the collapse of the East German state. These seminars were designed to question the validity of monolithic lines and planning and repetitive building techniques.

By extension, the new Bau-

haus, while retaining a museum function, has developed the idea of an "experimental academy" intent on the solution of the urban problems of the region, while providing a model on a far wider scale. Utopian ideas mix with hopes of a partial revival of the historical Bauhaus tradition. Environmental re-thinking is now the order of the day.

Project-oriented classes, among them the first architectural design class since the enforced closure of the Bauhaus in 1933, as well as a drama class and an environmental class, have begun to devise schemes to restore and revitalise old quarters of Dessau which have suffered from 50 years of neglect. Ideas to live on the drabness of east German tower blocks are still being explored. No academic qualifications can be obtained, but the Bauhaus experience is seen as an enrichment of an individual's curriculum vitae.

Kuhn is optimistic. He points

to the uncertainties of direction which characterised the Bauhaus during the early years at Weimar. He sees the new Bauhaus as an experiment, in which different disciplines come together to find solutions. Kuhn and others have been remarkably successful in securing government research grants.

The biggest windfall for Bauhaus may come if Kuhn's ambitious plans for a co-operation with the planned Expo 2000 in Hanover are realised. Kuhn has been canvassing a model redevelopment of the Dessau-Bitterfeld region. The Expo organisers have shown interest in including some of his plans.

The Bauhaus wants to revitalise the region, among the most heavily polluted in Europe (blighted by a moribund carbide-chemical industry, open-cast coal mining and record levels of unemployment with resulting widespread social deprivation) along envi-

ronmentally conscious lines. Architecture and urban renewal, not least the restoration of many historical working-class housing estates, are seen as a part of this process, together with the development of "soft tourism" which is to reawaken interest in the very considerable landscape assets of the region.

Kuhn has named this project the "industrial garden dominion". To him, this is not a paradox, because Dessau was the centre of landscape improvement as pioneered by the enlightened 18th century Dessau court and of the German industrial revolution at its peak around 1900.

If the Bauhaus of the 1920s served the latter, the new Bauhaus, says Kuhn, has the task of wedding industrial progress and environmental consciousness. It remains to be seen if "Bauhaus" can be a meaningful label attached to an institution which has gone through so much fundamental change.

Edinburgh International Festival

Mark Morris Dance Group

MARK Morris, one of the triumphs of this year's Edinburgh Festival, has moved from the King's Theatre to the intimate, the Playhouse, to present a sextuple bill. The move is successful. The dances project well: the audience cheers lustily.

The programme, though it lacks the authority of *Dido and Aeneas*, demonstrates Morris's awesome range. Musical accompaniment, as always with Morris, is of high, high quality - whether with Gareth Jones conducting the Scottish Ensemble and Schola Cantorum or with Linda Dowdell at the piano. Five of the six works have been made in the last fifteen months.

Two of these are jewels - the slow, serene *Dust* and the fast, furious *Polka*. *Beautiful Day* is set to the brief but haunting cantata "Schlage doch, gewünschte Stunde," variously attributed to J.S. Bach or G.M. Hoffmann. Alone together, a man and a woman exist in a spell that is larger than themselves but that includes their own delight in each other. A bell keeps chiming in the music; each time, one dancer "chimes" the other's body.

Polka is many things: folk dance, war dance, Dionysiac frenzy, cartoon explosion,

polka. Barefoot, stamping, sitting, slapping, shaking heads and hands, the dancers move in a single ring, in sliding semi-circles, in opposed columns. Their non-stop and full-bodied attack has astounding vehemence; and yet the "Two to the left, two to the right" sequences also add a dash of absurdity. As so often with Morris, something apparently simple is utterly ambiguous. The piece seizes by its command of the music's metre, its pulse, its force, and its incessant energy.

The evening begins with *A Lake*, which Morris made for the White Oak Project, with whom it was seen in London this spring. A pure dance work to Haydn's second horn concerto, it is a happy introduction to Morris's world. Men partner men, people exist as individuals and in the group, gestures and motifs recur with curious emphasis, separate events coincide with masterly harmony. Every bit is admirable, and the simplicity, weight, and fullness of phrase that the Morris dancers bring to it are highly appealing (more so than *White Oak*). It is not, however, "get" it as a structure; or why it is called *A Lake*.

The world of *Bedtime* is now sweet slumber, now tense nightmare. To three Schubert lieder - "Wienlied," "Stand-

chen" (the "Zögern leiser" with back-up chorus), and "Erlkönig" handsomely sung by Lorraine Hunt - its imagery hangs between the worlds of waking and dreaming. Children are lulled, impressed, commanded, terrified and betrayed by parents.

The meanings of this riveting piece will surely multiply with further viewings. In *Three Preludes*, Morris himself is alone with Gershwin and in Impish mood. His exceptional coordination and rhythmic mastery are evident; so, alas, is his big, heavy bottom.

The programme ends by bringing an "old" masterpiece, *Gloria* (1981, revised 1984), to a British stage for the first time. How did he ever think of setting these anecdotes, this behaviour, to this Vivaldi Gloria? This dance shows you the highs and lows of the human spirit in bewildering array. Individuals are disregarded and rejected - but find strength and grace by themselves. Couples and even families fall - but soloists come together. People lose their private selves and discover a larger energy. The mighty shall fall flat; the lame shall dance. How Morris fits this humanist vision so firmly to this music is his secret, and a sure sign of his genius.

Alastair Macaulay

St. Petersburg Philharmonic

A YEAR ago the Edinburgh Festival was playing host to the leading orchestras and opera companies from the Soviet Union when the world was shaken by the August coup. Stories circulated of musicians refusing to believe the reports in the Scottish evening newspapers until they had seen for themselves pictures of Yeltsin astride a tank or Gorbachev on television returning to Moscow.

Now the Soviet Union is gone and the Leningrad Philharmonic has returned to Usher Hall, Edinburgh as the St. Petersburg Philharmonic Orchestra. This year's festival theme of Tchaikovsky must have made the orchestra's participation almost self-evident. The exhilaration of its performance at the weekend will have shown that the scalding concerts given in the heat of the crisis last year were no isolated high-point.

The playing here was brilliant and full of passion. As with any of the top international orchestras, the St. Petersburg Philharmonic achieves a remarkable clarity of texture and yet its sound is never transparent in a bloodless fashion. The overall pic-

ture is of strong colours, firm outlines, vital rhythms, with every player providing a full complement of red corpuscles. In Tchaikovsky's *Serenade* for strings the sonority of the opening (where Tchaikovsky hit upon the then novel idea of double-stopped chords) pulsated with vibrancy down through every part. The first violin section also deserves a note for its unanimity in the *Elegy*, which could have been the work of one player, exactly in tune, however high the part went, and producing an impassioned singing line.

The Fourth Symphony, announced by a piercing trio of trumpets, was half-raising as a display of orchestral elan and power. Mariss Jansons now exerts an even tighter grip over this symphony than when he last conducted it. London and the sense of music of such fearsome intensity just being held in check by his iron grasp only makes the final pages, when he lets everything rip, the more cataclysmic. These were two unforgettable Tchaikovsky performances, which fully justified the festival's policy of giving the well-known works a hearing too.

The pair of concerts under

Jansons included two other major pieces. On Friday Shostakovich's Fifth Symphony again presented tension screwed to its tightest notch.

No slackening of the pace is allowed in Jansons's Shostakovich, no brooding, no letting the attention wander; and this symphony, in which the composer was forced by political blackmail to keep his musical vision blinkered, is the most ideal Jansons material. On Saturday Mikhail Rudy joined the orchestra for a strong account of Rachmaninov's Second Piano Concerto. Where others may allow the famous main theme to drop into spineless lyricism, Jansons set a tough, march-like rhythmic tread in motion undergirded by Rudy's responded with playing equally firm of purpose, the weighting finally judged, poetry and passion ever just below the surface. After Edinburgh the St. Petersburg Philharmonic moves on to the Proms. It should not be missed.

Richard Fairman

Concerts sponsored by IBM United Kingdom Ltd. and the Royal Bank of Scotland.

New End Theatre, Hampstead

The Provoked Wife

SIR John Vanbrugh (1664-1726) was the architect of Castle Howard and Blenheim. He also wrote a number of plays, of which *The Relapse* with its memorable character of Lord Foppington, previously Sir Novelty Fashion, and *The Provoked Wife* remain the best known.

The Relapse was performed first - at Drury Lane in 1696. *The Provoked Wife* was performed next, but may have been written earlier - possibly when the young Vanbrugh was a soldier-prisoner in the Bastille. Nobody is quite sure about the origins of the play.

Anyway, both works are among the best of English drama. *The Provoked Wife* is playing now at the New End Theatre in Hampstead.

As a play, it declines as it goes on, but does so from a very high level. The subject is what to do about an unsatisfactory marriage at a time when

the divorce laws were considerably less flexible than today. Vanbrugh's conclusion seems to be that there is nothing very much that can be done, at least until the law is reformed, but there are nevertheless some wonderful lines and situations along the way.

Sir John Brute (played by John Ashton) confesses at once that anything touched by his wife turns him off.

Lady Brute (Corinna Richards) sacrifices some of the sympathy she might deserve by openly admitting that she married him only for money.

Provoked by Sir John's debauchery, she sets off in pursuit of an affair of her own. There is also a sub-plot. Lady Fancypuff, the female equivalent of Lord Foppington in *The Relapse*, believes that she is the greatest beauty in London and is teasingly wooed by the handsome, but poor, Heartfree. "Your vanity, madam," he tells

her, "I take to be about eight degrees higher than any woman's in the town."

Plot and sub-plot, servants and mistresses, all eventually come together as Heartfree falls for Lady Brute's niece, Belinda.

But forget about the structure. *The Provoked Wife* is one of the few English sexual comedies, past or present, where the bulk of the dialogue takes place not between male and female, but instead with men talking to men and women to women.

The best example is Lady Brute talking frankly to Belinda (Caroline Linott) about how to woo men. There is also Carol Holt's Lady Fancypuff talking to her French maid (Adrienne Swan) who replies mainly in French and has a more worldly attitude than the English.

The male discussions are pretty open as well, not least

between Heartfree and Constant (Jon Harris) who has been wooing Lady Brute for two years without success.

The difference between the two of them, Heartfree tells him, is that "I persuade a woman she's an angel; she persuades you she's one."

Apart from the comedy and farce, there is a serious play to be got out of which must have had an influence on, among others, Oscar Wilde. The writing is fine throughout; almost architecturally so.

The original text was subject to some censorship. In his main drunken scene, when he was taken before the magistrate, Sir John was dressed as a person. A version appeared later with him dressed instead in his wife's gown. This revised version may have removed some clerical satire, but it provides more recognisable humour. The later version is rightly played here, though

neither has a great deal to do with the theme.

At the end, the Brutes come together again, but it remains ambiguous whether they will stay so, or indeed whether Constant will give up his pursuit.

Production is by Tina Marshall and direction by Jonathan Best. The set is almost bare, but the absence of trappings takes nothing away from the play.

Earlier this year, I praised Pirandello's *As You Desire Me* at the same venue. If this standard is maintained, the New End Theatre will be catching up with the Bush and the Gate as small theatres that must be watched.

Malcolm Rutherford

New End Theatre, Hampstead until September 13. (071) 794 0023

International visual arts venture

THE Arts Council has spent the last few years desperately trying to shed clients, so it is something of an event that it will this week announce a brand new arts venture which will cost nearly £400,000 a year in subsidy once it is up and running.

The Institute of New International Visual Arts, or INIVA, will be an arts centre dedicated to promoting con-

temporary artists from Africa, the Caribbean and Asia. As well as gallery space there will be education, research and publishing facilities.

Already £277,000 has been committed, including £47,000 from the London Arts Board, to develop the idea and to get the creative work underway while the search goes on for the disused factory, or empty warehouse, or even purpose

built structure, which will be home to INIVA.

Originally Kings Cross was the favoured location but now the Arts Council is talking to Lambeth, and Kensington and Chelsea Councils, both of which have received City Challenge money from the Government. A local authority will ideally supply the building while the Arts Council meets the running costs.



FESTIVALS

MAYREUTH

The final week of this year's festival sees the last-ever performances of the Kupfer-Barenboim Ring, first staged in 1988. Siegfried today, followed by *Götterdämmerung* on Wed. Der Ringende Holländer will be performed on Thurs, and the festival ends with Tannhäuser on Fri.

Next year, there will be a new production of Tristan and Isolde with Siegfried Jerusalem and Waltraud Meier. The next Ring performances will be in 1994. (921) 20221

EDINBURGH

Drama: two plays in the C P Taylor retrospective can be seen this week. *The Black and White Minstrels* - a study of the moral, political and sexual double-standards of the modern liberal - opens tonight at Church Hill Theatre. *Operation Elvis* the story of a ten-year old boy obsessed with Elvis Presley -

opens tomorrow in the Corn Exchange.

There are also two Harley Granville Barker plays: *The Madras House* (1910), described as a serious comedy with an unusually strong feminist theme for its period, can be seen at the Lyric in a production by the Lyric, Hammerstein.

Tomorrow at St Bride's Centre, Orange Tree Theatre of Richmond gives the world premiere of *His Majesty*, published in 1928 but never previously staged.

The National Theatre's acclaimed production of Lope de Vega's *Fuente Ovejuna*, about a small town's revolt against a brutal overlord, is showing at the Assembly Hall.

Opera and ballet: Mark Morris Dance Group gives a final performance tonight in the Playhouse.

Claudio Desderi and Elisabeth Söderström star in tonight's double bill of *Cimarra* and *Poulenc* at the King's Theatre. Opera North's Tchaikovsky double bill - *Yolanta* and *The Nutcracker* - opens at the King's on Wed.

Concerts: Franz Weiser-Möst conducts the LPO in a Bruckner programme tonight at the Usher Hall. Klaus Tennstedt conducts Beethoven and Strauss tomorrow.

Donald Runnicles conducts the Scottish Chamber Orchestra on Wed, with Isabelle Vernet soloist in Berlioz's *Les Nuits d'Étè*.

Paul Daniel conducts the English Northern Philharmonia in Tchaikovsky on Thurs, followed by the Royal Scottish Orchestra's Hamlet programme under Rozhdvestvensky on Fri. Sat: 18th century Scottish music. Sun: Neeme Järvi conducts the RSO.

Recitals: the morning series at Queen's Hall features Peter Donohoe today, Isabelle Vernet in a programme French songs tomorrow, Uwe Heilmann singing Schubert on Wed and the Barokk String Quartet on Thurs and Fri.

● The official festival runs till Sep 5: telephone bookings (31) 225 5756, 24-hour information service within UK 0891-600 304. The Military Tattoo ends on Sat: (31) 225 1188. Festival Fringe: (31) 226 5257

MSTAAD

The Alpenglänze programme includes concerts by the Zurich Chamber Orchestra tonight and tomorrow, followed by visits from two London orchestras - the Royal Philharmonic conducted by Yehudi Menuhin (Fri and Sat) and the London Symphony conducted by Michael Tilson Thomas (Sep 11 and 12). Bruno Leonardo-Gelber gives a piano recital on Sep 1, and there is a concert performance of *La traviata* on Sep 5. Ends Sep 12. (30) 47173

LUCERNE

Yuri Bashmet and Anne Sophie Mutter join the Collegium

Musical Zurich for a performance of Mozart's Sinfonia Concertante K364 tonight at the Lion Monument.

Riccardo Chailly brings the Royal Concertgebouw Orchestra to the Kunsthhaus tomorrow and Wed, followed by a Pollini recital on Thurs, Fri and Sat. Sinopoli conducts the Dresden Staatskapelle.

Sun: Claudio Abbado conducts the Berlin Philharmonic in a gala concert in aid of Lucerne's planned new concert hall.

Next Mon: Abbado conducts a second BPO concert, and next Tues he presents the prizes to winners of the street music competition, one of the innovations at this year's festival. Later in the festival, there are concerts by the Scottish Chamber Orchestra, the St Petersburg Philharmonic and the Orchestre National de France. Ends Sep 9. (41) 235272

SALZBURG

The final week of the festival includes something for everybody. Lovers of no-nonsense opera productions can opt for *Le nozze di Figaro* (tomorrow and Sat) or *Die Frau ohne Schatten* (Wed) in the Grosses Festspielhaus. The Mozart is conducted by Haitink and the Strauss by Solti. Opera performances with the more adventurous stamp of Gerard Mortier's new regime include Luc Bondy's production of *Salome* in the Kleines Festspielhaus (Thurs and Sun), Peter Sellars' staging of

Messiaen in the Felsenreitschule (tomorrow and Fri) and the Hermanns' staging of *La finta giardiniera* at the Landestheater, starring Anne Sofie von Otter (tonight, Wed, Fri and Sun).

Recitals at the Mozarteum include Nicolai Ghiaurov (Thurs) and Cheryl Studer (Sun). Frans Brüggen conducts three Mozart maleness at the end of the week, and there are solo recitals by Yo Yo Ma (tonight) and Alfred Brendel (Sun).

Pierre Boulez conducts the Los Angeles Philharmonic tonight and the Vienna Philharmonic on Sun morning. Claudio Abbado conducts the Berlin Philharmonic on Thurs and Fri. There is a final performance of Jedermann in the Domplatz on Sun. (662) 846882

SAN SEBASTIAN

The programme for the final week includes concerts by the Prague Chamber Orchestra with Josef Suk (tonight), the Bilbao Symphony Orchestra conducted by Lionel Friend (tomorrow) and the Frankfurt Radio Symphony Orchestra (Sat and Sun). There will be an evening of baroque dances on Wed and a piano recital by Christian Zacharias on Fri. (43) 481238

STRESA

Martha Argerich and Alexandre Rabinovich give a recital for two pianos tonight. Peter Maag conducts an orchestral concert tomorrow, and the Cleveland Quartet gives a recital on Sat. Shlomo Mintz directs the Israel

Chamber Orchestra in a concert on Sun. Next week's recitals include Alexis Weissenberg. Ends Sep 17. (323) 31095

STANGEWOOD

The final week of this year's programme is devoted to popular artists: James Taylor tonight, Ray Charles and the Modern Jazz Quartet on Fri, Mel Tormé and Maureen McGovern on Sat and Wynton Marsalis and the Dave Brubeck Quartet on Sun. Ticketmaster Boston (617) 931 2000 New York City (212) 3077171

MURIN

Seltembre Musica opens on Sat with Rossini's *Il barbiere di Siviglia* conducted by Paolo Carignani. There are concerts by the St Petersburg Philharmonic on Sep 1 and the Beaux Arts Trio on Sep 4. Mariella Devia gives a Rossini song recital on Sep 7, and Franz Weiser-Möst conducts the Hague Philharmonic on Sep 8 and 9. Other visitors to the festival include Maria Joao Pires, Vladimir Ashkenazy and the Royal Concertgebouw Orchestra. Ends Sep 19. (11) 576 5564

VERONA

Lorin Maazel conducts tonight's concert performance of Porgy and Bess, Tomorrow and Fri: Aida. Wed and Sun: La bohème. Thurs: Nabucco. Sat: Don Carlo. This is the final week of this summer's Arena performances. (45) 590109

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Monday August 24 1992

Policy choice for US voters

RHETORICALLY, the choice of economic policies being offered to American voters looks familiar. The economy needs a stimulus: the Republicans offer tax cuts; the Democrats a large programme of public investment. Mr Bush looks back to President Reagan, Mr Clinton to President Roosevelt; or to put it in oppositional terms, Mr Bush wants to make the rich richer, Mr Clinton to tax and spend.

The reality is totally different. Both programmes are based on unrealistic arithmetic; more important, the president's proposals have no chance of being put into action, short of a wildly improbable upset in the Congressional elections. The real choice is whether to continue with the contest which has kept the president and the legislature deadlocked for the last four years, or to take the risk of an active, interventionist president with Congressional backing – an activist who will have to learn on the job.

Despite the clear disillusion of voters, there is something to be said for the deadlock they have so far chosen to perpetuate. Mr Bush inherited an appalling mess – not only a huge Federal deficit, but a largely bankrupt financial system. Keynesians might argue that it is only the deficit which has prevented large-scale private default from pushing the US economy into a slump. In any case, the largely unintended Bush strategy of tackling financial reform with energy, but leaving the deficit on the back burner, has worked out quite well.

Signs of recovery

The economy still looks flat, but thanks largely to the Federal Reserve and a floating exchange rate, it is in fact recovering. Slow export-led growth should continue were the president to win re-election, though as the Organisation for Economic Co-operation and Development has forecast, there is unlikely to be much acceleration. It is not an inspiring prospect, but the president's friend Mr John Major would set for it. The president's domestic frustrations have also had a welcome result. They have driven Mr Bush into concentrating on what he knows best, the international scene. Some of the results – continued G7 co-operation (low-level,

but better than squabbling), the Brady debt relief plan, and most promising the North American Free Trade Area – have been bright features in a dark scene. If Mr Bush could give Mexicans a vote, he would win in a landslide.

At the same time it must be said that the president's domestic proposals are ill-considered, unimaginative, and unworkable even if they were desirable. His hurriedly promised tax cuts, a concession to his right wing, rely on capping spending on entitlement programmes such as government health care programmes. His opponents must wish that anyone believed this to be a serious proposal, for it would guarantee them the votes of nearly everyone over 50. But in fact it is simply an advance script for attacking Congress. For the rest, the deficit would be limited by what Mr Herbert Stein, a Republican economist, once described as President Reagan's one important fiscal innovation, the asterisk – used in Reagan budgets to mark spending cuts yet to be identified.

Clinton's plan

Mr Clinton's proposals are more carefully considered, and serve desirable ends – an improved infrastructure, better education, welfare conditional on willingness to work, and investment incentives for the private sector. The package would also, according to some Wall Street analysts, give a strong boost to activity. However, outsiders must wish that the Republican inauk, tax and spend, were more accurate.

The spending proposals are clear, but the tax proposals do not match them, as a distinguished Democrat economist, Ms Alice Rivlin, has pointed out. Some are also objectionable, notably the usual demagogic promise to tax foreign corporations more heavily, and this is a suggestive mistake, as is the heavy reliance on defence cuts. There is a disturbing streak of isolationism and protectionism in the Democratic party, both among grassroots supporters and such senior figures as the House majority leader, Mr Richard Gephardt. Mr Clinton is an intelligent and pragmatic figure, and may resist these pressures; but if he wins the voters' support, he must expect a wary welcome in the outside world.

For richer, for poorer

IN THE three weeks since Imperial Chemical Industries announced its proposal to divide itself in two, outside opinion has divided itself with equal nastiness. For its admirers, the plan is a radical example of long-term industrial strategy. For its critics, it is a transparent piece of financial engineering. Doubtless, the plan contains elements of both. On balance, ICI perhaps deserves the benefit of the doubt.

The critics' case is simply put. Historically, ICI has lived within its means, rather than seeking cash from its shareholders. For whatever reason, this has now changed. The company proposes to raise new equity, reputedly in excess of £1bn. But ICI has for decades been bedevilled by a low stock market rating, chiefly because of the cyclical nature of its bulk chemicals business. Raising equity capital is thus expensive and inefficient. Drug companies, on the other hand, enjoy high stock market ratings. The answer is to split off ICI's drug business, load it with all the group's debt and use its higher stock market rating to repay the debt cheaply.

Conservative culture

While this doubtless adds to the plan's appeal, it is unlikely to be the main motive. To begin with, it would be out of character. ICI is a company which commands respect in many ways. Few of them are financial. The company's culture is characteristic of its industry: conservative, inward-looking and preoccupied by technology and markets rather than short-run financial advantage. It is in this context that the radical nature of the demerger must be understood. ICI, like many of its US and European rivals, represents the classic model of the giant chemical concern. Starting a century ago, the model progressed from basic alkalis and dyestuffs to absorb successive technologies such as plastics, agrochemicals and pharmaceuticals. Some of ICI's rivals have lately shed related businesses – Union Carbide, its industrial gases; Monsanto, its process controls. None has taken the basic model. None has carved it down the middle.

One obvious question is why not. Other chemical companies

might reply that the various parts of their business employ common research and technology. ICI would reply that this is only partly true. Various biological and genetic techniques apply across the fields of pharmaceuticals, seeds and agrochemicals. They will be duly grouped together. There are links between inorganic chemicals and polymers and between paints and explosives, which will form the other group. Between the two groups there is little in common.

The same argument could be reversed: that no single individual in ICI fully understands the business as a whole, from the genetic engineering of plant seeds at one extreme, to the operation of giant ethylene crackers at the other. ICI is in that sense a diversified conglomerate. Hanson or BTR could doubtless run it after a fashion. ICI's own managers may lack the necessary skills. If so, the burden of proof lies the other way: if ICI is too big to handle, why should it stay in one piece?

Exposure to the cycle

One traditional answer would be that the different parts of the business provide stability through the economic cycle. Bulk chemicals go from boom to bust and back again. Agrochemicals work on a cycle of their own. Pharmaceuticals have no perceptible cycle at all. Although this is in fact a fair description of what has happened within ICI over the past 20 years, it may not be relevant. Other industries – paper and pulp, for instance – expose themselves fully to the vagaries of the cycle. The element of stability is provided by the capital markets and the banking system.

It may not be a coincidence that the two clearest examples of outright demerger in the UK over the past decade – Bowater and Courtalds – have proved successful. Bowater US remains a large paper company, while Bowater UK is a significant force in packaging. Courtalds Textiles has held its own, while the remainder is a successful chemicals company. Perhaps there really is something liberating about allowing managers to concentrate on a business in which they can comprehend. In ICI's case, it at least seems worth a try.

The threat of war in the Middle East will again dominate Washington's foreign policy agenda this week, pushing into the background negotiations that could lead to a breakthrough in the seemingly intractable conflict between Israel and its Arab neighbours. For President George Bush, fresh from launching his re-election campaign in Houston, it is a dual opportunity to prove to a sceptical electorate that his qualities of international leadership more than offset the doubts about his handling of an ailing economy.

The issue of war is again dictated by President Saddam Hussein of Iraq and the unfinished aspects of the Gulf war. Last week in Houston Mr Bush claimed credit for the collapse of communism and the Soviet empire, the reunification of Germany, the staging of Middle East peace talks, and even the improvement in race relations in South Africa. But his supposedly greatest personal triumph, the victory over Iraq in the Gulf War, is beginning to turn electorally sour.

President Saddam Hussein, probably with an eye on Mr Bush's re-election campaign, has chosen this time to intensify his defiance of the conditions imposed on him by UN Security Council resolutions at the end of the war. He will not allow UN inspectors to visit ministries in search of evidence relating to weapons of mass destruction; he has denied visas to other UN states over-seeing aid efforts; and most frightening of all, he is said to be preparing his army for another large-scale assault on the Shia population in the south.

It is not a challenge that Mr Bush can ignore and, unlike the disaster of Bosnia-Herzegovina, it is not one that can so easily be evaded by references to "quagmires" and Vietnam. Together with Britain and France, the US has responded by planning an air security zone at the 32nd parallel below which Saddam's aircraft will be forbidden to fly.

The details are expected to be announced tomorrow. It is aimed at delivering a further blow to the prestige of the Iraqi leader and to offer limited protection to people in the south, particularly in the marshes north of Basra, where the Iraqi army finds it difficult to deploy armour and heavy artillery. But it is also likely to prove an open-ended allied commitment to protect the people of southern Iraq who number more than 50 per cent of the population. With protection already being given to the Kurds north of the 36th parallel, it brings closer the division of Iraq into three distinct parts and the eventual involvement of the allies in the country's political reorganisation.

Baghdad is unlikely to challenge the air ban, but if it continues to pursue the Shia, the allies will have to decide if they are prepared to attack Saddam's forces on the ground, increasing the risk of full-scale hostilities against Baghdad.

An extended conflict brings wider regional repercussions. Opponents of superpower involvement in the Gulf, such as Iran, have already warned the US to stay away from Iraq, while Jordan and Syria, two of the participants in this week's Arab-Israeli negotiations in Washington, have also objected to the air exclusion zone.

Jordan and Syria will this week be attempting to gauge, along with the Palestinians and Lebanon, just how much the peace process launched last October in Madrid can be advanced following the June elections in Israel and the extent to

Iraq's intransigence and Arab-Israeli talks provide opportunities for President Bush, say Roger Matthews and Tony Walker

Peace hopes and war fears



which the US remains committed to its success.

The more pragmatic approach of Mr Yitzhak Rabin, Israel's new Labour prime minister, to the demands of the Palestinians living under occupation since 1967 contrasts sharply with that of his predecessor Mr Yitzhak Shamir. In the wake of defeat, Mr Shamir admitted his aim had been to negotiate for 10 years if necessary, during which time so many Jews would have been settled in the West Bank and Gaza that the territories would become irreversibly part of Israel.

It was that determination to continue building settlements, considered by the international community to be the highest obstacle to peace, which made the US deny Israel the \$10bn in loan guarantees it was seeking to absorb new immigrants. The Labour government said from the outset that it was prepared to freeze most new settlement building not required for security – although it will complete more than 10,000 apartments under construction – and wanted to negotiate within nine months a form of autonomy for the Palestinians. On the basis of that encouraging statement, Mr Rabin was welcomed to the US earlier this month and returned home triumphantly with the promise of the \$10bn in loan guarantees.

American unwillingness to insist on a total ban on new settlements

caused no more than a temporary hesitation among the four Arab delegations about travelling to Washington. They complained about a US tilt towards Israel, hoped that it would resume an "honest broker" role, but tacitly acknowledged that proposals could emerge in Washington which will interest them.

Mr Rabin would probably like to press ahead more quickly in negotiations with the Palestinians than with Syria, but has been told by the US that it would be "unhelpful" if the parallel discussions did not proceed roughly in tandem. Israeli observers say that in spite of the improved negotiating climate, Mr Rabin will prove especially tough on all security issues. They note that he has retained Mr Elyakim Rubinstein as the chief negotiator with the Palestinians, a decision designed to undermine his security concerns.

But Mr Rubinstein's reappearance has been balanced by the selection of Professor Itamar Rabinovich, an expert on Syria and a pragmatist, to lead the team negotiating with Damascus.

Arab negotiators like to emphasise that UN resolutions lie as much at the heart of their negotiations as they do in the conflict between Iraq and the western allies. In the case of the Arab-Israeli conflict, it is res-

olutions 242 and 338, passed after the 1967 and 1973 Middle East wars, which call for the return of territories occupied by Israel and assert the inadmissibility of the acquisition of land by force. For Syria that means regaining control of the Golan Heights and for the Palestinians it means achieving self-determination in the West Bank and the Gaza Strip.

"Let's see now if the US will be as keen on UN resolutions affecting Israel as it is on enforcing those on Iraq," an Arab diplomat commented.

The core of the Israeli-Palestinian talks for the next month will be on an interim self-governing authority in the West Bank and Gaza to administer the territory for five years. During the final two years, negotiations will be held on the precise borders and status of the territories. The Palestinians tabled their concept of the Palestinian Interim Self-Governing Authority (Pisga) in Washington on March 3. It is the embryo of an independent state.

"The success of the transitional process is only possible if the Pisga is vested with all the powers of a true self-governing authority," asserts the Palestinian document.

The Palestinians will press for elections to a 180-member legislature, together with a 20-member executive council and a judiciary. Israeli officials, hankering at any thing which hints at a Palestinian

state, said recently that a much smaller "self-governing authority" would be sufficient.

Mr Faisal Hussein, the leading Palestinian in the territories, argues that the numbers issue is not so important. "What we want to be sure is that the source of authority is a Palestinian one.... It is not the numbers: it is the principle."

In one important respect the assumptions underlying discussions on elections will be very different following the change of Israeli government. Whereas Mr Shamir was at best offering municipal elections covering about 30 per cent of the population of the West Bank and Gaza, Mr Rabin is talking about a poll encompassing all the territories with their population of about 1.7m.

The Palestinians, in their preparations for Washington, have formed no fewer than 37 committees to plan for the transfer of authority over such functions as health, education and social welfare.

The Camp David accords negotiated between the US, Israel and Egypt in 1978 and revived at the time by the Palestine Liberation Organisation and almost all Arab governments, provide the fullest offer made by Israel for Palestinian autonomy and accepted the legitimate rights of the Palestinian people and their just requirements. But in the nearly 14 years since then, the number of Jewish settlers in the territories has increased to 110,000, and the Palestinian uprising, which started in 1988, has intensified the bitterness on both sides.

The suggested 20,000-strong, locally recruited Palestinian police force, operating in areas vacated by the Israeli military as envisaged in Camp David, would be sure to be resented by militant Jewish settlers whose future must seem less secure in the wake of Mr Rabin's electoral victory.

Syria, robbed of the security umbrella and assured arms supplies provided by the former Soviet Union, may prove marginally more flexible in its demands for an unqualified return of the Golan Heights. Mr Rabin is said to be willing to discuss shared sovereignty and US troops being stationed on the Heights. But in return Israel would insist on a full peace, a prospect that many Israelis suspect would be too much for President Hafez al-Assad to accept.

Few of the parties to the conflict doubt, however, that for negotiations to have reached this stage, a massive diplomatic effort was required by the US and in particular by Mr James Baker. And therein lies the main reason for continued caution about the prospects for real progress. Mr Baker, who yesterday took over as White House chief of staff, is now far more concerned about the uphill task of getting Mr Bush re-elected than with monitoring the peace talks.

Mr Lawrence Eagleburger, his acting successor at the State Department, is unlikely to be able to devote the same time or energy to the issue. And all the time, forcing himself on American public attention is the man Republican party leaders refer to as the "Baghdad bully". They know that in the next 10 weeks he can damage the president's electoral chances far more than peace talks can boost them. Deep in his Baghdad bunker, President Saddam Hussein may not fully appreciate just how much Mr Bush wants his political scalp.

Georgia's statesman gets tough at home

The republic's age-old conflicts are testing the patience of Eduard Shevardnadze, writes Steve Levine

Eduard Shevardnadze, whom westerners have long regarded as a conciliatory statesman, has once again proven that he also knows the nastier side of politics. This is not surprising. The 64-year-old former Soviet foreign minister, who proved throughout his career that he is a realist, learned the political ropes as Communist party boss of the former Soviet republic of Georgia.

That is the reason, his supporters say, Mr Shevardnadze, a key member of Georgia's current ruling presidium, sent in the tanks last week to crush separatist Abkhazians after they kidnapped 12 of his senior officials. "There was no way out," says Mrs Irina Sarishevili, a Georgia State Council member who backs Mr Shevardnadze. "The ministers were hostage. If we didn't send them [the tanks] in, the people would think 'what kind of people are you?'"

The question now is whether Mr Shevardnadze, who contributed to the rebuilding of the old Soviet Union, can now make the birthplace of Mr Josef Stalin look squarely at its own internal problems and change. Despite Mr Shevardnadze's enormous international prestige, the challenges are great.

In this task, the picturesque main of 4.4m people, mythologised by the Greeks, has already chosen to go it alone. It is the only former Soviet republic outside the Baltic region not to join the Commonwealth of Independent States.

In addition to securing the dangerous streets of Tbilisi, the capital, and bringing home troops from the separatist regions of South Ossetia and Abkhazia, Mr Shevardnadze must rebuild an imploding economy. Georgia's output fell by a

quarter last year, after dropping 5 per cent in 1989 and 12 per cent in 1990, and the International Monetary Fund predicts that this year will probably be worse.

The key to economic improvement, analysts say, will be the outcome of the October 11 elections for the republic's new parliament, which will replace the unelected State Council. Assuming that Mr Shevardnadze retains a leadership role, say his admirers, the silver-haired politician will enjoy an undisputed mandate. Whether the country is to be led by a prime minister or president has yet to be decided, and so Mr Shevardnadze's role after the elections remains unclear.

The key to economic improvement will be the outcome of the October 11 elections for a new parliament

At it stands, Mr Shevardnadze is just one of four members of the State Council Ruling Presidium, where his pragmatism collides directly with the militarism of the defence minister, Mr Tengiz Kitovani. Mr Kitovani's detractors say he has exacerbated that violence that has debilitated Georgia since January, when President Zviad Gamsakhurdia was deposed in a revolt by his former allies.

"The minister of defence has great influence. He has the army under his control. This influences the situation a great deal," says Mr Ilviani Haladava, a State Council member and leader of the Georgian Republican

party. "We hope that the parliamentary elections will somehow change the situation, and I think they will."

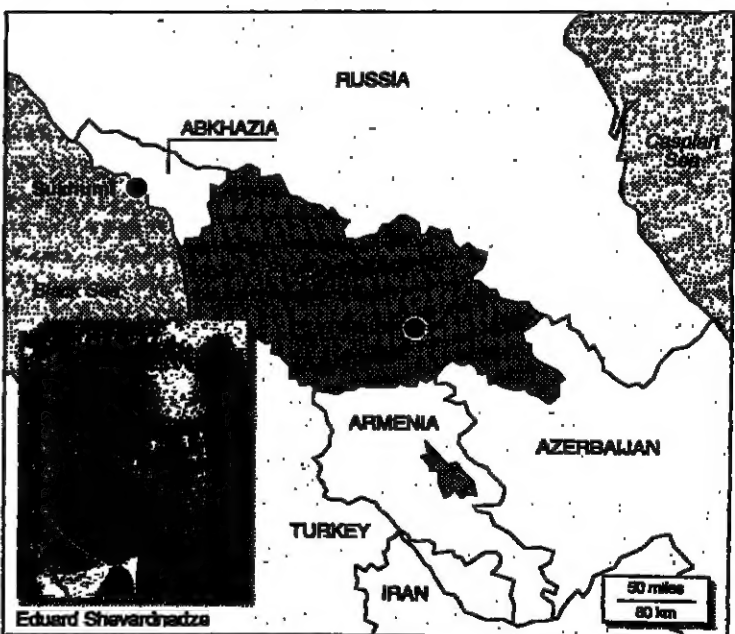
There is a lot to overcome. The first is the region's history. The last eight months have shown that Georgians, as with their brethren throughout the former Caucasus Mountains, are quick to resort to violence to settle political disputes – a characteristic, historians say, that is almost unbroken in time.

Indeed, throughout the region Caucasians are fighting obscure wars. The most prominent pits Armenians against Azerbaijanis in the enclave of Nagorno-Karabakh. But there has also been violence in the autonomous region of Dagestan, Chechnya, Nakhichevan and north Ossetia, in addition to south Ossetian and Abkhazian battles with Georgia.

East and west Georgians have fought since at least the ninth century and, after Mr Gamsakhurdia fled, they enthusiastically resumed a war that had been interrupted only by the 70-year Soviet rule.

The Abkhazian conflict is a good example of the age-old disputes that have festered in the region. The Georgian claim to the mountainous, seaside region goes back to the fourth century BC, when Georgia was populated by the Kolch tribe in the west and the Iberian in the east. Abkhazian tribes arrived only 500 years later. Soviet historians say – showing that Georgians are legitimate heirs to the disputed western territory, not the Abkhazians, whom the Czars and Soviets granted autonomy. The Georgians note that west Georgia now comprises 46 per cent of Abkhazia's population, and Abkhazians just 18 per cent.

The Abkhazians, of course, have their own reading of history, arguing that they comprise merely 100 per cent of the population a century ago, but that Mr Stalin changed the demographics by moving in his native west Georgians.



their own reading of history, arguing that they comprise merely 100 per cent of the population a century ago, but that Mr Stalin changed the demographics by moving in his native west Georgians.

Even his biggest supporters concede that Mr Shevardnadze had to expect complications if he sent troops into Abkhazia, where, among other complaints, he said that bandits were robbing cargo trains and lorries headed south. It was the pragmatic Mr Shevardnadze, not the better-known conciliatory one, who acted when Abkhazian leader Vladislav Ardzinba declared independence, and Georgian interior minister Roman Zvenadzadze and 11 others were abducted.

Announcing that the army would secure Abkhazia's railways and port against bandits, Mr Shevardnadze said nothing when Mr Kitovani proceeded to seize the local capital outright despite resistance by Mr Ardzinba's supporters.

It was the pragmatic side of Mr Shevardnadze which also surfaced in January, when Georgians deposed Mr Gamsakhurdia at the point of an artillery barrel. In explaining the coup, the former foreign minister said straight-faced: "It

was not so much a violent takeover as a conflict between an authoritarian regime and democratic forces which were supported by armed formations."

Many Abkhazians don't consider Mr Shevardnadze a great conciliator, and journalists who have seen Mr Ardzinba in his stronghold of Gadamtsi say he is digging in for a long fight. "This land has been ours since 1991, but the Georgians still think it's theirs," says Mrs Patrulya Karibev, an Abkhaz woman who was hiding in her Sukhumi home last week as Georgian troops patrolled the streets.

Mr Shevardnadze, the realist has been heard to say he has never had a tougher job. Indeed, supporters believe he may even be forced to retain Mr Kitovani as defence minister to avoid even worse upheaval in the future. Few expect a stable Georgia soon.

"Georgia has no tradition of democracy, and no control over its military forces. You can't expect us to become a highly developed, democratic country in just two or three years," says Mr Haladava, the Republican Party leader. "We must change our mentality. We need time."

Town Hall 2: just when you thought it was safe...

The new council tax threatens to worry taxpayers and their MPs almost as much as the poll tax, writes John Willman

Like the blood-curdling alien which returns periodically from apparent death to terrify filmgoers, local government taxation is threatening to rise again as a political issue. The government may have believed that it had killed off the monster of the poll tax, which threatened electoral defeat and helped to topple Mrs Margaret Thatcher. But with just over seven months until its final interment, terror stalks the Tory heartlands as the unfamiliar features of the council tax come into focus.

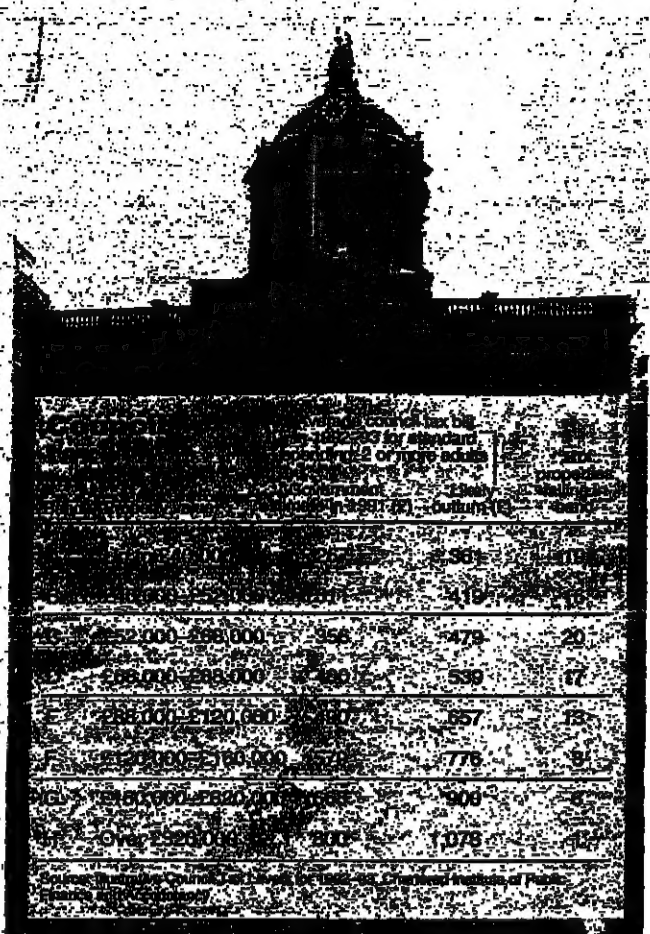
Last week, Sir Rhodes Boyson, the former local government minister, warned that the government was climbing "out of one treacle well into another" in its reform of local taxation. Rumbblings on the backbenches can be expected to grow in the run-up to the Conservative party conference in October, particularly from MPs in southern constituencies which are expected to do badly from the changeover.

Some of the alarm is misconceived - partly encouraged by the complex structure of the council tax, which was carefully designed to stop profligate councils from milking wealthier property-owners in the way that some did under the old rating system. Homes will be allocated to one of eight valuation bands, according to their capital value on April 1, 1991. The tax to be levied on property in the top band will be three times that on the bottom band to avoid swinging imposts on the well-to-do.

One consequence of this banding is a sizeable tax increase for a home which just creeps into a higher tax band. As the figures prepared by the Chartered Institute of Public Finance and Accountancy (Cipfa) show, a home worth about £120,000 is likely to face an average tax bill of £267 if it is in band E, £776 in band F. The differences in some local authorities will be much higher than these average figures: Cipfa estimates, for example, that the step up could be more than £150 in the highest tax councils.

Experts in local government finance have been warning for some time that such jumps in bills between bands will make the valuation process much more controversial than under the old rating system, where there was a smooth progression in values and tax bills. The government, which originally hoped to avoid a cumbersome appeals process, has now conceded one, recognising that it will be essential if the tax is to be seen as fair.

(However, taxpayers' evalua-



tion of the fairness of the council tax is likely to be influenced by the fall in house prices in many parts of the country. The first that most will know about their council tax bill will be in March 1993, when they receive a bill from their local authority based on the value of their home two years earlier. If the value of their home has fallen in that period, it may be difficult to convince them that they have been correctly assessed, especially if a more up-to-date valuation would put them in a lower band.

The government is already

If there are fewer houses than expected in the highest bands, the levels will need to be higher in every band

redrafting parts of the official notice that will be sent out with tax bills to make it clear that valuations are based on 1991 values. But the legitimacy of the new tax may be undermined if it fails to get across the message that, if one house in an area has dropped in value since 1991, the others will be in a similar position.

More misleading has been the spate of press stories suggesting that such valuation problems will mean higher council tax bills for everyone. Figures produced last week by

the Local Government Information Unit, for example, appeared to demonstrate that the government had overestimated the value of property in its original calculations. The conclusion drawn was that the average tax bill would be £81 higher than predicted.

The inference, however, is groundless. The average council tax bill in any local authority will not depend on the value of the property within it, but on the amount the council must raise from local taxpayers to finance its spending. That bill must be divided

among the taxpayers, whatever the property values, and the average will not be affected by changes in valuations.

What may change is the distribution of the tax bill across the tax bands. If there are fewer houses than expected in the highest bands, the council tax level will need to be higher in every band to raise the same amount of money. With reports suggesting that this is the case, tax bills for each band may work out higher than the government had forecast, but with more households in the lower

bands than expected.

The misunderstandings revealed by some of the early scare stories reflect the difficulties involved in explaining the workings of a property-based tax - difficulties familiar to those who remember the unpopularity of the rates. Indeed, it was the belief that the revaluation of properties in Scotland would of itself mean higher rates bills which eventually scuppered the rates and led to the premature introduction of the poll tax.

There are equally worrying similarities between the funding problems now faced by the government in introducing the council tax, and those that dogged the launch of the poll tax. It was, after all, Treasury parsimony on the poll tax - which Mr Nigel Lawson, the chancellor, had strongly opposed - that denied it sufficient funds to ensure that winners outnumbered losers.

Cipfa estimates that at least an extra £2.5bn will be needed to keep average tax levels down to the figures the government estimated in its 1991 white paper on the council tax. In the absence of additional funding, the average figures for the first year of the council tax will be 35 per cent higher than the government's targets.

There will also be considerable variations between regions within the overall average figures unless there is some transitional arrangement to even out the burden. Local taxpayers who have been told that the average council tax bill in England is to be £400 may be surprised to find that the average in inner London will be £714 and more than £800 throughout the south-east.

Mr Michael Howard, the environment secretary, is said to be pressing for a generous settlement in this autumn's spending round. Even if the Treasury was prepared to be generous in the introduction of the council tax, however, the economic circumstances make it unlikely that the support needed to guarantee a painless transition will be forthcoming.

The result will be that the scare stories based on misunderstandings will begin to give way to worries about the level of the new tax in the run-up to its April introduction. The council tax is likely to enter the world in unpropitious circumstances, with its valuations undermined by falling house prices, inadequate understanding of its workings and insufficient funds to ease the pain. It is not a pleasant prospect for ministers who felt that they had vanquished the alien beast of local government taxation in the final reel of the poll-tax saga.

OBSERVER

Wilhelm joins the ANC volk

Most white South Africans are deeply disillusioned with the African National Congress these days. Hence it is rare to find a white man signing up as an ANC member, and doubly so if his name is Verwoerd.

Dr Hendrik Verwoerd, the architect of apartheid, must be squirming in his grave to learn that grandson Wilhelm, 30, has joined the ANC. Wilhelm, who has a theology degree, had a political "awakening" when attending Oxford as a Rhodes scholar, according to his wife, Melanie, who is also an ANC member.

Within the Verwoerd family, his behaviour appears even more out of character: his father, Professor Wilhelm Verwoerd, Dr Hendrik Verwoerd's eldest son, is a member of the ultra-right Conservative Party. His aunt and his grandmother, have moved to Orania, a whites-only village in the remote northern Cape where blacks are excluded, even as labourers. It was established by Verwoerd's son-in-law, Prof Carel Boshoff.

But the family is not just split between left and right: Hendrik Verwoerd, Jr, another Verwoerd son, has set up a rival white homeland at Morgenzon in the Transvaal. He and son-in-law Boshoff agree that they want to live without blacks, but Verwoerd, Jr claims the entire industrial heartland of South Africa as his territory, while Boshoff is content to live in dusty isolation in the Cape.

Suspicious

Having difficulty finding a room in the Inn? Earlier this month Observer passed on the Welsh Tourist Board's advice

on why Japanese don't like room 44. A well-travelled colleague noted that this was only a fraction of the story.

It's not just a Japanese problem, but a Chinese one too, and the Chinese seem to take things a whole lot further: the hotel floors 4 and 44 are often omitted: telephone numbers with lots of "4"s in them can be a blight on a company.

On the brighter side, numbers 8 and 9 are greatly sought after, apparently bringing immense good luck - the Chinese for 8 rhymes with the word for "rich", and the word for 9 sounds like the word for "long life". In auctions for car registration numbers in Hong Kong, numbers 8 and 9 regularly attract immense premiums.

Steering well clear of certain numbers seems to be by no means a Chinese or Japanese fixation: a well known Sultan, for example, has had the number of his London pad changed from 13 to 12½. Meanwhile, another colleague reports that some Pakistanis don't like room 420. It is often under-utilised because the number is said to be a code for describing crooks and swindlers.

If you have any other similar travel tips, a superstitious Observer would like to hear them.

Happy days

How time flies. Russia's Central Bank is issuing 1m three-ruble coins commemorating the democratic victory over Communist hard-liners who launched last year's abortive coup.

Three rubles, which is less than three cents at the current exchange rate, can buy little these days in Russia: six rides on the Moscow subway or a newspaper. Before the coup,



"Let's phone someone and say we want to buy their house"

three roubles could buy 60 subway rides, or a hearty lunch in a state-subsidized cafeteria.

Discounted

Arranging your own pension plan might be all the rage at the moment, in the wake of Captain Bob Maxwell's pension fund raids, but the Which? guide, Choose your own Pension, has not proved a best seller. Copies of the £7.95 book have been knocked down to just £1 at a Fleet Street bookseller.

Thirst-quenching

How well did the Daily Mirror do from its biggest scoop in a decade? The publication of the photos of the errant Duchess comes at a time when the long-running battle between The Sun and the Daily Mirror for the title of Britain's biggest selling daily is at a crucial stage. In 1991 the Daily Mirror regained the number one spot, but The Sun has been narrowing its lead lately. Last

month the Mirror raised its cover price by 2p, making it more expensive than The Sun, and the latter has been merciless in highlighting the price differential. Referring to the Mirror's former owner, the late Robert Maxwell, The Sun has been taunting the opposition with jibes such as "what the Mirror coffers lack its readers are now paying back". The Mirror badly needs more such scoops if it's to hold its slim circulation lead.

Carat, which specialises in buying advertising space, did a telephone survey last Thursday, and reports that readership of the Daily Mirror had gone up by 29 per cent on the day; circulation may have increased by 11 per cent. A W R Smith survey of 600 newspapers found that Mirror sales had risen 17 per cent on Thursday and the Mirror says it has been printing an extra 400,000 copies. By contrast, The Sun printed an extra 300,000 copies.

The reason for Carat's research is that its space buyers are frequently called by newspapers promising a big story and trying to get buyers to pay closer to rate card rates for the advertising space. But while circulation increases are important, increased readership levels are much harder to gauge.

So the good news is - salaciousness sells. Come to think of it, isn't that the bad news, too?

Limp joke

Spare a thought for the modern manager in Hong Kong. Not only is the stock market wilting but, it seems, other things are as well. The topic of discussion at today's lunch at the Rotary Club of Wanchai - from whence Suzy Wong once hailed - is "The Modern Management of Impotence".

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Authority of AGM is no panacea

From Mr Edmond Jackson.

Sir, I am sceptical that Dr Maurice Gillibrand's proposals (Letters, August 11) for legislation to restore the authority of annual general meetings or to introduce two-tier boards are significant for competitiveness.

Corporate governance is no panacea. Japanese companies win because they manufacture quality goods at a price that people want. Meanwhile, their AGMs are, sometimes, arguably populated by gangsters.

If AGMs are given more power, minorities able to attend could force change against the majority. Perhaps investors should find ways to exchange ideas and exert constructive, on-going influence.

German practices do not simply import two-tier boards will throw sand into the Anglo-Saxon corporate machine. Let us preserve efficiency in the unitary board until investors act more responsibly. "Dividend-strippers" are as bad as greedy directors.

Edmond Jackson, Chertsey, Surrey CR3 7HH

Closing off an open season

From Mr Peter Kleeman.

Sir, It seems incongruous that securities analysts are permitted to write reports, presumably without direct corporate contact, during a company's "close season".

An altered profit forecast, without a right of reply, can have a devastating effect on a company's market capitalisation. These regulations hardly seem sensible, particularly for a nation that believes in fair play.

Perhaps the deafening silence from the corporate sector on this can now be broken. Peter Kleeman, Allstate Asset Management, 7 Old Park Lane, London W1Y 3LJ

The Bundesbank is led to the dock

From Mr Howard Flight.

Sir, The argument for an independent central bank is that it should be free of party political interference, not that it should conduct monetary policy without regard to national, regional or global interests.

Whatever policy the Kohl government followed over reunification, it was bound to unleash a large federal deficit and inflationary pressures in Germany. As the western German population is now aware, German reunification needs a strong, growing west German economy to finance the subsidisation of eastern Germans' living standards until there is a sustained upswing in the east - even if at the cost of higher German inflation than the Bundesbank would wish.

In Europe as a whole, very high real interest rates threaten to turn recession into depression. The governments of Europe have been remarkably patient with the Bundesbank, although it is threatening nearly 10 years of European effort for greater economic and political integration. Surely there must be compromise of some economic habits to achieve the latter?

It is ironic that, just when German reunification presented a short-term reason for Germany to shift its anti-inflationary economic and monetary priorities, accommodating European convergence, Bundesbank intransigence is threatening the EMU commitment.

Beyond Europe, the dominant economic forces are strongly disinflationary. But Germany is the one economy which, for reasons of reunifica-

tion, could afford a more relaxed stand on the inflationary front.

Yet Mr Otmar Issing, the Bundesbank's chief economist, advises there are no grounds for a cut in Germany's interest rates. This, despite the unreliability of German money supply data.

The German government might point out to the Bundesbank that monetary targets might be achievable only at the cost of many more than 3m unemployed in Germany, of the destruction of the EMU programme and global depression.

A DM exchange rate adjustment within the ERM is not the answer to the problems. We need a prolonged low-interest-rate German reunification boom. The European currency bloc is overvalued against the dollar and yen as a result of Bundesbank interest rate policies. And this is aggravating recession.

A future European-wide central bank must clearly - like the US Federal Reserve - be more accountable in the broader European political and economic interest.

The governments and central banks of Europe and the G7 block - including the Kohl administration - should pressurise the Bundesbank, and be prepared to consider constitutional changes if necessary, to halt this idiosyncrasy.

Howard Flight, Guinness Flight, Global Asset Management, Lighterman's Court, 5 Gainsford Street, Tower Bridge, London SE1 2NE

Spat over a 10-gallon hat

From Dr Lane Hughston.

Sir, Jurek Martin and Matthew Kaminsky suggest in their report on the Republican convention ("Houston in a whirl as the party hurricane hits", August 18) that "it is the constitutional right of every Texan, and most of the south, to drink and drive". Now Texans are good-na-

tured people who enjoy poking fun at their own often colourful attitudes. But this characterisation, though undoubtedly intended in jest, is in bad taste.

It also misrepresents the views held by most Americans. Lane Hughston, Hurricane Creek Ranch, Route One, Anna, Texas 75348

A tourist's tale of London

From Mr Mohamad A Vayid.

Sir, The matter with the British economy is not just government policy, nor the position of sterling within ERM. I spent a period in London in June and July and I can report a catalogue of difficulties.

After spending a few hundred pounds on bed linen at John Lewis in Oxford Street, I could not have it packed for carriage on the plane. The export department, to which I was directed, dismissed my request, saying it only answered enquiries and executed orders from overseas.

At Debenhams, a folding table and chairs, described as being in stock and available for quick delivery, could be delivered to an address merely 2km away only several days later. The salesman would not even arrange, when told that the buyer was leaving London that day, for delivery before noon.

A suit bought at Harrods needed a minor alteration and I was asked to collect it the following week. A telephone call confirmed it was ready. But when I went to the shop and tried it on, the work had not been done. I was asked to return. No luck this time also: the alteration was faulty. The third time, I was lucky. The extra taxi fare: £35.

Barclays Bank, in Putney High Street, refused to honour a draft for \$500 in favour of an account holder because it had to check whether Mauritius had "enough foreign currency to cover this amount". As this could take time, the account holder presented the bank manager with a cheque from a friend for £150 drawn on Lloyds. Told it might take five days to clear, the account holder asked the manager to fax Lloyds to confirm the cheque was good, offering to pay any extra charge. The manager refused.

To redeem itself, British business needs to go back to the basics of salesmanship. Mohamad A Vayid, managing director, Strategic Management Consultants, Quatre Bornes, Mauritius

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Monday August 24 1992



German opposition party responds to grassroots pressure SPD switches policy on refugees

By Christopher Parkes
in Bonn

GERMANY'S opposition Social Democrats (SPD) changed its position at the weekend on two of the most delicate policy areas plaguing the Bonn government: asylum-seekers and the use of German forces in UN-led military operations.

Bowing to grassroots demand and risking a rift with his party's left wing, Mr Björn Engholm, party leader, said immigration must be "braked and controlled". The party was ready to approve a change in the constitution if necessary.

Some 240,000 asylum-seekers took advantage of Germany's liberal laws in the first seven months of this year, arriving at the rate of one a minute during

July. Last year's total was a record 350,000.

Most are seeking work in Europe's richest country and have, by law, to be housed and fed by local authorities and individual state governments. Mr Engholm has come under pressure from state authorities, most of them SPD-controlled, for a change of course.

In future, he said after a private meeting of party leaders, people arriving and giving no reason or false reasons, in their request for asylum should be excluded. Those from countries where there was no political persecution, should also be turned away.

Mr Rudolf Seiters, interior minister, welcomed the change, though it had come "late". Leaders of the main coalition parties,

the Christian Democrats and Christian Social Union, demanded an immediate start to talks on constitutional change.

The SPD also renounced its opposition to the use of German forces in international military actions under the UN flag. Mr Engholm called for UN reform, so the body as a whole, not just "three or four states", took responsibility for policing world peace. That could be achieved in a few years.

Meanwhile, the party was ready to "decide on" German military participation in the case of "unforeseen conflicts".

The decision on use of the military is partly a response to divisions within the SPD over the conflict in the former Yugoslavia. The constitution is vague on the use of German forces, but has

traditionally been interpreted by all parties as banning deployment outside the Nato area. But the government has pressed for a more liberal interpretation to allow an enlarged Germany to fulfil its increased international obligations.

Mr Klaus Kinkel, foreign minister, said he had already drafted an amendment to clarify the constitutional issue, which also laid down conditions for out-of-area involvement.

These included deployment of volunteers, under UN command and only after an examination of each case by the Bundestag. To help in the current conflict, Mr Kinkel proposed sending customs officials to non-German borders, plus logistical help to police the embargo against Serbia and Montenegro.

One side-effect of the Maastricht treaty may be to drive Europe more quickly towards privatisation. With governments under additional pressure to bring public sector finances under control the equity market is being asked to shoulder an increasing chunk of the burden. The Italian government has pencilled in L42,000bn from sales of commercial assets by the end of 1994. Last month Germany outlined a programme which will probably start with the offering of a 25 per cent stake in Lufthansa. A giant flotation for Deutsche Telekom - valuing the group at anything up to DM70bn - may not be far behind. France is looking to raise FF15bn next year, assuming the Socialists retain power, while under a centre-right government privatisation will have a far greater role. To this must be added rolling programmes in Spain and Portugal, and the first hints at privatisation in cash-strapped Belgium.

In contrast to early UK experience, the recent continental wave of privatisation is driven by budgetary pressure rather than reforming zeal. Equity investors will still be hoping for efficiencies as nationalised industries are put to the test of the market. Partial privatisations which leave the state in majority control, though, may be the worst of all possible worlds: making additional demands on the equity market without the promise of real efficiency gains.

Smaller European equity markets may benefit from greater liquidity and the breadth of investors that a privatisation programme can attract. The experience of the UK suggests supply can be perfectly benign in the upswing of the economic cycle. On the downswing, however, the story is likely to be different. Will governments relying on asset sales to meet strict Maastricht-style criteria be prepared to pull back if the market turns against them? After all, every lira not raised from the equity market will have to come from either taxation or the bond market. In a recession the economy can barely afford the former, while the latter hardly solves the problem of public sector indebtedness.

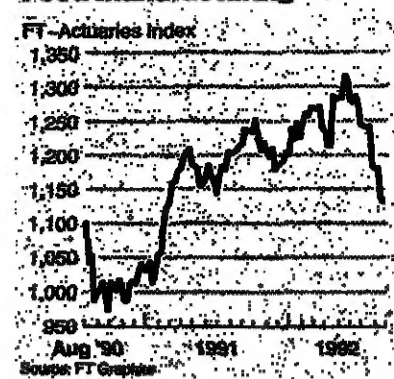
UK food makers

The traditional defensiveness of the entire UK food manufacturing sector has taken a serious knock in the past couple of weeks. Stock market attention has been focused mainly on Hillsdown - whose shares have collapsed by more than a quarter since August 8

THE LEX COLUMN

Sharing the deficit

Food manufacturing



yet there is barely a quoted company apart from Unilever which remains unscathed by recent broker downgrades. Northern Foods, Unigate, United Biscuits, and Rank Hovis McDougall - a representative enough sample from a peculiarly diverse industry - have all underperformed the FT-All Share Index by more than 10 per cent in the past month.

The savagery in some analysts' pens has started even experienced observers, prompting suggestions that some of the latest estimates are wild and possibly unduly pessimistic guesses. With many companies in their closed reporting season, after all, the market would normally wait to see interim numbers in September before making any substantial end-of-year profit adjustments. One can also point to special factors behind the more substantial falls: Unigate's vulnerability to imminent changes in the methods of milk distribution by the Milk Marketing Board, Northern's and UB's sensitivity to trends in the UK biscuits market, and the impact on RHM of a tight harvest for bread milling wheat.

Even so, the market is understandably worried about postponement of economic recovery beyond the important Christmas season, and growing evidence from the high street that on top of lower prices for seasonal items food price inflation generally has almost disappeared. That means manufacturing margins will be under pressure from the retailers, notably for non branded products or those where there are other suppliers. Sainsbury's tendency to purchase chickens from France and Iceland's ability to source pizzas from Germany is a reminder that supermarket buyers have become increasingly European. Possibly the biggest threat, though, comes from the consumer in a long recession. The dis-

cretionary element of the shopping basket, after all, has grown bigger and bigger in the past 10 years as manufacturers sought to widen their margins with higher added value products.

European car market

Ford's decision to put its UK plants on short-time working is partly a reflection of the poor state of the British economy. But the move also says something about the weak state of Europe as a whole. Last year car manufacturers were relatively sanguine about depressed sales in Britain and France, because post-unification Germany was growing rapidly. This year Germany was expected to slow, with Britain, France and Spain taking up the slack. Germany, however, has now turned down sharply but the British and French markets at least remain stubbornly depressed.

Excess capacity has a double impact on Europe's carmakers. German groups could comfortably sell much of their output at home last year, so had little need to chase market share elsewhere. That has now changed. Price competition was also subdued in markets outside Germany while non-German manufacturers could divert production to the German market. Now the worry is that German manufacturers will compete aggressively for a bigger share of export markets, sparking price wars. Manufacturers with dated or unpopular models - like Fiat and to some extent Ford - are likely to be hit hardest.

Shares of Europe's carmakers have already fallen in anticipation of extra margin pressure. But there are still worries about the high labour costs of German manufacturers. While much of German industry can ease such costs by high productivity, carmaking technology is increasingly easy to transfer. Companies such as General Motors now find it cheaper to make a Cavalier in Britain rather than Germany, a problem exacerbated by the strength of the D-Mark.

The problem is even greater for component makers. The tradition of German carmakers buying from German component manufacturers is being challenged because UK manufacturers now have a significant price advantage. Lucas, T&N and GKN have all made gains in market share, and the opening of Japanese transplants will help further. In the short term cyclical pressure may depress profits, but further out Britain's component manufacturers look well placed.

Contractors confident of settlement in channel tunnel row

By Robert Peston and
Roland Hudd in London

THE long-running dispute over the cost of building the channel tunnel may be close to settlement.

Its resolution now hinges on the manner of financing the cost over-run, rather than the size of the additional costs.

Eurotunnel's building contractors, grouped in the Transmanche Link (TML) consortium, indicated at the weekend that they are within weeks of settling the dispute, which in has threatened to bring work on the project to a halt.

The size of the settlement is likely to be the maximum permitted without Eurotunnel making a serious breach of its banking covenants.

That would mean Eurotunnel could make a cash payment to TML of no more than £1bn, in historic prices as opposed to today's prices.

However, the eventual settlement is likely to be £1.5bn. So Eurotunnel is offering £300m - equal to about £300m in today's prices - in some form of equity, probably a convertible debenture.

Eurotunnel has stressed that any equity issued to TML will not be equal to more than 10 per cent of its existing equity.

But TML's UK members - BICC, Taylor Woodrow, Costain, Wimpey and Tarmac - do not want so much equity.

UK construction companies have been hurt severely by the recession and most of them need cash.

The French members of the consortium are understood to be less hostile to the equity offer.

Once the deal between TML and Eurotunnel is agreed, it must be approved by Eurotunnel's 206 banks. If the settlement is no more than £1bn in cash and £200m in equity, 65 per cent of the banks as measured by the value of their loans would have to vote in favour.

If TML were promised more, 90 per cent of the banks would have to give approval.

One of Eurotunnel's leading bank creditors said 90 per cent approval would never be won, because a number of banks are disenchanted with the project.

On the question of how much TML should be paid to take account of increases in the costs of building the tunnel since its initial contract was negotiated, the two sides are still £150m apart.

However, an executive with a close knowledge of the talks said that "serious arguments" were focusing on just £50m.



Hanan Ashrawi, Palestinian spokeswoman, hugs her daughter before leaving for Washington

Israel releases 800 Palestinian prisoners before talks resume

By Our Middle East Staff

ISRAELI yesterday announced the easing of some restrictions on the movement of Palestinian prisoners living under occupation and the release of 800 prisoners.

The concessions came as Arab and Israeli delegations gathered in Washington for the sixth round of Middle East peace talks.

A statement from the office of Mr Yitzhak Rabin, Israel's prime minister, said a number of steps were being taken to "improve the atmosphere among the Arab population in the West Bank and Gaza strip".

Apart from the prisoner release, Israel was also reopening Palestinian homes and streets sealed by the army. Such forms of collective punishment, under which families of Palestinian activists are made to suffer, has been much criticised internationally.

In addition, the statement said streets in Palestinian areas which had been sealed by the army during violent clashes would gradually be reopened.

The statement expressed the hope that the measures "will have a positive contribution on the willingness of the Palestinian population to support the progress of the peace negotiations".

The apparent goodwill gesture follows a bitter row on Friday after Israeli officials barred support staff travelling with Palestinian peace negotiators from crossing into Jordan on their way to Washington.

The Palestinian delegation turned back in protest and demanded that the Israeli authorities cease their "harassment" of the Palestinian negotiating team. Mrs Hanan Ashrawi, the Palestinian spokeswoman, said in Jerusalem before leaving for Washington that the delegation had been assured it would not be subjected to further interference by the Israeli authorities.

"We have the assurance of the Americans that we will not be interfered with and they told us that they have this assurance from the highest levels of the Israeli authorities," Mrs Ashrawi said.

She added: "We feel we have achieved something absolutely basic - the recognition of the status of the delegation and recognition that we should not be made subject to the dictates and the whims of the Israeli authorities."

Mrs Ashrawi said details of a written agreement on the status of the Palestinian delegation would be worked out during the Washington talks to avoid further "harassment".

The latest round of talks is the first since Mr Rabin and the Labour party came to power.

Mr Rabin has promised to freeze new Jewish settlements in the occupied territories not required for security reasons and wants to negotiate a swift agreement on autonomy for the Palestinians.

The precise starting date of the negotiations, which will be held in the State Department, is uncertain because the Palestinian delegation was delayed by Israeli authorities leaving the occupied territories in a dispute over travel documents.

US citizens warned to avoid Mideast

Continued from Page 1

integrity and opposing the allied plan.

Egypt is also known to be concerned at the US action, and even Gulf countries such as Bahrain, where Britain based its Tornado aircraft during the Gulf war, have sought to head off further US involvement in Iraq. Only Saudi Arabia and Kuwait are

believed to be fully behind renewed military action.

Mr Kamel Abu Jaber, Jordan's foreign minister, appeared to sum up Arab fears when he said: "Any measure that aims at curtailing the unity of the Iraqi people and its territorial safety will lead to destabilising the region's security and subjects its states and people to dangerous options."

Iraqi opposition groups and reports from Iran said yesterday that Shias in the south had come under fresh attack from President Saddam's troops who were using heavy artillery and tanks.

The aim of the allied air exclusion zone is to protect the Shias from persecution by Baghdad in defiance of the regime's obligations imposed by UN resolutions after the Gulf war ceasefire.

Panic challenged after crackdown on 'ethnic cleansing'

Continued from Page 1

One Croat was found murdered after Mr Vojislav Seselj, an ultranationalist Serb leader who visited the village in July, read out a black-list of 17 people who he said had to leave the village.

If the federal government caves in to the threats and frees Mr Sibinic, it would set an ominous precedent for ethnic minorities in Serbia, where Serbs make up only two-thirds of the population.

Elsewhere, fighting continued in the Bosnian capital of Sarajevo

yesterday. Sarajevo radio said 22 people had been killed in the city since noon on Saturday.

Mr Ivo Dawany in London writes: "Mr John Major, the UK prime minister, will open the London conference on Wednesday with a speech as European Community

president. His address, expected to condemn Serbian human rights abuses and press for tighter sanctions against Belgrade, is also intended to build bridges between the EC and the UN, whose relations have been strained by poor co-ordination.

World Weather																							
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Berlin	12	54	Chicago	18	64	Hamburg	12	54	Moscow	10	50	Rangoon	32	90	Yokohama	25	77						
Bombay	28	82	Copenhagen	15	59	Heidelberg	12	54	San Francisco	15	59	Sao Paulo	18	64									
Buenos Aires	15	59	Dallas	25	77	Kiel	12	54	Sydney	25	77	Tel Aviv	25	77									
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FT FINANCIAL TIMES CONFERENCES

INSIDE

US chip maker shifts operations to Japan

LSI Logic, the Silicon Valley semiconductor manufacturer, is to close its plant in Germany, reduce operations in the US and shift most of its manufacturing to Japan and the Asia Pacific region. About 450 jobs will be lost, including about 275 in Germany, in a broad restructuring of the group's manufacturing and product strategy. "Our cost structure is out of line with the current level of revenues and we are compelled to reduce costs, and do it quickly," said Mr Wilfried Corrigan, chairman and chief executive. Page 12

Research pledge by UBS P&D

UBS Phillips & Drew, the securities house, has written to leading fund managers stressing that it is committed to the "production of independent research" on companies. The letter is a response to what the firm calls "ill-founded and objectionable allegations" that Mr Terry Smith, head of the firm's UK research department, has been suspended due to pressure from major companies. But several investment fund managers said they found the UBS letter unconvincing. Page 12

FRNs return to favour

There are signs of a revival of interest in the floating-rate note market, once the most liquid sector of the Eurobond market. But some traders who lived through the market's collapse in 1986 believe the market may still carry the seeds of its own destruction. Page 13

Investors run from treasuries

Just when it thought it was safe from George Bush's appetite for vote-catching tax cuts, the bond market was caught unaware last week by, of all things, a plummeting dollar. Normally, the dollar does not figure in the bond market's daily calculations, but so unerving was the currency's decline on Friday that treasury investors turned tail and ran. Page 14

Sterling's weakness cast a shadow over the gilt market, forcing up yields for short-dated bonds owing to expectations that the UK government may soon be forced to lift base rates. Page 14

Ciba-Geigy ahead 12%

Ciba-Geigy, the Swiss chemicals and pharmaceuticals group, said its consolidated net profit in the first half rose 12 per cent to SF1.4bn (\$1.05bn) on sales also up 12 per cent to SF12.26bn, and forecast "further profit growth during the second half of the year". Page 12

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Foreign banks split on loans to Efim

By Nigel Stansfield in Milan

DIVISIONS have emerged between foreign bank creditors to Efim, the Italian state holding company put into voluntary liquidation last month, ahead of this week's meeting with Italian treasury officials in London. The differences became apparent as foreign bankers, who lent around £3,500bn (\$3.1bn) of Efim's £8,500bn total debt, held a round of talks in London and Milan late last week to co-ordi-

nate their positions.

Separately, there have been unofficial indications that the Italian treasury may be prepared to soften its position on the treatment of bank creditors, opening the way to a compromise. Foreign banks earlier this month threatened to declare Efim in default on its loans after the treasury announced it would pay rates of interest substantially below current market levels on the special bonds to be issued to Efim's creditors.

As a result, banks would receive only around 80 per cent of the total principal and interest due.

Last week, about 15 foreign bankers met senior treasury officials in Rome to discuss their differences.

However, the meeting was limited to an exchange of views, with detailed talks being left to this week's session in London, expected to take place on Wednesday or Thursday.

Foreign bank creditors appear

divided between those calling for an immediate declaration of default on Efim's loans, and possibly the invocation of cross-default clauses on loans to Eni and Eni's two other state holding companies, and others recommending a less hawkish approach.

Gaps have also emerged over bankers' interpretations of the treasury's position.

At last week's meeting, Mr Mario Draghi, its senior civil servant, made it clear that no solu-

tions had been "pre-judged". Foreign banks are at odds as to whether that apparent flexibility is a tactic to gain time and exploit creditors' divisions, or indicates a real willingness to raise interest rates on the bonds - the crux of the dispute.

Meanwhile, the Italian treasury appreciates that foreign banks could play a decisive part in plans to privatise state assets to cut the budget deficit and the risks it runs if the conflict continues.

London SE reviews its powers to discipline

By Robert Peston and Roland Rudd in London

THE LONDON Stock Exchange is conducting an informal review of how to punish listed companies which breach the rules contained in the exchange's Yellow Book.

Senior officials believe the exchange's punishments are inadequate. "Some companies and their advisers are taking no notice of the Yellow Book", complained one.

The Yellow Book contains the rules which companies should follow after they are listed. One of the most common breaches is to release price sensitive information to selected newspapers, before making an official announcement to the exchange. Another breach is making a Stock Exchange announcement which turns out to have been misleading.

Over the past few months, the exchange has investigated 38 examples of alleged leaks by companies. If convinced there has been a deliberate leak, the exchange will normally reprimand the company in private.

One official said: "Do not underestimate how embarrassing it is for a company to be told that it has broken the rules."

However, another exchange executive believes the exchange should be tougher. It has two additional punitive powers. It can publicly criticise a company or it can delist a company. The exchange would probably never use delisting as punishment if a company leaked information.

"We have to consider the interests of shareholders", said an official. "If we delist the share, they suffer, even though they are not to blame for the rule infringement."

The last time the exchange censured in public was a year ago, when two directors of Mountfield, Mr Nelson Peltz and Mr Peter May, were criticised for selling shares in the group two months before it disclosed poor results and launched a rights issue. In recent years, the only other companies to face public censure were Polly Peck and Tottenham Hotspur.

Mr Peter Rawlins, the exchange's chief executive, has had a meeting with the City & Financial Group of the Institute of Public Relations to discuss what to do about leaking. "We [the Institute] think the exchange should censure in public," said Mr Geoff Kelly, head of public relations at investment bank Barclays de Zoete Wedd.

Steven Butler on Tokyo market reaction to government statements on the financial system

Japanese banks return to favour with investors

IT TOOK just three days last week for Tokyo's sagging Nikkei stock index to put on 1,907.47 points, or 12.3 per cent to close at 16,216.88.

The broad rally in the market was underpinned by an even more powerful rise in bank share prices. On Friday alone, the Nikkei bank share index shot ahead by 8.7 per cent, compared with a 6.3 per cent rise for the market as a whole. A conviction has quickly spread among investors that something fundamental has changed in the outlook for the banks, and that the government is now committed to solving their problems of poor profitability, inadequate capital and, most serious, the enormous burden of bad debt.

Yet aside from a few measures aimed at tidying the market over the first half of the financial year, which ends next month, almost nothing concrete emerged last week to address the banks' deeper problems. It is therefore important to ask whether the perception that the government has changed its attitude - followed by a flurry of leaked news reports about measures under consideration - can justify such a change in market sentiment.

The measures were offered on Tuesday evening by Mr Tsutomu Hata, the finance minister. Mr Hata said that banks would not have to report and provide for unrealised losses on securities holdings at the interim, thus reducing incentives to realise capital gains on other shares to boost profits. Banks would also be allowed to distribute more than 40 per cent of profits as dividends, thus allowing them to maintain payout levels without selling shares for profit.

Mr Hata said he hoped to halt a vicious cycle in the market in which declining share prices forced financial institutions to sell more shares, thus driving securities prices even lower. Yet perhaps even more important for sentiment than the temporary measures offered was Mr Hata's admission that Japan's financial system was standing on the edge of a precipice, facing its worst crisis since the second world war.

On Wednesday afternoon, Mr Yasushi Mieno, the central bank governor, confessed for the first time to concern that the low level of the stock market was having negative effects on Japan's economy and banking system. Until then, Mr Mieno has repeatedly said that Japan's financial system was sound and that the central bank would not save imprudent investors by moving to shore up sagging share or property prices.

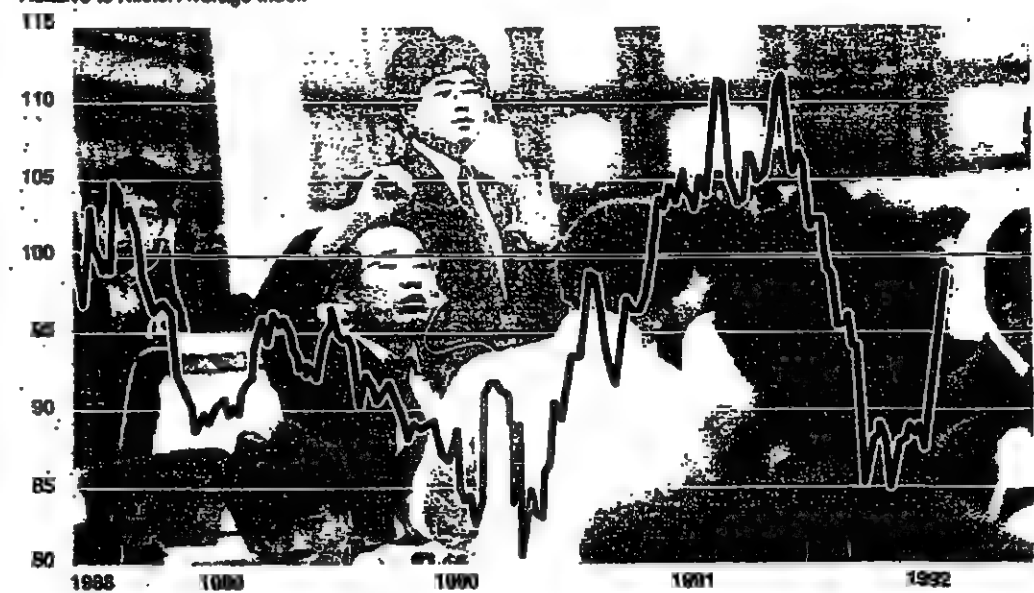
Indeed, financial authorities seemed at last to be thinking along similar lines. Mr Mieno endorsed an idea under discussion to establish a corporation to purchase land held as collateral by banks for bad loans, and thereby help to remove bad assets from the banks' balance sheets.

Since then, an avalanche of proposals apparently being drawn up by the Finance Ministry for inclusion in an emergency economic package to be announced on Friday have hit the nation's press.

They include: a corporation to purchase property and possibly bad property loans from the banks. Most analysts believe banks have between ¥25,000bn (\$200bn) and ¥30,000bn of loans, mainly for

Nikkei Banking Index

Relative to Nikkei Average Index



property, for which no interest is being paid. Up to ¥3,000bn may be unrecoverable, but in the meanwhile banks cannot get bad loans off their books because the property market is so illiquid.

A corporation capable of buying the property, presumably at a market price below book value, would at least give the banks the option of choosing between keeping loans on the books until the market recovers or taking an immediate capital loss.

Another idea is to use the land itself as capital and to issue mortgage securities to investors. Mr Mieno and Mr Mamoru Ozaki, vice finance minister, have both welcomed the concept. But neither has warned to the suggestion that the government or central bank should invest in it or provide cheap finance.

Ms Rita Ota, banking analyst at Baring Securities, says: "Who is going to bear the cost? That is the key question."

It would make little sense for the banks to invest in such a company themselves, unless substantial tax breaks are given to the banks for disposing of bad loans, which would amount to a

government subsidy. Realising the idea promises to be complex and time consuming, if practical at all.

● Tax Breaks. The Nihon Keizai Shinbun, the economic daily, has reported that Japan's 11 city banks would add more than ¥1,000bn to tax-exempt loan loss reserves in the current half year, with the blessing of the Finance Ministry.

The ministry in the past has allowed such provisions only after two years in which no interest has been paid. The ministry is also considering allowing tax breaks when banks cut interest rates to help out troubled borrowers.

The problem, however, is that banks are big taxpayers. With tax revenues expected to be ¥6,000bn to ¥10,000bn lower because of the weak economy, the ministry could prove very conservative in using its discretionary authority to grant tax breaks.

And with bad loan costs last year amounting to 175 per cent of pre-tax profits, banks could still be under tremendous pressure to sell shares unless the ministry comes up with an extremely

attractive, and costly, package. Bank operating profits are being helped by lower interest rates, and could rise by over 20 per cent in the current half year.

The ministry has also basically solved the problem of banks meeting the 8 per cent capital adequacy requirements set by the Bank for International Settlements by showing more flexibility in allowing banks to issue relatively high-cost perpetual floating-rate notes or convertible bonds with mandatory conversion, which count as tier 2 capital.

It has also proved more flexible in allowing banks to securitise loans and sell them.

Yet a solution to the banks' more fundamental problem - how to get the huge volume of bad debt off their books - has been outlined only in the sketchiest form. Government authorities may have changed their attitude, but there is plenty of scope for disappointment later this week when the government unveils detailed proposals to boost the economy. Investors who bid up bank shares last week are taking a lot on faith.

LATIN America's bid to turn its recent economic advances into sustainable growth will turn in large part on one issue: investment.

The signals appear more hopeful than at any time since the onset of the debt crisis a decade ago. Of the \$40bn of capital that flowed into Latin America last year, Salomon Brothers, the Wall Street securities house, estimates that foreign direct investment jumped to nearly \$14bn. Executives at many multinational companies say they are seeking to boost investment in Latin America after a decade of, at best, holding on.

None the less, it is not yet clear, even in the most successful economies, whether enough investment will arrive to sustain growth.

Furthermore, the amount of investment isn't everything: investment was plentiful during the free-spending 1970s in Latin America - and hugely inefficient.

As JP Morgan, the US investment house, points out in its latest issue of World Financial Markets: "For most of Latin America, emphasis on investment quantity is less critical than the need for sustained improvement in its quality."

The Brazilian economy is a case in point. The level of fixed investment in Brazil was the highest in Latin America during the 1980s, accounting for at least a fifth of GDP throughout the period. However, because the economy was riddled with price distortions and controls, the results in terms of growth of output have been unimpressive: a meagre 0.7 per cent a year from 1987 to 1991.

Over the next five years, Morgan calculates that \$960bn of gross fixed investment will be needed to generate annual growth of at least 5 per cent in the seven biggest economies - Argentina, Brazil, Chile, Colombia, Mexico, Peru and Venezuela. This represents a relatively modest 11 per cent increase on the \$863bn invested

Spotlight turns on investment in Latin America

In the five years to 1991, when investment was depressed. The calculation depends on the economies coming close to the level of investment efficiency already achieved by Chile, where economic reforms are the most advanced.

The indication of Chile's productivity achievement is the growth over the last decade of the country's co-called total factor productivity (TFP), the amount by which output

computers, as in the rich countries. The dropping of tariff barriers and government controls also means that, unlike in the past, Latin economies are able to import the latest technologies.

Most of Latin America has also taken great strides in rehabilitating market mechanisms, thereby allowing prices to provide accurate signals for the allocation of resources.

As a result, the Morgan econ-

Economics Notebook

By Stephen Fidler, Latin America Editor

growth exceeds growth in inputs of capital or labour. The higher a country's total factor productivity, the higher the output generated by any given amount of capital.

TFP encompasses a variety of influences on productivity such as technological advancement, economies of scale and education. It is also influenced heavily by the economic and regulatory environment in which the investment is made.

In Chile, and Colombia, growth in total factor productivity during the 1980s exceeded that in the industrialised countries.

Morgan reckons other Latin countries may be able to match their performances, partly because their investment patterns are becoming more like those in rich countries. For example, current rapid growth in service industries in Latin America will require the same high-tech investments, such as

omists say it is not fanciful to believe that investment can be generated sufficient to secure the 5 per cent target.

However, meeting the investment requirement will be harder for some countries than for others. According to Morgan's calculations, Brazil - which accounts for half the region's investment outlays - could secure the growth target by investing 9 per cent less than the \$445bn it invested from 1987-91. But it would have to introduce competitive technology and wide-ranging economic reform to do so. Brazil is so far behind on implementing structural reforms it is "unlikely to achieve the investment efficiency within the grasp of the others," Morgan concludes.

At the other extreme, Argentina would need to boost investment by 145 per cent over 1987-91 levels to achieve 5 per cent growth. "This may be

too ambitious," says Morgan. Fixed investment fell to 8.9 per cent of GDP in 1990, the lowest in Latin America, and rose to only 10 per cent last year, in spite of a successful reform programme.

Peru and Venezuela would also need substantial rises in investment - both of 22 per cent. But Mexico requires only a 16 per cent rise, and Colombia an increase of 5 per cent to meet the growth target. Investment in Chile dropped sharply in 1991, a result of government attempts to stop the economy overheating, but fixed investment is again on the rise. "It should exceed 20 per cent of GDP this year - more than enough to meet the 5 per cent target," Morgan says.

The report, while acknowledging the importance of foreign investment as a catalyst for growth, underlines the central role of domestic saving in capital formation. Here the news has not been good, as savings rates have been falling in the region.

It suggests initiatives in three areas to correct this: more public saving (ie reduced government borrowing); social security reform - following the example of Chile whose pension system reforms have transformed the country's capital markets into the most mature in the region; and restructuring domestic banking systems.

The report concedes that over the next few years Latin governments will be constrained in their attempts to cut spending by pent-up demand for investment and for spending on social services. Infrastructure has deteriorated so badly in some countries, such as Peru and Venezuela, that it may now constitute a bottleneck to future growth.

Public saving will therefore probably be increased by continued privatisation, resisting public sector wage increases and sustained efforts to broaden inadequate tax bases.

UK textile group plans London flotation

By Daniel Green in London

ONE of Yorkshire's largest textile companies is planning the biggest textile industry flotation on the London Stock Exchange for almost a decade. Woolcombers Group is part of the Illingworth Morris Group, owned by Mr Alan Lewis who acquired a majority stake in 1983 and took it private in 1988.

A pathfinder prospectus and share placing are planned for next month by the company's broker James Capel.

Less than half the group is to be sold and the company is likely to have a market capitalisation of £30m-£40m.

Three divisions of Illingworth Morris are to be floated under the Woolcombers Group name: Jarman, which processes UK wool mainly for carpets; Woolcombers (Processors) which processes UK and southern hemisphere wools for carpets and clothing; and Westbrook Lanolin which takes by-products from the first two companies and refines them into pharmaceutical lanolin for cosmetics, toiletry and medical products.

Illingworth Morris is one of 35 subsidiaries of Log Trust, a UK company 75 per cent held by Hartley Investment Trust, wholly owned by Mr Lewis, and 25 per cent held by an offshore trust of which Mr Lewis is the sole beneficiary.

The remainder of Illingworth Morris consists of yarn, weaving and clothes manufacturing operations as well as the Crombie brand name traditionally associated with overcoats. Background, Page 14

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COMPANIES AND FINANCE

LSI Logic to centre its manufacturing in Japan

By Louise Kehoe

LSI LOGIC, the Silicon Valley semiconductor manufacturer, is to close its plant in Germany, reduce operations in the US and shift most of its manufacturing to Japan and the Asia Pacific region.

About 450 jobs will be lost, including about 275 in Germany, in a broad restructuring of the group's manufacturing and product strategy. "Our cost structure is out of line with the current level of revenues and we are compelled to reduce costs, and do it quickly," said Mr Wilfried Corrigan, chairman and chief executive.

LSI, which specialises in application specific integrated circuits, will take charges of \$65m to \$100m in the current quarter and expects to report net losses of about \$100m. For the second quarter, LSI reported losses of \$5.8m on sales of \$151.8m.

The German assembly and test factory in Braunschweig was opened in 1985 and is one of the most advanced of its kind in the world. It was built to serve expected strong

demand from the European computer industry. Mr Corrigan said, but the anticipated level of demand failed to materialise.

"There is very little PC or computer workstation manufacturing in Europe, and this represents a large portion of our market," he noted.

The rise in the value of the D-Mark against the dollar has made the factory more costly to operate. Mr Corrigan added, and it could no longer compete with the lower costs of subcontractors in Asia.

In addition to closing the German plant, LSI Logic said that over the next 18 months it would shift the bulk of its wafer fabrication operations to Japan where it had a large scale facility and was in the process of constructing a new factory in a joint venture with Kawasaki Steel. Research and development as well as pilot line production would remain in the US.

"Following completion of the new wafer factory in Japan in 1993, LSI Logic does not foresee the need to build new wholly owned plant capacity," said Mr Corrigan.

The company aims either to share the cost of future plants with strategic partners as it has in Japan or to subcontract manufacturing. The cost of new semiconductor plants has risen sharply over the past few years, making them affordable by only the world's largest chip makers.

"By the mid-1990s you are going to see a lot of shared chip plants," Mr Corrigan predicted. LSI's problems stem from losses in the market for personal computer chipsets driven by sharp declines in PC prices.

However, the bigger issue faced by LSI is high overhead costs. The cuts will reduce costs by about \$10m per quarter, the company said. LSI projected net losses of about \$100m after charges, for the current quarter but said that it hoped to return to profitability in the fourth quarter.

"We are committed to lowering our break-even point, restoring profitability, and pursuing a value-added product strategy with emphasis on intellectual property, ASIC design tools and system-level integration," Mr Corrigan said.

UBS hits back at 'ill-founded allegations'

By Roland Rudd and Robert Paxton

UBS Phillips & Drew, the securities house, has written to leading fund managers stressing that it is committed to the "production of independent research" on companies.

The letter is a response to what the firm calls "allegations that Mr Smith has been suspended due to pressure from major companies".

It calls these allegations "ill-founded and objectionable".

Mr Terry Smith, head of the firm's UK research department, was recently suspended for allegedly breaching internal procedures with regard to writing the book, called *Accounting for Growth*.

It is an expanded version of research published by P&D in January 1991, which highlighted a number of accounting techniques used by companies to boost the level of profits they disclose or minimise the level of borrowings shown on their balance sheets.

Several investment fund managers said they found the UBS letter unconvincing and voiced concern that independent research was being "stifled".

One senior fund manager said: "The fact is we have always suspected that companies can put pressure on security houses. The Smith episode appears to confirm this; nothing in UBS's letter makes us feel any happier about the situation."

The UBS letter, co-signed by Mr Rudi Mueller, chairman, and Mr Hector Sants, vice-chairman head of equities, says analysts are required to show before publication any "significant piece of material" to the company or companies covered by it before it is published.

"We do not, however, in any way guarantee to make changes to reflect differences of tone or interpretation, although a company's views are always considered carefully before our final decision is reached."

The letter goes on to accuse Mr Smith of not going through the standard procedures. It also alleges that a vast majority of the UBS research report in 1991 - on which the book was based - "was written and edited by our senior analyst Richard Hannan".

Mr Smith, who attended a UBS disciplinary hearing on Friday, said: "I was never aware of any standard procedure at UBS."

"As to the writing of the book, I have never taken away the fact that I received help and contributions from my colleagues."

A case of getting the timing right

Daniel Green on the prospective flotation of Woolcombers

KARATE helps keep me calm in stressful situations," says Mr Alan Lewis, a black belt, second dan, who trains three times a week with the top rated karate teacher in the UK.

He is also a committed Christian, head of CBI Eastern Europe - established to boost trade with eastern Europe - and a Lancastrian who controls a string of textiles companies in the traditional enemy heartland of Yorkshire. Next month he plans to float on the stock market a minority stake in part of his textiles empire.

It may not be an easy task, even for as resolute and stress-free a man as Mr Lewis.

He has a strong track record in his favour. At 54, he has had almost four decades of picking bright business ideas and turning them into a lot of cash.

He left school in 1953 at 15, and after training in printing, made his first fortune by car dealing and redeveloping depressed garage sites.

He then bought loss-making textiles companies, moving them into the property business or making them profitable and selling. His timing was spot on: he got out of markets just before the crash of 1973 and moved to Barbados.

He returned in 1975, when the recession was at its deepest, to buy property shares. The remnants of the Slater Walker financial empire now form his Anglo-Manx Bank.

In 1979 his ambitions settled on a troubled giant of the textiles world, Illingworth Morris. The company had fallen on hard times, beset by interminable squabbles between the board and 46 per cent shareholder Mrs Pamela Mason, a Hollywood chat show hostess and former starlet who had married actor James Mason.

She had inherited control of the company from her father, Isadore Oster, a penniless Lithuanian Jew who had arrived in Britain at the turn of the century. He rose from clerk to merchant banker (Oster Brothers) and ran the Gaumont British Picture Corporation cinema concern before it was sold to J Arthur Rank.

Oster died in 1976 and his heir's eclectic ownership style included board appointments such as Mr Caspar Weinberger,



Alan Lewis: resigned to further encounters with the MMC

who left to become President Reagan's defence secretary, and Mr Tommy Yardey, a hairdressing tycoon and former escort of British film sex symbol Diana Dors.

As the company's share price and profits slid, and death taxes officials pressed their claims on Mrs Mason, the corporate predators closed in.

It took four years for Mr Lewis to win the takeover battle. He outlasted rival bidders, endured the Mason family's court battles over control of the inheritance, and emerged triumphant from a Monopolies and Mergers Commission investigation.

His record during Illingworth's relatively stress-free years was one of share-holder-pleasing profits growth. In 1982, Illingworth shares traded at 18p. In 1988 he paid 185p a share to take the company private, promising to one day return it to the market.

But Mr Lewis's effectiveness stands in sharp contrast to the patchy investment record of the textiles industry.

There were only a handful of flotations in the 1980s and most hit trouble. One clothing manufacturer, Babygro, was sold within a year for one third of its initial market capitalisation. Others fell into loss, were forced to restructure or to pass dividends.

Mr Lewis's strategy - "to

The company Mr Lewis intends to float, Woolcombers Group, is a different beast. It deals with raw materials rather than clothing. It never assumes ownership of the wool in its charge, rather it earns a "tariff" per kilogramme to turn raw wool into a material suitable for spinning into yarn.

This means that turnover and profits are related to volume of business rather than the wool price. The link to volume is one of two main reasons for the timing of the flotation.

Most textiles companies suffered badly over the past three years as a halving of wool prices played havoc with the valuation of stocks.

But the price falls have helped sustain demand at levels about 10 per cent below those in the late 1980s. Low prices should mean steady demand and high volume, the right formula for Woolcombers.

The second reason is that the company has only just emerged from another Monopolies and Mergers Commission investigation, this time into the acquisition of Jarmain, a commission wool scouring company that is now one of the three divisions of Woolcombers Group.

Mr Lewis's strategy - "to

become number one in the UK and Europe" - worked too well, according to the MMC. It found that his companies had 52 per cent of the UK commission wool scouring market. Between 1980, when Mr Lewis took control, and this year, Jarmain increased annual turnover by 43 per cent to \$8.4m but trebled operating profit to \$733,000.

In July this year, after more than two years of MMC probing, Mr Lewis agreed to mothball one of his wool scouring lines for a year - another running alongside is now operating 24 hours a day, seven days a week - and for two more to be closed or sold.

He still controls enough of the industry to implement scouring tariff rises. July's 8 per cent increase, the first in two years, will be followed by another in January. The combination could double operating profits.

Woolcombers Group also dominates other markets. It has 84 per cent of UK lanolin production and about 15 per cent of the \$35m world market. It has patents to a treatment called Superwash that makes wool shrink resistant. Superwash has 72 per cent of its market in the UK. Capacity has just been doubled with a new line and the company has licensed the technology to Italy and the US.

Mr Lewis is resigned to further encounters with the MMC. "We are major players in these sectors. We are bound to come across them again," he says.

His record of profitability and success in dealing with the MMC may be enough to persuade the City to dip into the purse for the first textiles flotation of the 1990s.

But there will be two prejudices to dispel first: a decades-long mistrust of the textiles industry based on disappointing financial performance, and a more recent fear of tycoons with quoted companies who maintain parallel private and offshore vehicles. The Lewis empire now consists of several offshore vehicles including the Anglo-Manx Bank, as well as 56 UK private companies in property, finance and textiles.

The fact that he intends to keep majority control of Woolcombers Group is unlikely to reassure fund managers.

Rothschild stays quiet over loans

By Ian Rodger in Zurich

SIR EVELYN de Rothschild, chairman of NM Rothschild & Sons of London, and lawyers for Rothschild Bank in Zurich were unavailable for comment Friday and yesterday on reports that the Zurich bank had made loans to a single client above the level permitted by the Swiss Banking Commission.

According to reports in Swiss media, the loans were made to the troubled York Hannover property group led by the Canadian-German financier, Mr Karsten von Weizsäcker. RBZ, which is controlled by NMR, early this month sacked one of its top executives, Mr Jürg Heer, after he was arrested for "irregularities" which are understood to centre around making large unauthorised loans.

Last month, the bank revealed that a recent credit review had found that some loans were not fully covered and so it proposed to quadruple its annual provisions in the year to March 31, 1992 to SF99.8m (\$75.6m) and to dissolve its SF76.5m in hidden reserves "as a safety measure". According to reports in Zurich, the bank's actual total of bad loans may be considerably larger than these figures indicate.

Such loans and provisions are unusual in a bank whose main activity is managing funds for rich individuals in return for fees. As a rule, these funds are invested in very conservative instruments, with a view to protecting clients' capital by avoiding unnecessary risk.

NBC exposure to O&Y rises to C\$500m

By Robert Gibbons in Montreal

NATIONAL BANK of Canada said its exposure to Olympia & York Developments and related companies rose from C\$478m (US\$400.8m) to C\$500m in the third quarter.

It has made total provisions of C\$38m against these loans, including about C\$30m in the latest quarter.

Mr Andre Berard, chairman, said the bank's provisions for loan losses in the fourth quarter would be at normal levels and he expected the bank to show a small net profit. The bank has tightened up lending practices and its core business in Canada continues strong.

The extra provisions brought a loss of \$118m, or \$1 a share, in the third quarter ended July 31 against a profit of \$39m, or 25 cents a share, a year earlier. Loss for nine months was \$36m, or 52 cents a share, against a profit of \$145m, or 94 cents a share, a year earlier.

Ciba-Geigy gains 12% in opening term

By Ian Rodger

CIBA-GEIGY, the Swiss chemicals and pharmaceuticals group, said its consolidated net profit in the first half rose 12 per cent to SF1.4bn (\$1.06bn) on sales also up 12 per cent to SF12.26bn, and forecast "further profit growth during the second half of the year". Cash flow increased 11 per cent to SF2.03bn.

The strong performance was attributable mainly to the rapid advance of the group's pharmaceutical division where sales jumped 23 per cent to SF3.3bn. The group claimed this growth was twice as fast as that in the market as a whole and enabled it to move up one rank to become the world's fourth largest supplier of pharmaceuticals.

Ciba cited the successful US introduction of its transdermal patch, Nicotinel TTS/Habitrol, in the division's growth. US sales of the patches exceeded SF400m in the first half. Although competition was increasing and "proper patient usage" was needed, the group said the patches and a new menopausal drug, Estracomb TTS, would continue to fuel

growth through introduction in other countries.

The group's agricultural sectors fared less well. Plant protection sales were flat at SF2.8bn, hurt by a spring drought in many parts of Europe and changing buying patterns due to changes in EC agricultural policy.

Industrial product sales gained 10 per cent to SF4.6bn and the group said margins were improving. Growth for the remainder of the year was expected to be driven by sales in the US and Asia, especially of textile dyes, chemicals and additives and pigments.

Ciba pointed out that once again its sales figures were flattered by a weakening Swiss franc, in local currencies, its overall sales growth was only 8 per cent. Since the beginning of the year, the group has set a goal of hedging against potential negative currency effects its total anticipated consolidated profit. Previously, it hedged only the net cash flow exposure flowing to the parent company.

As a result, it said the expected consolidated profit for 1992 was projected at a rate of about SF1.5 to the US dollar.

Minorco may close Yuba Westgold unit

By Kenneth Gooding, Mining Correspondent

MINORCO, the Luxembourg-based investment arm of the Anglo American Corporation of South Africa, has given up its efforts to dredge gold from shallow seas. It invested about \$90m in two of these ventures in the past five years.

Dredging operations off Nome, Alaska, were permanently shut down in September 1990, and it seems the end is nigh for Yuba Westgold. This company has been producing about 25,000 troy ounces of gold a year with an offshore dredge near Marysville, California.

Western Gold Exploration and Mining, a 75-per-cent-owned Minorco subsidiary which in turn has two thirds

and management control of Yuba, said it would not provide additional financing for Yuba.

Consequently Yuba said it may have to file for protection from its creditors under Chapter 11 of the US bankruptcy law after failing to make a scheduled payment to Bank of America.

Minorco originally put \$80m cash into Westgold in 1987 in a joint venture with its US subsidiary, Inspiration Resources. Inspiration contributed some gold properties, including the one off Alaska.

Then in 1988 Westgold paid about \$18m and a production royalty for Yuba.

Inspiration Resources and Minorco shared a \$30m charge in respect of the Alaskan closure.

Telebras ahead at \$354m for the first six months

By Bill Hinchberger in Sao Paulo

TELEBRAS, the state-owned telecommunications holding company, announced profits of \$354m for the first six months of 1992. In the whole of 1991, the company made \$121.8m.

Last week, the government authorised Telebras to make a foreign equities offering of \$500m. The company is expected

to make a private placement of American Depository Receipts shortly.

Telebras also announced that it would increase domestic long distance and base rates for subscribers by 30 per cent by the end of the year.

The new revenue should help Telebras meet its investment target of \$3bn for the current year.

Gerdaud Group, Brazil's largest private steel producer, announced profits of \$29.5m for the first six months of this year.

Company officials said the result was 32.3 per cent better than that for the same period in 1991. Overall, the group registered profits of \$36m last year.

Gerdaud has been active in the government's privatisation auctions.

The company owns three steel mills once owned by the state. Most recently, in February, it acquired Acos Finos Piratinu for \$107m, getting a foothold in the specialised steel sector.

Uni chief to propose share plan

By Karen Fossil in Oslo

MR ANDERS Eckhoff, the chairman of Uni Storebrand, the beleaguered Norwegian insurer, is today expected to seek board approval to expand the company's share capital by at least Nkr2bn (\$347m).

The plan will include some form of state participation although Mr Sigbjørn Johnsen, finance minister, has ruled out direct state cash transfers.

The state is expected to provide a guarantee for a rights issue and as the main owner of Norway's top three banks, will order participation in the issue by Den norske Bank (DnB) and Christiania Bank. Norway's two biggest banks, who are experiencing financial difficulties.

Uni has been working on details for a rights issue for several weeks but turbulence within the company and volatility of its share price

has slowed the work.

A nominal value of Nkr20 per share has been set for the issue but last week Uni's A-share price plunged to new lows ending the week 40 per cent down at Nkr13.30 per share on the Oslo bourse, putting its market capitalisation at an estimated Nkr1bn.

The board and the state is seeking to avoid writing down below the share's nominal value.

Uni's problems stem from a misguided Nkr4.7bn investment to acquire a 28.3 per cent stake in Skandia Forsikring, Sweden's biggest insurer. Together with Halmia Holding, the troubled Danish insurer, Uni sought to create a pan-Nordic insurance alliance with Skandia, but failed.

Because of Skandia's limited voting rights Uni's strategy could not be forced on the company which saw the move as hostile and unwelcome. Skandia's share price has been extremely volatile in recent weeks causing the value of Uni's original investment, made at Nkr200 a share, to be cut by more than half.

Adding to Uni's woes are demands by some dissident shareholders that the company sell off non-core assets, reduce operating costs by Nkr500m annually and return its attention to domestic life and non-life insurance business.

Moody's, the US-based international rating agency, downgraded to "Not Prime" from "Prime-3" the short-term debt rating of Uni Storebrand A/S, the group's holding company, affecting about \$350m in its Eurocommercial paper programme.

Moody's said the cut stemmed from continued holding company losses, especially those tied to the Skandia investment and volatility in Scandinavian financial markets.

McDonnell Douglas warns it will make more lay-offs

A MCDONNELL Douglas executive said declining commercial business and not defence spending cuts were mainly responsible for its 33,864 job cuts over the past two years. Reuter reports from St Louis.

Mr James Caldwell, director of new business development for the aerospace contractor, told the Pentagon's Defence Conversion Commission that more lay-offs would occur in the next two years as some Pentagon programmes were terminated.

"Most of the job eliminations directly attributable to defence programme cuts are still ahead of us, and will be felt with particular severity over the next two years," he said.

McDonnell had 99,096 people on its payroll in June, down

from 132,960 in June 1990 because of declining commercial business, divestitures and steps to enhance global competitiveness, he said.

Mr Caldwell told the commission that it expected the US defence market to remain sizeable in spite of budget cuts that could spark more lay-offs.

McDonnell said it completed its \$3bn restructuring programme with the sale of its pulp chemicals business to Sterling Chemicals for about \$202m. Reuter reports from Houston.

The company said the \$3bn in restructuring measures involved the sale of non-core assets valued at \$1.5bn, the issuing of \$716m of equity, capital spending cuts of \$350m, and cost reductions of \$300m.

Midland Bank to lose creator of Vector account

By David Harcourt

MR Kevin Gavaghan, the man who invented Vector, Meridian and Orchard, Midland Bank's branded current accounts, is to leave the bank at the end of September after seven years.

Mr Gavaghan, the best-known advocate of strong branding for high-street banking products, said at the weekend that he had decided to move out of banking and back into mainstream retailing services.

His departure from Midland comes amid the restructuring of the bank in the wake of its takeover by Hongkong Bank.

Mr Gavaghan became Midland's marketing director in 1987, having worked earlier in Thomas Cook, Marks and Spencer, and the Burton Group.

He attracted immediate attention across the industry

by saying his department resembled Procter and Gamble rather than a clearing bank.

By 1989, the branded current accounts which he had designed were picking up 70,000 customers a week, but when the recession began, financial services designed specially for yuppies and jet-setters lost their appeal and the branded accounts were quietly jettisoned.

He said he hoped his chief legacy at Midland would be increased awareness that different groups of customers have different needs.

"I have no regrets. I could not have been in banking at a more interesting time but I am not sure that I want to be in banking in the near future," Mr Gavaghan said. He declined to comment on whether he was being given compensation for leaving.

CROSS BORDER M&A DEALS					
BUYER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT	
Publishing (Japan)	Bertelsmann (US)	Language teaching	\$215m	Many approvals needed	
Waste Management International (US/UK)	Svenska Avfallshandling (Sweden)	Waste management	\$24m	Hazardous purchase	
Biomedical International (Italy)	Lecce Diagnostics (US)	Biotechnology	\$1.8m	Part of 3-stage deal	
Aromore Foods (Ireland)	JV	Dairy products	\$0.5m	Liquid milk development	
Hessco Inc (US)	Norom Toy (Japan)	Toys	n/a	Develops existing relationship	
Waste Chemicals (France)	Units of BP (UK)	Plastics	n/a	Non-core disposals submitted	
ES-Appelton (France)	Unit of Schering (Germany)	Recreating	n/a	Another non-core disposal	
SmithKline Beecham (US/UK)	Marion Merrell Dow (US)	Pharmaceuticals	n/a	OTC medicines partnership	
Axa (France)	Windsor (Spain)	Insurance	n/a	Subsidiary merger talks on	
Unilever (UK)	Unilever (Netherlands)	Food	n/a	Negotiations well advanced	

NOTICE OF REDEMPTION
SALOMON INC.
MEDIUM TERM NOTES, SERIES B
FLOATING RATE

NOTICE IS HEREBY GIVEN that Salomon Inc., a Delaware corporation, will redeem as of September 21, 1992 (the "Redemption Date") its Yen 3 billion, 8.2% Senior Note, due September 21, 1995 (the "Yen Note"). The redemption price paid will be the principal amount of the Yen Note. On the Redemption Date, the redemption price will become due and payable upon presentation and surrender of the Yen Note and interest on the Yen Note will cease to accrue on and after said date. The Yen Note should be presented and surrendered for payment at the address below:

Citibank, N.A.
EuroNotes Department
11 Old Jewry
London EC2R 6DB
DATED: August 17, 1992

SALOMON INC.
By Citibank, N.A., As Trustee

FLOATING RATE NOTES

Market may carry seeds of its own destruction

THERE are signs of a revival of interest in the floating rate note market, once the most liquid of the Eurobond market. But some traders who lived through the market's collapse in 1985 believe it may carry the seeds of its own destruction.

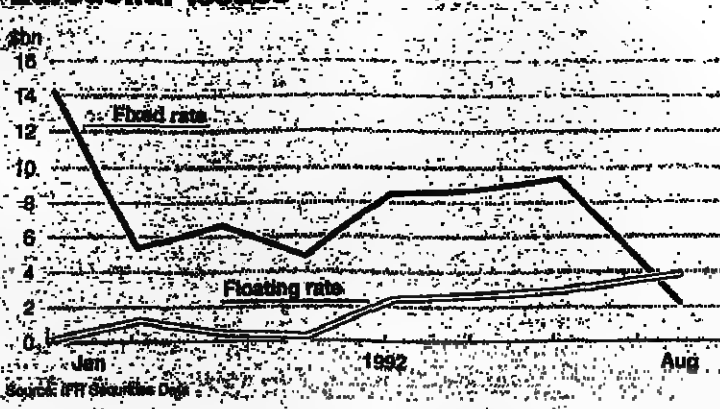
For the first time since 1985, more floating-rate than fixed-rate debt has been issued in the Eurobond market so far this month. BankAmerica's \$500m issue of floating rate notes last week was the largest since the market's heyday in the mid-1980s.

Throughout this year, traders have reported demand from an increasingly broad investor base for paper in the secondary market. Although the market remains dominated by banks, recently fund managers, particularly in the US, and some retail investors have become more active. With dollar interest rates at historic lows, many fund managers believe that interest rates will soon be on their way up.

The credit quality of US banks, which make up a large portion of the issuer base, has started to pick up again, as the US economy emerges from recession. The sector has rallied strongly.

There are some technical reasons for the market's improvement. Swap spreads - the margin which determines at what level a borrower can swap the proceeds of an issue from fixed to floating-rate - have

Eurodollar issues



tightened to such an extent that for some potential borrowers (mainly banks) it is cheaper to issue floating-rate notes than to issue fixed-rate bonds and swap the proceeds.

Some dealers argue that the increase in demand could easily collapse. Most of the recent surge of new issues has consisted of "coloured" floaters - floating rate notes with minimum and maximum coupon levels. The buyers of these notes have been Swiss investors, keen to lock in coupons of about 5 per cent, at a time when current money market rates are about 1 1/2 points lower. But, to some dealers, the structure is fatally flawed: as soon as money market rates rise above 5 per cent, much of the value

of the paper will be instantly eroded, and investors may face large capital losses.

In the secondary market, consisting mainly of deals issued in or before 1986, the key US bank sector has made the best gains. Some traders argue that the rally can only be partly attributed to credit considerations. Much of the paper in that sector of the market is "floored" - has a minimum coupon level. Investors started buying the paper when money market rates fell below the floor levels on these deals.

If the market is set for a shake-up further down the road, it will not be the first time. In 1986, the market boasted impressive liquidity, with prices for a \$50m trade quoted

at a three basis point spread.

The ability to raise cheap funds in large size attracted not just banks but sovereign borrowers. The largest outstanding deal is a \$4bn floater issued by the UK in 1986, which pays 1/2 point below Libid (the London interbank bid rate) and matures in 1995.

Then, the structure of the market changed suddenly. The investor base was made up largely of banks, which frequently held large portions of each others' capital in the form of subordinated floaters. In 1986, new capital guidelines were mooted by the Basel committee, under which banks holding capital issued by other banks would have it deducted from their capital base.

The perpetual FRN sector collapsed, dragging down prices in the rest of the market with it. "The FRN market was predicated on liquidity, and when it dried up, the market went into free-fall," one trader recalled.

At the end of the 1980s, the sharp deterioration of the credit quality of many banks killed off any remaining interest in dated bank paper.

While the US bank sector has improved sharply this year, the rest of the market is a mixed bag. The perpetual FRN market has not recovered.

European bank floaters have underperformed US bank paper. Demand for Italian and Scandinavian

bank deals is still flagging, due to the increasing credit concerns about both banking industries, and Japanese bank paper is under pressure. Prices in senior (unsubordinated) paper have been steadier. Last week's BankAmerica deal, which some traders felt was too large at \$700m, has tested demand.

Part of the problem for new issues is that they may not mirror second ary market performance. Demand for secondary market paper has been particularly strong from US fund managers, who cannot buy issues until they are seasoned.

However, on the supply side, there are reasons to expect further activity. Banks are keen to take advantage of one of the few markets which gives them access to subordinated debt, as they struggle to meet the Basel capital guidelines which come into force next year. The deluge of collared deals this month bears witness to their enthusiasm.

After half a dozen years of famine, the market may not be able to digest a feast. But investors' appetites, for the moment, are not satiated.

Landesbank Baden-Württemberg, the German bank, is planning to launch a \$500m fixed-rate Eurobond, with a maturity of five to 10 years, in early September. JP Morgan has been mandated to arrange the issue.

Tracy Corrigan

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Dresdner Bank AG (H)	300	2002	10	(a)	100	Dresdner Bank	
Fuji Bank Ltd (H)	300	2002	10	(a)	100	Merrill Lynch	
Alisa VIII (H)	300	1999	4	(a)	100	Nomura Int'l	
Fuji Bank Finance (H)	150	1997	4	(a)	100	Fuji Int'l Finance	
Shearson Lehman (H)	125	1998	3	(a)	98.85	Shearson Bros. Int'l	
Yamaichi Int'l	100	1998	3	(a)	98.85	Yamaichi Int'l	
Sanwa Bank (H)	100	2002	10	(a)	100	Kidder Peabody Int'l	
KFJ Ind. Finance	500	1997	5	5.75	98.85	Deutsche Bank	
BankAmerica Corp (H)	400	1998	3	(a)	100	Kidder Peabody Int'l	
Credit Foncier (H)	200	2002	10	(a)	100	Paribas Capital Mkt.	
Sumitomo Bank Int'l (H)	250	2002	10	(a)	100	Sumitomo Finance Int'l	
Sumitomo Bank Int'l (H)	250	2007	15	(a)	100	Sumitomo Finance Int'l	
Bank of Paris	200	1997	5	6.0	101.675	BNP Capital Mkt.	
Columbia 1 Int'l Fin (H)	24	1997	5	(a)	100	Salomon Bros Int'l	
Columbia 1 Int'l Fin (H)	24	1997	5	(a)	100	Salomon Bros Int'l	
Columbia 1 Int'l Fin (H)	24	1997	5	(a)	100	Salomon Bros Int'l	
Bank of Tokyo	50	2002	10	(a)	100	Merrill Lynch Int'l	
STERLING							
Spinnaker (H)	100	1997	5	(a)	98.61	Natwest Capital Mkt.	
CANADIAN DOLLARS							
Swank Export (H)	150	2002	10	(a)	98.85	Kidder Peabody	
Credit Local de France (H)	125	2002	10	(a)	100	Merrill Lynch Int'l	
DANISH KRONER							
Den Danske Bank	300	1997	5	10	101.675	Den Danske Bank	9.512
AUSTRALIAN DOLLARS							
SBAB (H)	250	1999	4	7.5	98.535	S.G. Warburg Secs.	7.940
D-MARKS							
Petrolina Delaware (H)	300	1997	5	9	102.05	Deutsche Bk.	8.480
OKB	200	2002	10	3	101.85	J.P. Morgan	2.810
SWISS FRANCES							
Xelco Co Ltd (H) (H)	70	1998	4	4.825	100	Nomura Bk (Switz)	
Xelco Co Ltd (H) (H)	70	1998	4	3.825	100	Nomura Bk (Switz)	3.825
Meiseldt (H)	80	1998	4	3.825	100	Coutts & Co	3.825
ABF Ind. Finance (H)	75	1994	2	8	101.2	Credit Suisse	7.331
Yusasa Trading (H)	100	1998	4	3.825	100	Nomura Bank (Swiss)	3.825
Kraftwerke Linth-Limmern	80	2002	10	7.25	100.25	Zurich Cantonal Bank	7.214
LUXEMBOURG FRANCES							
Cle Bancal (H)	500	1995	3	9.5	102.05	Bank Paribas	8.895
MBL Finance (Curaçao) (H)	1.50n	2002	10	9.5	102.25	BL	9.021
Goldman Sachs Grp 1	750	1998	4	9.5	102.20	Cragent Int'l Bk	8.824



Anthony Harris

Stock-picking: a computable art



I SPENT an instructive morning last week at a portfolio management pitch by a very blue-blooded New York bank. It was impressive. These people claim to have made stock-picking a computable art.

Computable, because it is highly systematic; an art rather than a science, because the aim is less wrong than the others. To judge by the results, they get it very significantly less wrong. Could one ask for more?

Well, yes; but before we get to the ungrateful bit of this column, the system deserves serious attention. It rests on a large force of analysts, as you might expect; but analysts with a difference; both in approach and motivation.

The approach rests on an effort to measure the underlying long-term trend of earnings, as much as five years ahead; this should give a more objective measure against which to judge price than the normal historic or one-year prospective price-earnings ratio. The result cannot be guaranteed to be superior, but the method certainly generates non-consensual judgments. One for the long view.

How far is this due to superior science (five-year projections are tricky, to put it mildly) and how far to different motivation? Brokers' analysts no doubt struggle to be objective, but essentially they are part of the sales force: their findings are useful to the firm only when they provoke action.

"Buy", by all means. "Sell", if that is the way the cookie crumbles; but "Hold" earns no commission.

For the portfolio manager, on the other hand, "Hold" is the ideal finding.

It can't come up all the time, because prices change much more than prospects. Indeed, so far as this search for underlying value is successful, it will lead to active trading as the market catches up; so this is not the passive, widows-and-orphans style of cautious choice and an annual review (which can also be highly successful).

This is, as it were, active long-termism; the reviews are monthly. (Anything more frequent tends to beat the water into a foam.)

The portfolio analyst has another advantage: he can give proper attention to small companies, where the market liquidity may be too small to offer much business to a serious broker. If you analyse the research brokers put out, you will see that smaller companies only get fitful attention, at best.

You might conclude that the fund manager has a natural advantage over the brokers' man; but why, then, does the average manager trail the index?

He is not pressured into short-termism by the needs of the fund; but a quarterly review seems to produce the same result. And in any case, no individual record can get round the fact that successful stock-picking is by definition a minority knack. If we could all do it, there would be no buying opportunities.

If all this meant only that most fund managers were destined to fall short of their ambitions, we could write it off to institutional arrangements, which could be improved, or human nature, which cannot. But the trouble is that stock-picking is not only usually ill-done; it is habit-forming.

Those who spend their lives brooding over lists forget the big picture. And the big picture is that over the past five years any likely share portfolio - even the one we were inspecting with some wonder - would have underperformed a simple switch into bonds.

hindsight, the frustrated equity man will mutter. But it is not. The bond strategy is not known as the Norwich Union view for nothing.

Cash has also been pretty rewarding in this country, though not in the US. But getting a confirmed equity man even to consider the alternatives is next to impossible especially if he has just spent a morning being shown that somebody is managing to do the job better than he does.

Investment managers (and their committees) should, then, spend a little time in this sad holiday break wondering not just if they could pursue whether their present efforts amount to more than making the best of a bad job.

BusinessWeek

This week's topics:

- Four Hot New Management Gurus
- Japan's Computers: No Juggernaut Here
- Mexico's Companies Meet Free Trade
- Blockbuster Global Stock Deals
- How Bush Will Bash Clinton

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VENTURE CAPITAL

The FT proposes to publish this survey on September 25 1992. If you would like to reach the Financial Times audience, which includes the highest readership in Europe of senior business executives within finance and accounting*, please contact:

Richard Huggins
Tel: 071-873 3688
Fax: 071-873 3078

Data source: * European Business Readership Survey 1991

FT SURVEYS

REINSURANCE

The Financial Times annual survey will be published on September 7 1992. The FT is read by more senior European executives in insurance than any other business publication*. If you would like to reach this influential audience please contact:

Richard Huggins
Tel: 071-873 3688
Fax: 071-873 3078

Data source: * European Business Readership Survey 1991

FT SURVEYS

£75,000,000 HMC FINANCING 3 PLC

Class A
Mortgage Backed Floating Rate Notes due December 2018

Notice is hereby given that there will be a principal payment of £3,694,000 per Note on the interest payment date September 14, 1992. The principal amount outstanding per Note will be £42,317.82.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
August 24, 1992

Ratners Group plc
(the "Company")

£44,000,000
4% Convertible Bonds Due 2002
(the "Bonds")

Creation of Security

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF YOU ARE IN ANY DOUBT AS TO THE ACTION YOU SHOULD TAKE, YOU SHOULD IMMEDIATELY CONSULT YOUR STOCKBROKER, BANK MANAGER, SOLICITOR, ACCOUNTANT OR OTHER INDEPENDENT PROFESSIONAL ADVISER AUTHORISED UNDER THE FINANCIAL SERVICES ACT 1986.

NOTICE IS HEREBY GIVEN that:

The Company announced on 21 August 1992 that it had entered into a new facilities agreement with its lenders under which they have agreed to continue the existing loans and facilities until 30 June 1993, subject to amendments and to compliance with new covenants. Under the facilities agreement the Company will, subject to compliance with the covenants, be entitled to redeem the Bonds in accordance with the terms of the Trust Deed constituting the Bonds if the directors of the Company expect that, following such redemption, the resources at such time of the Company and its subsidiaries (together, the "Group") will be sufficient to ensure that each member of the Group will be able to carry on its business in accordance with the business plan submitted to the lenders.

The Company, its US subsidiaries and a number of its UK subsidiaries have given guarantees and fixed charges over their interests in the share capital and intra-group indebtedness of other Group members to secure all amounts payable to those lenders and to the holders of the Bonds ("Bondholders"). The Company and these UK subsidiaries have also created fixed and floating charges over all their other assets to secure such amounts. No security has been granted over the assets of the Group's US subsidiaries apart from the above.

Under the arrangements with the lenders and the Company, the Trustee of the Bonds is a beneficiary of the security on behalf of the Bondholders but the Trustee is not entitled to participate in any decision by the lenders as to whether or not to take any action for the purpose of enforcing the security. Bondholders should note that if the security were to be enforced and the Trustee or any Bondholder had taken any action to accelerate or enforce payment of the Bonds, the secured claims of the Trustee and the Bondholders would rank behind the secured claims of the lenders.

A memorandum containing further information regarding the circumstances in which the secured claims of the Trustee and the holders of the Bonds would rank behind those of the lenders, will be available for collection, by Bondholders only, from the following addresses of the Paying and Conversion Agents from 24 August 1992, on production of their Bonds for inspection.

Paying and Conversion Agent
Bankers Trust Company
1, Appold Street,
Brussels,
London EC2A 2HE

Paying and Conversion Agents
Banque Indus Luxembourg Swiss Bank Corporation
39, Allée Scheffer Aeschenvorwerk 1
L-1520 Luxembourg CH-4001 Rote
Switzerland

This notice should not be taken as constituting any firm of recommendation to Bondholders.

Bankers Trust Company, London **Agent Bank**
24 August 1992

SYMPOSIUM ON EC INTEGRATION AND JAPAN

Date: 10th September 1992
(10:00am - 17:00pm)

Venue: Nikkel Hall, 8th Floor, Nihon Keizai Shimbun
(1-9-5, Otemachi, Chiyoda-ku, Tokyo)

Issues to be discussed

- EC Integration and Japan
- The Direction of EC Integration
- The Influence of EC Integration on Japan
- Progress Toward European Integration
- The Emergence of the European Corporation
- The Challenge of Eastern Europe
- Japan in the New Europe

Speakers

H.E. Jean-Pierre Leng Ambassador, Delegation of the Commission of the European Communities	Kenji Samejima Senior Managing Director Nihon Keizai Shimbun	Sir Leslie Fielding Former Head of the Delegation of the EC Commission in Japan
Mary Gregory St Hilda's College Oxford University	Ken Mayhew Pembroke College Oxford University	John Purcell Templeton College Oxford University
Jiro Aiko Senior Managing Director Sony Corporation	Herbert R. Wollgeln Vice President L'Air Liquide	

Coordinator : Norihiro Mitsubishi
Deputy Chief Editorial Writer
Nihon Keizai Shimbun

Sponsored by : The Financial Times Ltd
Delegation of the Commission of the European Communities
Oxford University
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The British Council
Japan Overseas Enterprises Association
Jetro
The Japan Foreign Trade Council
The Cambridge and Oxford Society

with the cooperation of : All Nippon Airways
ANA Enterprises

For further information: Oxford University Japan Office
4th Floor, Swire House, 14, Ichibancho, Chiyoda-ku, Tokyo 102, Japan
TEL: (03) 3237-8941 FAX: (03) 3239-8566

Closing date for applications: 28th August 1992

CVAS 11 LIMITED
US\$100,000,000
Secured Floating Rate Notes due 1998

Interest Rate 3.7500% p.a. Interest Period
August 24, 1992 to February 22, 1993.
Interest Payable per US\$100,000 Note
US\$1,814.20.

August 24, 1992, London
By Citibank, N.A., (Issuer's Agent)

JEWEL III Limited
Interest on secured floating rate
notes due 1993

US\$150,000,000 SECURED FLOATING RATE
NOTES DUE 1993

Interest Rate 3.7500% p.a. Interest Period
August 24, 1992 to February 22, 1993.
Interest Payable per US\$100,000 Note
US\$1,814.20.

August 24, 1992
By Citibank, N.A., (Issuer's Agent)

TRADING STRATEGIES & IDEAS

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Setting The Trend For Others To Follow

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Pleasant House
32 Southgate Street
Winchester
Hants SO23 9EH
Tel: 0962 879764
SPL number

ECONOMICS

Better news on UK deficit

THE UK's visible trade deficit deteriorated only marginally in June and mainly because of a reduced oil surplus. But the small change masked a sharp fall of 3.5 per cent in the value of exports which was mostly, but not entirely, offset by weaker imports.

Today's figures from the Central Statistical Office are forecast to show a small narrowing of the visible trade deficit even though the recent trend has been for imports to grow faster than exports.

In France, second quarter GDP figures are out on Friday. The forecast is for almost flat growth after a 1.1 per cent rise in output in the first quarter when France was one of Europe's fastest growing economies.

This week could be difficult for the US authorities if the dollar continues to come under pressure. Although there are relatively few sensitive statistics out this week, the Conference Board's consumer confidence survey out tomorrow is important.

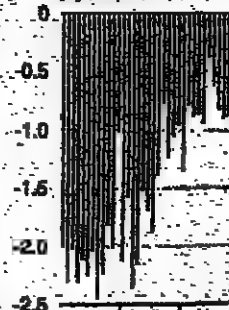
If it does not show signs of life the dollar could suffer further losses and the forecast is for only a marginal increase from 61.0 in July to 61.9 in August.

The following are some of the other economic events of the week. The figures in brackets are the median of analysts forecasts and come from MMS International, a financial information company.

Today: UK, July, current

UK visible trade

Monthly balance (£bn)



Source: ONS/ONS

account (£700m deficit). July durable orders (£900m deficit). July durable orders (£900m deficit). July durable orders (£900m deficit).

Tomorrow: US, July existing home sales, August consumer confidence (61.9), car sales August 11-20 (6.2m); Canada, June wholesale trade (up 0.6 per cent), June employment earnings (up 3.1 per cent); Australia, skilled vacancies in the second quarter.

Wednesday: US, July durable orders (up 0.5 per cent), July durable orders (up 0.5 per cent), July durable orders (up 0.5 per cent).

Thursday: US, preliminary GDP figures Q2 (up 1.6 per cent), preliminary GDP figures Q2 (up 1.6 per cent), preliminary GDP figures Q2 (up 1.6 per cent).

tax corporation profit Q2 (up 6 per cent), initial claims for week ended August 15 (403,000), July export price index, July import price index, money supply data for week ended August 17; Australia, Q2 earnings, Japan, July retail sales (down 2.4 per cent on year), July industrial production (up 1.7 per cent).

Friday: US, July personal income (up 0.3 per cent), merchandise trade Q2, July bank credit: UK, Confederation of British Industry - monthly trends survey, France GDP Q2 (up 0.1 per cent), Australia, net foreign debts Q2, company profits Q2, private sector stocks Q2, Japan, July unemployment rate, August consumer prices index - Tokyo (up 1.8 per cent on year), excluding perishables (up 2.3 per cent on year), July CPI - nation (up 2 per cent on year), excluding perishables (up 2.3 per cent on year).

During the week: Germany, preliminary figures for August cost of living (up 0.1 per cent on month, up 3.4 per cent on year), July import prices (down 0.5 per cent on month, down 3.4 per cent on year), France, July unemployment rate (10.3 per cent), Belgium, August CPI (up 2.5 per cent), Italy, July hourly earnings (up 3.6 per cent), July bank lending (up 14.5 per cent), June PSBR, July trade balance (£0.5 billion deficit); Switzerland, August Geneva CPI, August Basel CPI.

Emma Tucker

UK COMPANIES

TODAY COMPANY MEETINGS: Lag, London Press Centre, Shoe Lane, E.C. 10.00

BOARD MEETINGS: Final: Aerospace Engineering, PHH Interims, Repsol, Lionheart, Molynx

TOMORROW COMPANY MEETINGS: British Industrial, Penelope Halls, Worley, Manchester, 11.15

BOARD MEETINGS: Final: River & Merc Smaller Co Interims, River & Merc Smaller Co Interims, River & Merc Smaller Co Interims

WEDNESDAY AUGUST 26 COMPANY MEETINGS: Gibbs Mew, The Glosters, 11.30, Street, Salisbury, 3.30, Swan (John), New Mart Road, Edinburgh, 3.30

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County Smaller Co's Inv Murray Income Interims, Castle's Church, Hambro Countrywide Jones (A), Monument Oil & Gas, Scottish Eastern Inv, Smaller Co's Inv, Tst, Weir

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CONTRACTS & TENDERS

JAMAICA PUBLIC SERVICE COMPANY LTD.

30-35 MW COMBUSTION TURBINE GENERATING PLANT, HUNTS BAY, JAMAICA

The Government of Jamaica has received a loan from the International Bank for Reconstruction and Development (The World Bank) in various currencies towards the cost of Energy Sector Deregulation and Privatization Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the contract for the construction of 30-35 MW Gas Turbine Power Plant with all accessories, underground transmission, and switchyard modifications on a turnkey contract basis at its existing Hunts Bay, Jamaica plant. The Combustion Turbine Plant will be owned by the Jamaica Public Service Company, Limited (JPSCo.) and the Project Schedule indicates commissioning of the Plant in December 1993.

Tendering is open to all suitably qualified Tenderers from member countries of the World Bank, Switzerland, and Taiwan, China.

A complete set of Tender Documents may be purchased by any interested eligible Tenderer on the submission of a written application to JPSCo. and upon payment of a non-refundable fee of US\$300.00. Each document set will be sent via air courier for an additional fee of US\$50.00 if requested by Tenderer. Tender Documents will be available beginning August 24, 1992.

Interested Tenderers may request further information or the Tender Documents from:

Mr E. L. Munroe
Power Engineering Consultant
Jamaica Public Service Co. Ltd.
8 Knapford Boulevard
P.O. Box 54
Kingston, Jamaica, W.L.
Fax No. (809) 926-4620

LEGAL NOTICES

Notice of Appointment of Joint Administrators

Notice of Appointment of Joint Administrators
In accordance with the terms and conditions of the Notice, the interest rate for the period 21st August 1992 to 23rd November 1992 has been fixed at 10.4475% per annum. The interest payable on 23rd November 1992, against Coupon 11 will be £268.23 per £10,000 nominal and £2,882.27 per £100,000 nominal.

COMPANY NOTICES

LEADS PERMANENT BUILDING SOCIETY

Leads Permanent Building Society
Floating Rate Notes Due 1997
In accordance with the terms and conditions of the Notice, the interest rate for the period 21st August 1992 to 23rd November 1992 has been fixed at 10.4475% per annum. The interest payable on 23rd November 1992, against Coupon 11 will be £268.23 per £10,000 nominal and £2,882.27 per £100,000 nominal.

Agent Bank and Principal Paying Agent

ROYAL BANK OF CANADA

FLIGHTS

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FRANCHISING

The I-T proposes to publish this survey on September 23 1992.

The weekday Financial Times is read by 83,000 of the UK's business managers and 24,000 Chairmen, MDs and deputy MDs, both essential target audiences interested in both sides of the Franchising coin.

To reach these people and other important decision makers worldwide contact

Gavin Bishop
Tel: 071-873 4780
Fax: 071-873 3064

Data source: BURC Redwoodman Survey 1990

FT SURVEYS

CONFERENCES & EXHIBITIONS

SEPTEMBER 2-3

World Aerospace & Air Transport

Changes in the structure of the world airline and aerospace industry, the impact of the Single European Market in air transport and its implications

FINANCIAL STATEMENTS

AUTHOR

UNIT

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SSE (12/27/89)	407.50	403.00	409.50	398.50	409.50 (1/26)	393.00 (1/26)
SOUTH COAST*						
Norio Corp. ex. H/L/89	679.87	667.70	679.89	664.95	679.87 (1/26)	659.87 (1/26)
SPAR						
Market SE (12/12/89)	210.26	208.69	208.27	208.66	206.51 (1/26)	205.49 (1/26)
STROUD						
International Cos. (12/27)	781.80	771.10	777.40	800.30	1014.50 (1/26)	781.80 (1/26)
SWITZERLAND						
Swiss Bank Int. (11/22/89)	625.8	626.2	628.9	623.9	693.40 (1/26)	748.90 (1/26)
SBC Cement (1/16/87)	614.7	612.8	618.7	622.8	682.30 (1/26)	681.10 (1/26)
TAPWAI*						
Weighted Price (12/16/89)	3866.22	3733.06	3733.95	3772.91	3591.53 (1/26)	3733.06 (1/26)
TIMEARIS						
Market SET (12/14/89)	741.28	738.40	737.72	749.85	632.39 (1/26)	667.86 (1/26)
WORLD						
U.S. Capital Int. (11/19/89)	491.97	495.5	491.1	492.5	542.19 (1/26)	467.90 (1/26)
West Top-100 (12/16/89)	884.77	878.79	882.30	882.49	976.95 (1/26)	963.80 (1/26)

*Standard & Poor's 1250 Weighted Price: 3926.58, Korea Cos. Ex. 1/2
 *Selected to official recalculation. *Calculated at 15.00 B.M.T.
 Note: values of all indices are 100 except: Asia's Traded, 651.20; H&W Cos. MFG Cos., Euro Top-100, 1550 (overall) and DAX-2,000, SSE Gold-255.7, SSE 25 Industrials-204.3 and Australia All Ordinary and Mining-500; 1/2 Client, for Unipolair.

Phone	Fax		Phone	Fax
239430	6235591	Madrid	+34 1 5770909	5776813
132816	5110472	New York	+1 212 7524500	3082397
34441	935335	Paris	+33 1 42970623	4297062
56850	5964483	Tokyo	+81 3 32951711	3295171
311604	7319481	Stockholm	+46 86 660065	660064
304000	730705	Vienna	+43 1 5053184	5053176
08284	804579	Warsaw	+48 22 489787	489787

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES AND MONEY MARKETS

A dazzling D-Mark

The question now facing the world's central banks is how the dollar's fall can be stabilised, writes James Bly.

Recent interventions show that the US authorities do not want to see the dollar fall uncontrollably, if at all. There is a negative impact on equity markets: the Dow Jones index

But can intervention work? The fundamental problem is that the US, Germany and Japan are pursuing domestic-oriented policies which put less emphasis than usual on exchange rates.

That dysfunction has widened the differential between US and German short-term rates so far that the markets are dazzled by the D-Mark's investment potential. It has undermined the credibility of concerted intervention, too. By buying dollars, the Bundesbank puts D-Marks into circulation and founders its attempt to control the M3 monetary supply target.

Arguably, the only factors which will underpin the dollar are an improved outlook for the US economy, which will push US rates up, or a cut in German interest rates. Analysts see no sign of the former, but Germany's slide into recession may bring a rate cut by the end of this year. Until then, central banks may peek heavily into reserves to stabilise the currency system.

UK clearing bank base lending rate
10 per cent
from May 5, 1992

fell by over 50 points on Friday. The dollar's fall also increases strains in the European Exchange Rate Mechanism as traders sell dollars for D-Marks, pushing up the German currency's value.

Many dealers believe that the Fed is planning more rounds of intervention, in the hope of turning the market once-and-for-all. With the dollar testing DM1.42, it must be easier to convince the market into thinking that there are profits to be made.

E IN NEW YORK

Aug 21	Close	Previous
1 month	1.0545-1.0550	1.0530-1.0540
3 months	1.0510-1.0515	1.0500-1.0510
6 months	1.0480-1.0485	1.0470-1.0480
12 months	1.0450-1.0455	1.0440-1.0450

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Aug 21	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

OTHER CURRENCIES

Aug 21	Close	Previous
Australia	1.5110-1.5115	1.5100-1.5110
Canada	1.2400-1.2405	1.2390-1.2400
France	1.5110-1.5115	1.5100-1.5110
Germany	1.5110-1.5115	1.5100-1.5110
Italy	1.5110-1.5115	1.5100-1.5110
Japan	1.5110-1.5115	1.5100-1.5110
Netherlands	1.5110-1.5115	1.5100-1.5110
Spain	1.5110-1.5115	1.5100-1.5110
Sweden	1.5110-1.5115	1.5100-1.5110
Switzerland	1.5110-1.5115	1.5100-1.5110
UK	1.5110-1.5115	1.5100-1.5110
US	1.5110-1.5115	1.5100-1.5110

CHICAGO

Aug 21	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

LONDON TREASURY BILLS

Aug 21	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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LONDON TREASURY BILLS

Aug 21	Close	Previous
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Aug 21	Close	Previous
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Aug 21	Close	Previous
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

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Aug 21	Close	Previous
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Aug 21	Close	Previous
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LONDON RECENT ISSUES

Aug 21	Close	Previous
100	100.00	100.00
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FIXED INTEREST STOCKS

Aug 21	Close	Previous
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FIXED INTEREST STOCKS

Aug 21	Close	Previous
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FIXED INTEREST STOCKS

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FIXED INTEREST STOCKS

Aug 21	Close	Previous
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FINANCIAL TIMES MONDAY AUGUST 24 1992

UNIT TRUSTS - Cont.

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Many classifications are in the
-All-States World Index
-and red oceans are shown.
-nearest distances
-have stocks are determined
-for the names.
-ordered covers are based on
-ordered counts to profit after
-figures estimated in terms of
-Tuesday-Gardens company
-indicates the most active
-transactions and prices
-Exchange Automated
-The Stock
-Interest since increased
-inflation since redwood, per
-4-to-6 to non-redwood, per
-Figures or report averages
-Not officially UN listed, of
-USIN, not reported on Stock
-degree of regulation on
-Not officially UN listed, of
-Price at time of suspension
-indicated divided after a
-personnel admitted or not
-Manager but or non-manager
-dissemination of financial cover
-data
-Management collective
-annualized dividend
-Figures based on Stock
-company or other
-cost estimates
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4:00 pm prices August 21

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	59
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عن ابن أبي عمير

Stock	Div.	P/E	100s	High	Low	Last	Chng	Stock	Div.	P/E	100s	High	Low	Last	Chng	Stock	Div.	P/E	100s	High	Low	Last	Chng	Stock	Div.	P/E	100s	High	Low	Last	Chng	
Aetna	0.44	22	105	74	70	71	+	Aetna	0.44	22	105	74	70	71	+	Aetna	0.44	22	105	74	70	71	+	Aetna	0.44	22	105	74	70	71	+	
Affiliated	0.18	12	105	74	70	71	+	Affiliated	0.18	12	105	74	70	71	+	Affiliated	0.18	12	105	74	70	71	+	Affiliated	0.18	12	105	74	70	71	+	
Actone	0.22	1655	91	91	91	91	+	Actone	0.22	1655	91	91	91	91	+	Actone	0.22	1655	91	91	91	91	91	+	Actone	0.22	1655	91	91	91	91	+
Acme	0.56	30	152	151	151	151	+	Acme	0.56	30	152	151	151	151	+	Acme	0.56	30	152	151	151	151	151	+	Acme	0.56	30	152	151	151	151	+
Acme	0.16	524	101	101	101	101	+	Acme	0.16	524	101	101	101	101	+	Acme	0.16	524	101	101	101	101	101	+	Acme	0.16	524	101	101	101	101	+
Adco	0.22	1655	91	91	91	91	+	Adco	0.22	1655	91	91	91	91	+	Adco	0.22	1655	91	91	91	91	91	+	Adco	0.22	1655	91	91	91	91	+
ADC Tech	0.23	217	387	35	35	35	+	ADC Tech	0.23	217	387	35	35	35	+	ADC Tech	0.23	217	387	35	35	35	35	+	ADC Tech	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+	Adelphi	0.23	217	387	35	35	35	35	+	Adelphi	0.23	217	387	35	35	35	+
Adelphi	0.23																															

4:00 pm prices August 2

[illegible]

FINANCE

Small, dark, irregularly shaped object, possibly a piece of wood or metal, with a rough, textured surface.

100-443887-1000

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